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Departments in italics are separately incorporated.

- Arnold Arboretum

Harvard Magazine
Harvard University Press
The President of Harvard is also a member of the Harvard Corporation. The Central Administration includes those departments under the President, Provost and Vice Presidents in support of University-wide functions.


Additional information regarding each School's academic and research programs can be found at the following website: www.harvard.edu/academics/
A list of research and academic centers affiliated with the Schools can be found on pages 4-5 of the Fact Book.

FACULTY of ARTS and SCIENCES
Aga Khan
Bauer Center for Genomics Research
Derek Bok Center for Teaching and Learning
Center for American Political Studies
Center for Basic Research in the Social

## Sciences

Center for Hellenic Studies
Center for Imaging and Mesoscale Structures
Center for Jewish Studies
Center for Middle Eastern Studies
Davis Center for Russian Studies
W.E.B. Dubois Institute for Afro-American Research
Dumbarton Oaks
Fairbank Center for East Asian Research
Minda de Gunzburg Center for European Studies
Harvard Asia Center**
Harvard MIT Data Center
Harvard University Center for the Environment **
Humanities Center
Korea Institute
Reischauer Institute of Japanese Studies
David Rockefeller Center for Latin American Studies**
Society of Fellows
Ukrainian Research Institute
Charles Warren Center for Studies in American History
Weatherhead Center for International Affairs

## BUSINESS

California Research Center
Global Research Centers
Institute for Strategy and Competitiveness *
Initiative on Social Enterprise
Arthur M. Rock Center for Entrepreneurship
DESIGN
Center for Design Informatics
Center for Technology and Environment
Center for Urban Development Studies
Executive Education
Joint Center for Housing Studies*
Real Estate Academic Initiative

## DIVINITY

Center for the Study of World Religions

## EDUCATION

Civil Rights Project
Harvard Family Research Project
Harvard Immigration Project
National Center for the Study of Adult Learning and Literacy
Project Zero
GOVERNMENT
The Roy and Lila Ash Institute for Democratic Governance and Innovation
Robert and Renee Belfer Center for Science and International Affairs
Carr Center on Human Rights Policy
Center for Business and Government
Center for International Development at Harvard University *
Center for Public Leadership
Hauser Center for Nonprofit Organizations *
Joan Shorenstein Center on the Press, Politics and Public Policy
A. Alfred Taubman Center for State and Local Government
University Center for Ethics and the Professions*
Malcolm Wiener Center for Social Policy
Women and Public Policy Program

## UNIVERSITY-WIDE INITIATIVES*

Center for International Development at Harvard University
David Rockefeller Center for Latin American Studies
Harvard Asia Center
Harvard Children's Initiative
Harvard University Center for the Environment
Harvard University Native American Program
Hauser Center for Nonprofit Organizations
Interfaculty Initiative in Health Policy
Mind, Brain and Behavior Initiative
Project on Justice in Times of Transition
University Center for Ethics and the Professions
University Committee on Human Rights Studies
(1) The Research and Academic Centers listed are those affiliated with the Schools.
(2) The A. Alfred Taubman Center for State and Local Government includes the Institute on Government Innovation and the Rappaport Institute for Greater Boston.
*These areas represent collaborations between two or more schools.
** Programs are located in FAS, but are considered University-Wide initiatives.
SOURCE: SCHOOLS

## MEDICINE

Center for Craniofacial Tissue Engineering
Center for Eating Disorders
Center for Genetics and Genomics, Harvard Medical School-Partners Healthcare
Center for Health and the Global Environment
Center for Hereditary Deafness
Center for Magnetic Resonance
Center for Mental Health and Media
Center for Palliative Care
Center for Skin Disease Research
Center of Excellence in Women's Health
Dana Farber/Harvard Cancer Center
Division for Research and Education in
Complementary and Integrative Medical
Therapies
Division of Addictions
Division of Aging
Division of AIDS
Division of Emergency Medicine
Division of Health Care Policy Research and Education
Division of Health Sciences and Technology
Division of Medical Ethics
Division of Nutrition
Division of Primary Care
Division of Service Learning
Division of Sleep Medicine
Institute for Chemistry and Cell Biology
Institute of Human Genetics
Institute of Mind/Brain/Behavior*
Institute of Neuroscience, Harvard-Mahoney
Institute of Proteomics
Institute of Psychiatric Epidemiology and Genetics
Program on Head and Neck Oncology

LAW
Ames Foundation and Selden Society
Berkman Center for Internet \& Society
The Civil Rights Project at Harvard
East Asian Legal Studies Program
European Law Research Center
Fund for Tax and Fiscal Policy Research
Harvard Law School History Project
Human Rights Program
International Tax Program
Islamic Legal Studies Program
John M. Olin Center for Law, Economics and Business
Labor and Worklife Program
Program on Corporate Governance
Program on Empirical Legal Studies
Program of Instruction for Lawyers
Program on International Financial Systems
Program on Negotiation
Program on the Legal Profession
Project on Justice in Times of Transition
PUBLIC HEALTH
Center for Health Communications
Francois-Xavior Bagnoud Center for Health and Human Rights
Harvard Aids Institute
Harvard Center for Cancer Prevention
Harvard Center for Population and Development Studies
Harvard Center for Risk Analysis
Harvard Center for Society and Health
RADCLIFFE INSTITUTE FOR ADVANCED STUDY
Radcliffe Institute Fellowship Program
Murray Research Center
Schlesinger Library

[^0]Degree Student Head Count: Fall 2002
Counts taken as of October 15, 2002

|  | Male | Female | Total | Full-Time | Part-Time | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| College ${ }^{(1)}$ |  |  |  |  |  |  |
| Freshmen | 842 | 788 | 1,630 | 1,627 | 3 | 1,630 |
| Sophomores | 734 | 659 | 1,393 | 1,393 | - | 1,393 |
| Juniors ${ }^{(2)}$ | 843 | 746 | 1,589 | 1,588 | 1 | 1,589 |
| Seniors | 1,112 | 925 | 2,037 | 2,032 | 5 | 4,612 |
| Subtotal | 3,531 | 3,118 | 6,649 | 6,640 | 9 | 6,649 |
| GSAS ${ }^{(3)}$ | 1,889 | 1,468 | 3,357 | 3,343 | 14 | 3,357 |
| Business | 1,180 | 656 | 1,836 | 1,836 | - | 1,836 |
| Dental ${ }^{(4)}$ | 117 | 90 | 207 | 207 | - | 207 |
| Design | 292 | 264 | 556 | 556 | - | 556 |
| Divinity | 193 | 250 | 443 | 406 | 37 | 443 |
| Education | 269 | 788 | 1,057 | 873 | 184 | 1,057 |
| Government | 498 | 398 | 896 | 857 | 39 | 896 |
| Law | 1,066 | 849 | 1,915 | 1,915 | - | 1,915 |
| Medical | 412 | 375 | 787 | 787 | - | 787 |
| Public Health | 324 | 501 | 825 | 612 | 213 | 825 |
| Extension |  |  |  |  |  |  |
| Undergraduate | 168 | 233 | 401 | 182 | 219 | 401 |
| Graduate | 325 | 346 | 671 | 148 | 523 | 671 |
| Subtotal, All Degree Students | 10,264 | 9,336 | 19,600 | 18,362 | 1,238 | 19,600 |
| Adj. for Joint Degree Students | (42) | (22) | (64) | (64) | - | (64) |
| TOTAL | 10,222 | 9,314 | 19,536 | 18,298 | 1,238 | 19,536 |




Undergraduate
College, Extension
Female

Graduate


1st Professional DMD, JD, MDiv, MD
Male

[^1]Historical Enrollments: Fall 1997-2002
Degree Student Head Count by School

|  | Fall Enrollment |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1997 | 1998 | 1999 | 2000 | 2001 | 2002 |
| College | 6,630 | 6,704 | 6,684 | 6,660 | 6,650 | 6,649 |
| GSAS ${ }^{(1)}$ | 2,937 | 2,926 | 2,979 | 3,144 | 3,358 | 3,357 |
| Business ${ }^{(2)}$ | 1,475 | 1,517 | 1,485 | 1,458 | 1,847 | 1,836 |
| Dental ${ }^{(3)}$ | 234 | 210 | 209 | 214 | 213 | 207 |
| Design | 524 | 532 | 538 | 550 | 536 | 556 |
| Divinity | 516 | 513 | 481 | 480 | 451 | 443 |
| Education | 1,171 | 1,171 | 1,096 | 1,087 | 1,121 | 1,057 |
| Government | 831 | 728 | 770 | 840 | 881 | 896 |
| Law | 1,856 | 1,861 | 1,860 | 1,838 | 1,914 | 1,915 |
| Medical | 753 | 757 | 744 | 756 | 777 | 787 |
| Public Health | 726 | 756 | 760 | 823 | 808 | 825 |
| Extension |  |  |  |  |  |  |
| Undergraduate | 456 | 423 | 403 | 437 | 435 | 401 |
| Graduate | 488 | 541 | 589 | 631 | 626 | 671 |
| Subtotal, All Degree Students | 18,597 | 18,639 | 18,598 | 18,918 | 19,617 | 19,600 |
| Adj. for Joint Degree Students | (84) | (70) | (57) | (71) | (78) | (64) |
| TOTAL | 18,513 | 18,569 | 18,541 | 18,847 | 19,539 | 19,536 |


| Enrollment Level ${ }^{(4)}$ | 1997 | 1998 | 1999 | 2000 | 2001 | 2002 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Undergraduates |  |  |  |  |  |  |
| Full-Time | 6,784 | 6,855 | 6,816 | 6,816 | 6,831 | 6,822 |
| Part-Time | 302 | 272 | 271 | 281 | 254 | 228 |
| Subtotal | 7,086 | 7,127 | 7,087 | 7,097 | 7,085 | 7,05 |

## Graduate Students

| Full-Time | 7,898 | 7,844 | 7,842 | 8,116 | 8,865 | 8,818 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Part-Time | 910 | 980 | 991 | 1,004 | 952 | 992 |
| Subtotal | $\mathbf{8 , 8 0 8}$ | $\mathbf{8 , 8 2 4}$ | $\mathbf{8 , 8 3 3}$ | $\mathbf{9 , 1 2 0}$ | $\mathbf{9 , 8 1 7}$ | $\mathbf{9 , 8 1 0}$ |


| 1st Professional Degree |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Full-Time | 2,681 | 2,661 | 2,657 | 2,677 | 2,690 | 2,722 |
| Part-Time | 22 | 27 | 21 | 24 | 25 | 18 |
|  | Subtotal | $\mathbf{2 , 7 0 3}$ | $\mathbf{2 , 6 8 8}$ | $\mathbf{2 , 6 7 8}$ | $\mathbf{2 , 7 0 1}$ | $\mathbf{2 , 7 1 5}$ |
| TOTAL | $\mathbf{1 8 , 5 9 7}$ | $\mathbf{1 8 , 6 3 9}$ | $\mathbf{1 8 , 5 9 8}$ | $\mathbf{1 8 , 9 1 8}$ | $\mathbf{1 9 , 6 1 7}$ | $\mathbf{1 9 , 6 0 0}$ |

[^2]|  |  | Male |  | Female |  | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Full-Time | Part-Time | Full-Time | Part-Time |  |
| College | A.B., S.B. | 3,525 | 6 | 3,115 | 3 | 6,649 |
| GSAS | A.M., S.M., Ph.D. | 1,882 | 7 | 1,461 | 7 | 3,357 |
| Business | M.B.A. | 1,165 | - | 643 | - | 1,808 |
|  | D.B.A. | 15 | - | 13 | - | 28 |
| Dental | M.M.Sc. | 25 | - | 17 | - | 42 |
|  | D.M.D. | 75 | - | 65 | - | 140 |
|  | D.M.Sc. | 17 | - | 8 | - | 25 |
| Design | M.Arch. | 169 | - | 134 | - | 303 |
|  | M.A.U.D.IM.L.A.U.D. | 30 | - | 14 | - | 44 |
|  | M.Des | 31 | - | 20 | - | 51 |
|  | M.L.A. | 30 | - | 57 | - | 87 |
|  | M.U.P. | 12 | - | 24 | - | 36 |
|  | Dr.Des | 20 | - | 15 | - | 35 |
| Divinity | M.Div. | 66 | 5 | 87 | 13 | 171 |
|  | M.t.S. | 84 | 4 | 111 | 12 | 211 |
|  | Th.M. | 3 | 3 | 1 | - | 7 |
|  | Th.D. | 28 | - | 26 | - | 54 |
| Education | Ed.M. | 129 | 18 | 381 | 91 | 619 |
|  | Ed.D. | 98 | 23 | 260 | 49 | 430 |
|  | C.A.S. | 1 | - | 4 | 3 | 8 |
| Government | M.P.A. | 224 | 13 | 122 | 10 | 369 |
|  | M.P.A.II.D. | 76 | - | 72 | - | 148 |
|  | M.P.P. | 157 | 10 | 173 | 6 | 346 |
|  | M.U.P. | 9 | - | 4 | - | 13 |
|  | Ph.D. | 9 | - | 11 | - | 20 |
| Law | J.D. | 943 | - | 753 | - | 1,696 |
|  | LL.M. | 78 | - | 65 | - | 143 |
|  | S.J.D. | 45 | - | 31 | - | 76 |
| Medical | M.D. | 377 | - | 356 | - | 733 |
|  | M.M.Sc. | 35 | - | 19 | - | 54 |
| Public Health | M.P.H. | 79 | 57 | 61 | 49 | 246 |
|  | M.S. | 41 | 45 | 135 | 27 | 248 |
|  | D.P.H. | 6 | 1 | 8 | 2 | 17 |
|  | D.S. | 82 | 13 | 200 | 19 | 314 |
| Extension | A.A., A.L.B. | 82 | 86 | 100 | 133 | 401 |
|  | A.L.M., Grad. Cert. | 67 | 258 | 81 | 265 | 671 |
|  | TOTAL ${ }^{(1)}$ | 9,715 | 549 | 8,647 | 689 | 19,600 |

(1) Not adjusted for joint degree students.

SOURCE: 2002 IPEDS SURVEY

|  | $00^{28}$ | $0^{5 x^{5}}$ |  | $\alpha^{20}$ | - | osis |  | 0 | $0^{\circ}$ |  |  |  | <0 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Asian/Pacific Islander |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Male | 513 | 112 | 84 | 27 | 30 | 13 | 18 | 29 | 87 | 115 | 29 | 42 | 1,099 |
| Female | 594 | 148 | 81 | 30 | 51 | 12 | 70 | 34 | 84 | 84 | 57 | 41 | 1,286 |
| Subtotal | 1,107 | 260 | 165 | 57 | 81 | 25 | 88 | 63 | 171 | 199 | 86 | 83 | 2,385 |
| Percent | 17\% | 8\% | 9\% | 28\% | 15\% | 6\% | 8\% | 7\% | 9\% | 25\% | 10\% | 8\% | 12.2\% |
| Black/Non-Hispanic |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Male | 233 | 46 | 62 | 6 | 12 | 14 | 21 | 19 | 49 | 42 | 11 | 18 | 533 |
| Female | 250 | 70 | 46 | 1 | 9 | 17 | 51 | 34 | 98 | 51 | 28 | 24 | 679 |
| Subtotal | 483 | 116 | 108 | 7 | 21 | 31 | 72 | 53 | 147 | 93 | 39 | 42 | 1,212 |
| Percent | 7\% | 3\% | 6\% | 3\% | 4\% | 7\% | 7\% | 6\% | 8\% | 12\% | 5\% | 13\% | 6.2\% |
| Hispanic |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Male | 259 | 55 | 44 | 3 | 11 | 8 | 28 | 25 | 43 | 41 | 9 | 20 | 546 |
| Female | 249 | 65 | 21 | 5 | 19 | 8 | 55 | 29 | 31 | 17 | 17 | 17 | 533 |
| Subtotal | 508 | 120 | 65 | 8 | 30 | 16 | 83 | 54 | 74 | 58 | 26 | 37 | 1,079 |
| Percent | 8\% | 4\% | 4\% | 4\% | 5\% | 4\% | 8\% | 6\% | 4\% | 7\% | 3\% | 3\% | 5.5\% |
| International Students |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Male | 272 | 532 | 427 | 24 | 96 | 26 | 28 | 229 | 148 | 24 | 110 | 82 | 1,998 |
| Female | 230 | 325 | 186 | 16 | 72 | 17 | 72 | 129 | 118 | 16 | 105 | 74 | 1,360 |
| Subtotal | 502 | 857 | 613 | 40 | 168 | 43 | 100 | 358 | 266 | 40 | 215 | 156 | 3,358 |
| Percent | 8\% | 26\% | 33\% | 19\% | 30\% | 10\% | 9\% | 40\% | 14\% | 5\% | 26\% | 15\% | 17.1\% |

## Native American

| Male | 26 | 2 | 8 | - | - | 3 | 2 | 4 | 1 | 6 | 1 | 5 | 58 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Female | 25 | 4 | 1 | - | 3 | 2 | 4 | 2 | 3 | 7 | 2 | 3 | 56 |
| Subtotal | 51 | 6 | 9 | - | 3 | 5 | 6 | 6 | 4 | 13 | 3 | 8 | 114 |
| Percent | 1\% | 0\% | 0\% | 0\% | 1\% | 1\% | 1\% | 1\% | 0\% | 2\% | 0\% | 1\% | 0.6\% |
| White/Non-Hispanic |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Male | 1,720 | 709 | 413 | 51 | 123 | 124 | 123 | 154 | 529 | 168 | 122 | 285 | 4,521 |
| Female | 1,374 | 524 | 262 | 34 | 95 | 169 | 421 | 142 | 372 | 194 | 219 | 379 | 4,185 |
| Subtotal | 3,094 | 1,233 | 675 | 85 | 218 | 293 | 544 | 296 | 901 | 362 | 341 | 664 | 8,706 |
| Percent | 47\% | 37\% | 37\% | 41\% | 39\% | 66\% | 51\% | 33\% | 47\% | 46\% | 41\% | 62\% | 44.4\% |

Unknown/Other

| Male | 508 | 433 | 142 | 6 | 20 | 5 | 49 | 38 | 209 | 16 | 42 | 41 | 1,509 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Female | 396 | 332 | 59 | 4 | 15 | 25 | 115 | 28 | 143 | 6 | 73 | 41 | 1,237 |
| Subtotal | 904 | 765 | 201 | 10 | 35 | 30 | 164 | 66 | 352 | 22 | 115 | 82 | 2,746 |
| Percent | 14\% | 23\% | 11\% | 5\% | 6\% | 7\% | 16\% | 7\% | 18\% | 3\% | 14\% | 8\% | 14.0\% |
| TOTAL | 6,649 | 3,357 | 1,836 | 207 | 556 | 443 | 1,057 | 896 | 1,915 | 787 | 825 | 1,072 | 19,600 |

Percentage of Minority and International Students by Enrollment Level


[^3]|  | Male | Female | Total |
| :---: | :---: | :---: | :---: |
| College | 890 | 775 | 1,665 |
| GSAS | 471 | 305 | 776 |
| Business | 622 | 298 | 920 |
| Dental | 28 | 28 | 56 |
| Design | 122 | 100 | 222 |
| Divinity | 72 | 80 | 152 |
| Education | 176 | 508 | 684 |
| Government | 296 | 209 | 505 |
| Law | 393 | 312 | 705 |
| Medical | 99 | 71 | 170 |
| Public Health | 183 | 207 | 390 |
| Extension |  |  |  |
| Undergraduate | 77 | 73 | 150 |
| Graduate | 166 | 230 | 396 |
| TOTAL | 3,595 | 3,196 | 6,791 |



Degrees Conferred by Degree: Academic Year 2001-2002

|  |  | Male | Female | Total |
| :---: | :---: | :---: | :---: | :---: |
| College | A.B. | 882 | 774 | 1,656 |
|  | S.B. | 8 | 1 | 9 |
| GSAS | A.M. | 187 | 138 | 325 |
|  | M.F.S. | 2 | 1 | 3 |
|  | S.M. | 51 | 14 | 65 |
|  | Ph.D. | 231 | 152 | 383 |
| Business | M.B.A. | 619 | 297 | 916 |
|  | D.B.A. | 3 | 1 | 4 |
| Dental | D.M.D. | 13 | 19 | 32 |
|  | M.M.Sc. | 9 | 5 | 14 |
|  | D.M.Sc. | 6 | 4 | 10 |
| Design | M.Arch. | 52 | 46 | 98 |
|  | M.A.U.D.IM.L.A.U.D. | 14 | 10 | 24 |
|  | M.Des. | 32 | 19 | 51 |
|  | M.L.A. | 9 | 15 | 24 |
|  | M.U.P. | 6 | 8 | 14 |
|  | Dr.Des. | 9 | 2 | 11 |
| Divinity | M.Div. | 18 | 20 | 38 |
|  | M.T.S. | 48 | 54 | 102 |
|  | Th.M. | 4 | - | 4 |
|  | Th.D. | 2 | 6 | 8 |
| Education | Ed.M. | 155 | 448 | 603 |
|  | Ed.D. | 19 | 59 | 78 |
|  | C.A.S. | 2 | 1 | 3 |
| Government | M.P.A. (1 YEAR) | 127 | 75 | 202 |
|  | M.P.A. (2 YEAR) | 49 | 35 | 84 |
|  | M.P.A.II.D. | 41 | 15 | 56 |
|  | M.P.P. | 78 | 80 | 158 |
|  | M.U.P. | 1 | 4 | 5 |
| Law | J.D. | 298 | 256 | 554 |
|  | LL.M. | 89 | 55 | 144 |
|  | S.J.D. | 6 | 1 | 7 |
| Medical | M.D. | 88 | 69 | 157 |
|  | M.M.Sc. | 11 | 2 | 13 |
| Public Health | M.P.H. | 106 | 108 | 214 |
|  | M.S. | 55 | 79 | 134 |
|  | D.P.H. | 4 | 2 | 6 |
|  | D.S. | 18 | 18 | 36 |
| Extension | A.A. | 9 | 7 | 16 |
|  | A.L.B. | 68 | 66 | 134 |
|  | A.L.M. | 34 | 50 | 84 |
|  | Grad. Cert. | 132 | 180 | 312 |
|  | TOTAL | 3,595 | 3,196 | 6,791 |


|  |  | $0_{0}^{50^{5}}$ |  |  | $0^{2}$ |  | $\Leftrightarrow \psi^{\prime}$ | $\sigma$ | $0^{\circ}$ |  |  |  | 18 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Asian/Pacific Islander |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Male | 155 | 37 | $\mathrm{n} / \mathrm{a}$ | 7 | 5 | 2 | 13 | 13 | 23 | 24 | 13 | 18 | n/a |
| Female | 155 | 19 | $\mathrm{n} / \mathrm{a}$ | 7 | 12 | 5 | 45 | 15 | 28 | 14 | 36 | 15 | n/a |
| Subtotal | 310 | 56 |  | 14 | 17 | 7 | 58 | 28 | 51 | 38 | 49 | 33 |  |
| Percent | 19\% | 7\% |  | 25\% | 8\% | 5\% | 8\% | 6\% | 7\% | 22\% | 13\% | 6\% |  |
| Black/Non-Hispanic |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Male | 58 | 10 | n/a | - | - | 7 | 17 | 6 | 22 | 8 | 6 | 10 | n/a |
| Female | 82 | 12 | n/a | - | 2 | 4 | 27 | 14 | 28 | 7 | 12 | 10 | n/a |
| Subtotal | 140 | 22 |  | - | 2 | 11 | 44 | 20 | 50 | 15 | 18 | 20 |  |
| Percent | 8\% | 3\% |  | 0\% | 1\% | 7\% | 6\% | 4\% | 7\% | 9\% | 5\% | 4\% |  |
| Hispanic |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Male | 72 | 10 | n/a | 2 | 3 | 7 | 12 | 8 | 8 | 10 | 8 | 7 | n/a |
| Female | 63 | 15 | n/a | - | 1 | 2 | 37 | 14 | 9 | 4 | 4 | 11 | n/a |
| Subtotal | 135 | 25 |  | 2 | 4 | 9 | 49 | 22 | 17 | 14 | 12 | 18 |  |
| Percent | 8\% | 3\% |  | 4\% | 2\% | 6\% | 7\% | 4\% | 2\% | 8\% | 3\% | 3\% |  |
| International Students |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Male | 56 | 128 | n/a | 5 | 67 | 9 | 22 | 158 | 86 | 13 | 64 | 67 | n/a |
| Female | 52 | 88 | n/a | 5 | 43 | 4 | 50 | 76 | 53 | 3 | 57 | 98 | n/a |
| Subtotal | 108 | 216 |  | 10 | 110 | 13 | 72 | 234 | 139 | 16 | 121 | 165 |  |
| Percent | 6\% | 28\% |  | 18\% | 50\% | 9\% | 11\% | 46\% | 20\% | 9\% | 31\% | 30\% |  |
| Native American |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Male | 3 | 2 | n/a | - | - | 1 | - | 4 | 1 | - | 1 | - | n/a |
| Female | 4 | 1 | n/a | - | - | - | 4 | 2 | 3 | - | - | - | n/a |
| Subtotal | 7 | 3 |  | - | - | 1 | 4 | 6 | 4 | - | 1 | - |  |
| Percent | 0\% | 0\% |  | 0\% | 0\% | 1\% | 1\% | 1\% | 1\% | 0\% | 0\% | 0\% |  |
| White/Non-Hispanic |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Male | 407 | 153 | n/a | 13 | 43 | 46 | 87 | 86 | 208 | 39 | 69 | 122 | n/a |
| Female | 314 | 83 | n/a | 13 | 36 | 62 | 262 | 78 | 159 | 39 | 69 | 153 | n/a |
| Subtotal | 721 | 236 |  | 26 | 79 | 108 | 349 | 164 | 367 | 78 | 138 | 275 |  |
| Percent | 43\% | 30\% |  | 46\% | 36\% | 71\% | 51\% | 32\% | 52\% | 46\% | 35\% | 50\% |  |
| Unknown/Other |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Male | 139 | 131 | n/a | 1 | 4 | - | 25 | 21 | 45 | 5 | 22 | 19 | n/a |
| Female | 105 | 87 | n/a | 3 | 6 | 3 | 83 | 10 | 32 | 4 | 29 | 16 | n/a |
| Subtotal | 244 | 218 |  | 4 | 10 | 3 | 108 | 31 | 77 | 9 | 51 | 35 |  |
| Percent | 15\% | 28\% |  | 7\% | 5\% | 2\% | 16\% | 6\% | 11\% | 5\% | 13\% | 6\% |  |
| TOTAL | 1,665 | 776 | 920 | 56 | 222 | 152 | 684 | 505 | 705 | 170 | 390 | 546 | 6,791 |

Percentage of Degrees Conferred to Minority and International Students


[^4]Degrees Conferred: Academic Year 1997-2002

|  | Academic Year | 1997 | 1998 | 1999 | 2000 | 2001 | 2002 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| College | A.B. | 1,657 | 1,651 | 1,649 | 1,675 | 1,694 | 1,656 |
|  | S.B. | 12 | 12 | 10 | 14 | 8 | 9 |
|  | Subtotal | 1,669 | 1,663 | 1,659 | 1,689 | 1,702 | 1,665 |
| GSAS | A.M. | 263 | 287 | 289 | 286 | 317 | 325 |
|  | M.E. | - | - | - | - | 1 | - |
|  | M.F.S. | 1 | - | - | - | 1 | 3 |
|  | S.M. | 18 | 42 | 32 | 37 | 44 | 65 |
|  | Ph.D. | 437 | 428 | 438 | 412 | 387 | 383 |
|  | Subtotal | 719 | 757 | 759 | 735 | 750 | 776 |
| Business | M.B.A. | 892 | 859 | 897 | 876 | 848 | 916 |
|  | D.B.A. | 9 | 4 | 12 | 4 | 5 | 4 |
|  | Subtotal | 901 | 863 | 909 | 880 | 853 | 920 |
| Dental | D.M.D. | 22 | 53 | 31 | 28 | 32 | 32 |
|  | M.M.S. | 16 | 14 | 10 | 12 | 15 | 14 |
|  | M.P.H. | - | 1 | - | - | 2 | - |
|  | D.M.S. | 11 | 9 | 12 | 5 | 8 | 10 |
|  | Subtotal | 49 | 77 | 53 | 45 | 57 | 56 |
| Design | M. Arch. | 86 | 91 | 92 | 89 | 96 | 98 |
|  | M.A.U.D./M.L.A.U.D. | 26 | 24 | 26 | 22 | 25 | 24 |
|  | M.Des. | 35 | 38 | 34 | 39 | 45 | 51 |
|  | M.L.A. | 29 | 36 | 44 | 28 | 34 | 24 |
|  | M.U.P. | 13 | 12 | 13 | 14 | 18 | 14 |
|  | Dr.Des. | 3 | - | 3 | 7 | 9 | 11 |
|  | Subtotal | 192 | 201 | 212 | 199 | 227 | 222 |
| Divinity | M.Div. | 52 | 52 | 54 | 53 | 63 | 38 |
|  | M.T.S. | 90 | 99 | 116 | 103 | 95 | 102 |
|  | Th.M. | 11 | 12 | 7 | 7 | 7 | 4 |
|  | Th.D. | 8 | 12 | 3 | 4 | 6 | 8 |
|  | Subtotal | 161 | 175 | 180 | 167 | 171 | 152 |
| Education | Ed.M. | 588 | 580 | 609 | 540 | 603 | 603 |
|  | Ed.D. | 63 | 47 | 62 | 58 | 47 | 78 |
|  | C.A.S. | 18 | 15 | 13 | 12 | 6 | 3 |
|  | Subtotal | 669 | 642 | 684 | 610 | 656 | 684 |
| Government | M.P.A. (1 Year) | 225 | 236 | 194 | 202 | 191 | 202 |
|  | M.P.A. (2 Year) | 60 | 54 | 59 | 94 | 72 | 84 |
|  | M.P.A./I.D. | - | - | - | - | 49 | 56 |
|  | M.P.P. | 182 | 233 | 207 | 143 | 150 | 158 |
|  | M.C.R.P./M.U.P. | 4 | 10 | 3 | 6 | 4 | 5 |
|  | D.P.A. | - | - | - | - | 1 | - |
|  | Subtotal | 471 | 533 | 463 | 445 | 467 | 505 |
| Law | J.D. | 548 | 538 | 563 | 557 | 543 | 554 |
|  | LL.M. | 146 | 135 | 158 | 134 | 130 | 144 |
|  | S.J.D. | 6 | 8 | 6 | 13 | 10 | 7 |
|  | Subtotal | 700 | 681 | 727 | 704 | 683 | 705 |
| Medicine | M.D. | 188 | 165 | 178 | 162 | 162 | 157 |
|  | MMSc. | 19 | 11 | 20 | 19 | 11 | 13 |
|  | Subtotal | 207 | 176 | 198 | 181 | 173 | 170 |
| Public Health | M.P.H. | 165 | 173 | 165 | 167 | 205 | 214 |
|  | M.S., M.O.H. | 125 | 122 | 146 | 133 | 147 | 134 |
|  | D.P.H., D.S. | 49 | 59 | 66 | 52 | 39 | 42 |
|  | Subtotal | 339 | 354 | 377 | 352 | 391 | 390 |
| Extension | A.A. | 7 | 15 | 19 | 12 | 10 | 16 |
|  | A.L.B. | 109 | 115 | 117 | 135 | 126 | 134 |
|  | A.L.M. | 89 | 72 | 91 | 77 | 88 | 84 |
|  | Grad. Cert. | 213 | 261 | 294 | 301 | 341 | 312 |
|  | Subtotal | 418 | 463 | 521 | 525 | 565 | 546 |
|  | TOTAL | 6,495 | 6,585 | 6,742 | 6,532 | 6,695 | 6,791 |

International Enrollment: Fall $2002{ }^{(1)}$

|  | Africa | Asia | Europe | Latin America | Middle East | North America | Oceania | Stateless | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| College | 29 | 97 | 165 | 22 | 15 | 148 | 15 | 1 | 492 |
| GSAS | 13 | 406 | 305 | 49 | 71 | 141 | 20 | 1 | 1,006 |
| Business | 33 | 161 | 217 | 67 | 25 | 100 | 15 | - | 618 |
| Dental | - | 16 | 5 | 9 | 7 | 5 | - | - | 42 |
| Design | 3 | 104 | 37 | 14 | 8 | 17 | 3 | - | 186 |
| Divinity | 2 | 15 | 11 | 1 | 2 | 11 | 3 | - | 45 |
| Education | 5 | 42 | 13 | 16 | 3 | 20 | 1 | - | 100 |
| Government | 14 | 113 | 103 | 48 | 18 | 28 | 14 | - | 338 |
| Law | 22 | 70 | 73 | 23 | 26 | 43 | 12 | - | 269 |
| Medical | 6 | 6 | 8 | 3 | 3 | 9 | - | - | 35 |
| Public Health | 19 | 105 | 28 | 15 | 6 | 43 | 1 | - | 217 |
| Extension | 2 | 26 | 14 | 38 | 15 | 15 | 1 | - | 111 |
| TOTAL | 148 | 1,161 | 979 | 305 | 199 | 580 | 85 | 2 | 3,459 |

[^5]Historical Enrollment of International Students: Fall 1997-2002 ${ }^{(1)}$

|  | Fall |  |  |  |  |  | Africa Other: Algeria, Benin, Botswana, |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1997 | 1998 | 1999 | 2000 | 2001 | 2002 |  |
| Africa |  |  |  |  |  |  |  |
| Egypt | 9 | 9 | 8 | 4 | 16 | 11 | Burkina Faso, Cameroon, Cote D'Ivoire, Ethiopia, Gambia, Guinea, Guinea-Bissau, |
| Ghana | 12 | 5 | 8 | 13 | 16 | 15 | Ethiopia, Gambia, Guinea, Guinea-Bissau, Liberia Mali, Mauritania Morocco, |
| Kenya | 14 | 10 | 12 | 16 | 17 | 14 | Mozambique, Sierra Leone, Senegal, |
| Nigeria | 9 | 12 | 18 | 21 | 34 | 22 | Sudan, Swaziland, Tanzania, Togo, |
| South Africa | 22 | 22 | 23 | 28 | 26 | 30 | Tunisia, Uganda, Zambia, Zimbabwe. |
| Other | 54 | 49 | 33 | 49 | 55 | 56 |  |
| Subtotal | 120 | 107 | 102 | 131 | 164 | 148 |  |
| Asia |  |  |  |  |  |  | Asia Other: Bangladesh, Bhutan, Brunei, Burma, Hong Kong, Indonesia, Kazakhstan, |
| China | 165 | 176 | 227 | 270 | 318 | 337 | Burma, Hong Kong, Indonesia, Kazakhstan, |
| India | 97 | 89 | 96 | 104 | 120 | 112 | Kyrgyzstan, Malaysia, Mongolia, Nepal, <br> North Korea, Pakistan, Philippines, |
| Japan | 175 | 148 | 151 | 158 | 163 | 134 | Singapore, Sri Lanka, Taiwan, Tajikistan, |
| South Korea | 174 | 180 | 183 | 213 | 212 | 207 | Thailand, Uzbekistan, Vietnam. |
| Taiwan | 114 | 108 | 97 | 102 | 81 | 86 |  |
| Other | 263 | 243 | 274 | 270 | 286 | 285 |  |
| Subtotal | 988 | 944 | 1,028 | 1,117 | 1,180 | 1,161 | Europe Other: Albania, Armenia, Austria, |
| Europe |  |  |  |  |  |  | Azerbaijan, Belarus, Belgium, Bosnia an Herzegovina Bulgaria Croatia, Czech |
| France | 64 | 60 | 71 | 74 | 67 | 83 | Republic, Denmark, Estonia, Finland, |
| Germany | 112 | 103 | 123 | 120 | 119 | 124 | Georgia, Greece, Hungary, Iceland, Ireland, |
| Italy | 40 | 42 | 40 | 48 | 49 | 51 | Latvia, Lithuania, Luxembourg, Macedonia, |
| Spain | 53 | 56 | 60 | 62 | 67 | 55 | Moldova, Monaco, Netherlands, Norway, |
| United Kingdom | 119 | 109 | 133 | 158 | 157 | 174 | Poland, Portugal, Romania, Russia, |
| Other | 418 | 450 | 468 | 482 | 487 | 492 | Slovakia, Slovenia, Sweden, Switzerland, |
| Subtotal | 806 | 820 | 895 | 944 | 946 | 979 | Ukraine, Yugoslavia (Former). |
| Latin America |  |  |  |  |  |  | Latin America Other: Bahamas, |
| Argentina | 40 | 54 | 62 | 57 | 61 | 60 | Barbados, Bolivia, Costa Rica, Dominican |
| Brazil | 43 | 50 | 67 | 61 | 65 | 68 | Republic, Ecuador, El Salvador, Guatemala, |
| Chile | 13 | 18 | 25 | 33 | 24 | 26 | Haiti, Honduras, Jamaica, Nicaragua, |
| Colombia | 27 | 28 | 47 | 48 | 40 | 50 | Panama, Paraguay, St. Lucia, Trinidad and |
| Peru | 19 | 14 | 17 | 24 | 27 | 18 | Tobago, Uruguay, Venezuela. |
| Other | 80 | 78 | 105 | 96 | 90 | 83 |  |
| Subtotal | 222 | 242 | 323 | 319 | 307 | 305 |  |
| Middle East |  |  |  |  |  |  | Middle East Other: Cyprus, Iran, Iraq, |
| Israel | 46 | 51 | 63 | 72 | 71 | 75 | Kuwait, Palestinian Authority, Qatar, Saudi |
| Jordan | 4 | 3 | 2 | 6 | 10 | 6 | Arabia, Syria, United Arab Emirates. |
| Lebanon | 10 | 8 | 8 | 9 | 16 | 8 |  |
| Turkey | 54 | 56 | 66 | 75 | 64 | 79 |  |
| Other | 39 | 32 | 37 | 38 | 35 | 31 |  |
| Subtotal | 153 | 150 | 176 | 200 | 196 | 199 |  |
| North America |  |  |  |  |  |  |  |
| Bermuda | 1 | 2 | 1 | 1 | 2 | 3 |  |
| Canada | 363 | 401 | 419 | 434 | 464 | 492 |  |
| Mexico | 99 | 86 | 83 | 101 | 95 | 85 |  |
| Subtotal | 463 | 489 | 503 | 536 | 561 | 580 |  |
| Oceania |  |  |  |  |  |  |  |
| Australia | 54 | 50 | 53 | 61 | 73 | 66 |  |
| New Zealand | 17 | 16 | 19 | 22 | 21 | 19 |  |
| Other | 1 | - | - | - | - | - |  |
| Subtotal | 72 | 66 | 72 | 83 | 94 | 85 |  |
| Stateless | - | - | - | - | - | 2 |  |
| TOTAL | 2,824 | 2,818 | 3,099 | 3,330 | 3,448 | 3,459 |  |

[^6]| Harvard Students by School | (1) |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
|  | 1997 | $\mathbf{1 9 9 8}$ | $\mathbf{1 9 9 9}$ | $\mathbf{2 0 0 0}$ | $\mathbf{2 0 0 1}$ | $\mathbf{2 0 0 2}$ |
|  |  |  |  |  |  |  |
| College | 314 | 321 | 303 | 313 | 330 | 322 |
| GSAS | 49 | 37 | 43 | 55 | 62 | 61 |
| Education | 8 | 6 | 8 | 14 | 12 | 5 |
| Extension | 259 | 299 | 317 | 296 | 291 | 298 |
| Other Harvard Schools | 32 | 26 | 12 | 19 | 22 | 17 |
| Subtotal | 662 | 689 | $\mathbf{6 8 3}$ | $\mathbf{6 9 7}$ | $\mathbf{7 1 7}$ | $\mathbf{7 0 3}$ |

## Other Students by Educational Level

| Undergraduate | 1,170 | 1,155 | 1,047 | 1,101 | 1,067 | 1,050 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Graduate | 1,882 | 1,883 | 1,623 | 1,667 | 1,642 | 1,522 |
| Secondary School | 1,131 | 1,211 | 1,217 | 1,244 | 1,190 | 1,320 |
| Non-Degree | 204 | 160 | 343 | 335 | 279 | 299 |
| Subtotal | $\mathbf{4 , 3 8 7}$ | $\mathbf{4 , 4 0 9}$ | $\mathbf{4 , 2 3 0}$ | $\mathbf{4 , 3 4 7}$ | $\mathbf{4 , 1 7 8}$ | $\mathbf{4 , 1 9 1}$ |
| TOTAL | $\mathbf{5 , 0 4 9}$ | $\mathbf{5 , 0 9 8}$ | $\mathbf{4 , 9 1 3}$ | $\mathbf{5 , 0 4 4}$ | $\mathbf{4 , 8 9 5}$ | $\mathbf{4 , 8 9 4}$ |

Non-Degree Headcount: Fall 1997-2002 ${ }^{(2)}$

|  | 1997 | 1998 | 1999 | 2000 | 2001 | 2002 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | Male | Female | Total |
| GSAS | 220 | 212 | 214 | 215 | 144 | 97 | 107 | 204 |
| Dental ${ }^{(3)}$ | 36 | 45 | 40 | 53 | 31 | 20 | 20 | 40 |
| Design | 3 | 2 | - | 1 | 12 | 2 | 1 | 3 |
| Divinity | 35 | 35 | 32 | 30 | 45 | 10 | 8 | 18 |
| Education | 70 | 69 | 70 | 71 | 84 | 23 | 80 | 103 |
| Government | 11 | 18 | 9 | 15 | 13 | 3 | 5 | 8 |
| Law | 70 | 76 | 64 | 43 | 38 | 31 | 16 | 47 |
| Public Health | 5 | 1 | 1 | - | 3 | - | 1 | 1 |
| Extension ${ }^{(4)}$ | 5,281 | 5,276 | 5,186 | 4,933 | 4,483 | 2,297 | 2,648 | 4,945 |
| TOTAL | 5,731 | 5,734 | 5,616 | 5,361 | 4,853 | 2,483 | 2,886 | 5,369 |

[^7]Fellowship Programs: Academic Year 2002-2003
Fellows
Allied Institutions

| Arnold Arboretum | 4 | 5 | $\mathbf{9}$ |
| :--- | ---: | ---: | ---: |
| Center for Hellenic Studies | 9 | 4 | $\mathbf{1 3}$ |
| Dumbarton Oaks | 22 | 16 | $\mathbf{3 8}$ |
| Nieman Fellows | 13 | 13 | $\mathbf{2 6}$ |
| Ethics and the Professions | 9 | 3 | $\mathbf{1 2}$ |
| South African Fellows | 3 | 3 | $\mathbf{6}$ |
| Villa I Tatti | 10 | 7 | $\mathbf{1 7}$ |
| FAS |  |  |  |
| WCFIA Fellows ${ }^{(1)}$ | 33 | 23 | $\mathbf{5 6}$ |
| Visiting Fellows | 34 | 37 | $\mathbf{7 1}$ |
| Warren Fellows | 3 | 4 | $\mathbf{7}$ |
| W.E.B. DuBois Institute Fellows | 11 | 4 | $\mathbf{1 5}$ |
| $\quad$ Yenching Fellows | 26 | 5 | $\mathbf{3 1}$ |
| Design |  |  |  |
| $\quad$ Loeb Fellows | 4 | 8 | $\mathbf{1 2}$ |

## Divinity

| Ctr. for the Study of World Religions | 10 | 17 | $\mathbf{2 7}$ |
| :--- | :---: | :---: | ---: |
| Merrill Fellows | 4 | 3 | $\mathbf{7}$ |
| Ministers in Vicinity | 1 | - | $\mathbf{1}$ |
| Urban Fellows | 3 | 7 | $\mathbf{1 0}$ |
| Resident Fellows | 1 | - | $\mathbf{1}$ |

## Government

| Institute of Politics Fellows | 14 | 8 | $\mathbf{2 2}$ |
| :--- | ---: | ---: | ---: |
| Mason Fellows | 34 | 18 | $\mathbf{5 2}$ |
| National Security Fellows | 20 | 1 | $\mathbf{2 1}$ |
| Senior Executive Fellows | 122 | 55 | $\mathbf{1 7 7}$ |
| Law |  |  |  |
| Olin Fellows | 14 | $\mathrm{n} / \mathrm{a}$ | $\mathbf{1 9}$ |
| The Graduate Program |  | 9 | $\mathbf{2 3}$ |
| Human Rights Program |  |  | $\mathbf{-}$ |
| Public Health | 1 | 1 | $\mathbf{2}$ |
| Minority Scholars in Health Disparities | 93 | 93 | $\mathbf{1 8 6}$ |
| Post Doctorate Fellows | 2 | 9 | $\mathbf{1 1}$ |
| Takemi Program | 3 | 1 | $\mathbf{4}$ |

Radcliffe Institute for Advanced Study RIAS Fellows ${ }^{(2)}$

## Subtotal

| 11 | 39 | 50 |
| ---: | ---: | ---: |
| - | - | 926 |

Medical and Dental School

| Research and Clinical Fellows ${ }^{(3)}$ | Male | Female | Total |
| :---: | :---: | :---: | :---: |
| Medical School-Quad | 365 | 207 | 572 |
| Medical School-Hospital | 3,405 | 2,298 | 5,703 |
| Dental School - Quad | 57 | 45 | 102 |
| Dental School - Hospital | 32 | 25 | 57 |
| Subtotal | 3,859 | 2,575 | 6,434 |
| TOTAL FELLOWS | - | - | 7,360 |

(1) The Weatherhead Center for International Affairs includes Harvard Academy for International and Area Studies, Olin Institute for Strategic Studies, the Program on U.S. Japan Studies, and the Fellows Program.
(2) Radcliffe Institute for Advanced Study Fellows include Murray Research Center, Public Policy Center,

Radcliffe Fellowship Program and Schlesinger Library.
(3) Includes Post-Doctoral Fellows, Interns and Residents

SOURCE: INTERNAL SURVEY

University Faculty Excluding Faculty of Medicine: Fall $2002{ }^{(1)}$

|  | Head Count |  |  | Full-time <br> Equivalent | Business | Head Count |  |  | Full-time <br> Equivalent |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Male | Female | Total |  |  | Male | Female | Total |  |
| Arts and Sciences |  |  |  |  |  |  |  |  |  |
| Professor | 346 | 80 | 426 | 401.0 | Professor | 81 | 16 | 97 | 95.3 |
| Associate Professor | 32 | 16 | 48 | 44.0 | Associate Professor | 23 | 5 | 28 | 28.0 |
| Assistant Professor | 90 | 45 | 135 | 124.4 | Assistant Professor | 46 | 20 | 66 | 65.6 |
| Other Faculty | 250 | 183 | 433 | 282.4 | Other Faculty | 14 | 3 | 17 | 12.3 |
| TOTAL | 718 | 324 | 1,042 | 851.8 | TOTAL | 164 | 44 | 208 | 201.2 |
| Design |  |  |  |  | Divinity |  |  |  |  |
| Professor | 18 | 3 | 21 | 18.5 | Professor | 12 | 6 | 18 | 17.3 |
| Associate Professor | 8 | 3 | 11 | 10.5 | Associate Professor | - | 2 | 2 | 2.0 |
| Assistant Professor | 2 | 5 | 7 | 7.0 | Assistant Professor | 2 | 1 | 3 | 3.0 |
| Other Faculty | 42 | 17 | 59 | 21.4 | Other Faculty | 14 | 13 | 27 | 10.1 |
| TOTAL | 70 | 28 | 98 | 57.4 | TOTAL | 28 | 22 | 50 | 32.4 |
| Education |  |  |  |  | Government |  |  |  |  |
| Professor | 16 | 11 | 27 | 26.5 | Professor | 40 | 5 | 45 | 42.7 |
| Associate Professor | 3 | 2 | 5 | 4.5 | Associate Professor | 6 | 4 | 10 | 10.0 |
| Assistant Professor | 1 | 5 | 6 | 6.0 | Assistant Professor | 14 | 6 | 20 | 20.0 |
| Other Faculty | 26 | 26 | 52 | 26.6 | Other Faculty | 36 | 17 | 53 | 42.5 |
| TOTAL | 46 | 44 | 90 | 63.6 | TOTAL | 96 | 32 | 128 | 115.2 |
| Law |  |  |  |  | Public Health |  |  |  |  |
| Professor | 58 | 12 | 70 | 67.3 | Professor | 46 | 15 | 61 | 58.3 |
| Associate Professor | n/a | n/a | n/a | n/a | Associate Professor | 18 | 11 | 29 | 28.1 |
| Assistant Professor | 7 | 3 | 10 | 10.0 | Assistant Professor | 32 | 15 | 47 | 45.3 |
| Other Faculty | 60 | 21 | 81 | 37.6 | Other Faculty | 40 | 24 | 64 | 50.9 |
| TOTAL | 125 | 36 | 161 | 114.9 | TOTAL | 136 | 65 | 201 | 182.6 |
|  |  |  |  |  | University Faculty Excluding Faculty of Medicine |  |  |  |  |
| University ${ }^{(2)}$ |  |  |  |  |  |  |  |  |  |  |
| University Professor ${ }^{(3)}$ | 16 | 1 | 17 | 16.6 | Professor | 634 | 150 | 784 | 745.0 |
| Professor | 1 | 1 | 2 | 1.5 | Associate Professor | 90 | 43 | 133 | 127.1 |
| TOTAL | 17 | 2 | 19 | 18.1 | Assistant Professor | 194 | 100 | 294 | 281.3 |
|  |  |  |  |  | Other Faculty | 482 | 304 | 786 | 483.7 |
|  |  |  |  |  | TOTAL | 1,400 | 597 | 1,997 | 1,637.1 |

[^8]Faculty of Medicine: Fall $2002{ }^{(1)}$
Faculty Based in the Medical Area Quad

Head Count

|  | Male | Female | Full-Time | Part-Time | Total |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Medical |  |  |  |  |  |
| Professor | 86 | 14 | 98 | 2 | 100 |
| Associate Professor | 33 | 11 | 42 | 2 | 44 |
| Assistant Professor | 35 | 18 | 46 | 7 | 53 |
| Other Faculty | 66 | 44 | 77 | 33 | 110 |
| Medical Total | 220 | 87 | 263 | 44 | 307 |
| Dental |  |  |  |  |  |
| Professor | 6 | - | 6 | - | 6 |
| Associate Professor | 1 | 2 | 3 | - | 3 |
| Assistant Professor | 13 | 4 | 7 | 10 | 17 |
| Other Faculty | 67 | 28 | 26 | 69 | 95 |
| Dental Total | 87 | 34 | 42 | 79 | 121 |
| Totals |  |  |  |  |  |
| Professor | 92 | 14 | 104 | 2 | 106 |
| Associate Professor | 34 | 13 | 45 | 2 | 47 |
| Assistant Professor | 48 | 22 | 53 | 17 | 70 |
| Other Faculty | 133 | 72 | 103 | 102 | 205 |
| TOTAL | 307 | 121 | 305 | 123 | 428 |

Faculty Based in Harvard's Affiliated Teaching Hospitals

| Medical | Head Count |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Male | Female | Full-Time | Part-Time | Total |
| Professor | 517 | 61 | 524 | 54 | 578 |
| Associate Professor | 871 | 205 | 927 | 149 | 1,076 |
| Assistant Professor | 1,092 | 459 | 1,236 | 315 | 1,551 |
| Other Faculty | 2,956 | 2,193 | 2,999 | 2,150 | 5,149 |
| Medical Total | 5,436 | 2,918 | 5,686 | 2,668 | 8,354 |
| Dental |  |  |  |  |  |
| Professor | 6 | 1 | 5 | 2 | 7 |
| Associate Professor | 22 | 2 | 12 | 12 | 24 |
| Assistant Professor | 20 | 7 | 13 | 14 | 27 |
| Other Faculty | 143 | 42 | 27 | 158 | 185 |
| Dental Total | 191 | 52 | 57 | 186 | 243 |
| Totals |  |  |  |  |  |
| Professor | 523 | 62 | 529 | 56 | 585 |
| Associate Professor | 893 | 207 | 939 | 161 | 1,100 |
| Assistant Professor | 1,112 | 466 | 1,249 | 329 | 1,578 |
| Other Faculty | 3,099 | 2,235 | 3,026 | 2,308 | 5,334 |
| TOTAL | 5,627 | 2,970 | 5,743 | 2,854 | 8,597 |

(1) The Faculties of the Medical and Dental Schools are made up of both quad and hospital-based personnel. Quad-based faculty are located in Medical and Dental School facilities and are primarily research oriented. Hospital-based faculty are located in affiliated hospitals and work in both research and clinical settings. Medical School faculty supervise degree students, post-doctoral residents, fellows and interns. Other faculty include instructors and lecturers. FTE's are not available for the Faculty of Medicine.

Administrative and Professional, Clerical and Technical, and Hourly Staff in the Schools ${ }^{(1)}$
Counts are Full-Time Equivalent Figures as of September 30, 2002

| University-Wide Totals | University Funding |  |  | Sponsored Funding |  |  <br> Trades | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Administrative | Other Teaching/ | Clerical \& | Administrative Other Teaching/ | Clerical \& |  |  |
|  | \& Professional | Research Appts. | Technical | \& Professional Research Appts. | Technical |  |  |
| Faculties | 3,288.4 | 377.8 | 2,719.0 | 503.7849 .3 | 596.6 | 44.8 | 8,379.6 |
| Allieds | 260.9 | 11.8 | 164.2 | 1.5 | 1.0 | 52.8 | 492.2 |
| Central Administration ${ }^{(2)}$ | 541.7 | - | 374.0 | - - | 3.5 | 57.0 | 976.2 |
| Service Departments ${ }^{(2)}$ | 682.1 | 3.6 | 424.5 | 1.6 | - | 856.5 | 1,968.5 |
| Non-Departmental \& Special ${ }^{(3)}$ | 49.5 | - | 48.4 | - - | - | - | 97.9 |
| TOTAL | 4,822.6 | 393.2 | 3,730.1 | 506.8 849.5 | 601.1 | 1,011.1 | 11,914.4 |
|  | University Funding |  |  | Sponsored Funding |  |  |  |
|  | Administrative | Other Teaching/ | Clerical \& | Administrative Other Teaching/ | Clerical \& | Service \& |  |
| Faculties | \& Professional | Research Appts. | Technical | \& Professional Research Appts. | Technical | Trades | Total |
| Faculty of Arts and Sciences | 560.3 | 162.4 | 573.4 | 65.6214 .3 | 90.0 | 1.0 | 1,667.0 |
| Athletics | 97.1 | 8.2 | 22.7 | - - | - | - | 128.0 |
| College Library | 244.2 | - | 268.7 | - - | - | - | 512.9 |
| DEAS ${ }^{(4)}$ | 40.6 | 13.6 | 40.9 | 39.6 | 3.9 | 8.5 | 221.9 |
| Division of Continuing Education | 66.1 | 0.6 | 56.1 | - - | - | - | 122.8 |
| GSAS | 22.0 | - | 18.1 | - - | - | - | 40.1 |
| College Life and Student Dorms | 114.0 | 13.4 | 60.0 | - - | - | - | 187.4 |
| Museums ${ }^{(5)}$ | 71.6 | 6.5 | 85.8 | 0.6 6.0 | 1.0 | - | 171.5 |
| Yenching | 5.7 | - | 3.0 | 1.0 | - | - | 9.7 |
| Subtotal | 1,221.6 | 204.7 | 1,128.7 | 106.8295 .1 | 94.9 | 9.5 | 3,061.3 |
| Business | 434.1 | 17.7 | 268.4 | - - | - | - | 720.2 |
| Publishing Division | 237.4 | - | 17.0 | - - | - | - | 254.4 |
| Subtotal | 671.5 | 17.7 | 285.4 | - - | - | - | 974.6 |
| Dental | 27.8 | 8.0 | 70.0 | 1.1 | 3.0 | - | 110.9 |
| Design | 53.2 | 2.9 | 46.5 | 0.5 | 1.2 | - | 104.3 |
| Divinity | 49.0 | 6.6 | 45.7 | 0.2 | 0.5 | - | 102.0 |
| Education | 143.2 | 2.9 | 119.4 | 35.6 2.2 | 20.0 | - | 323.3 |
| Government | 231.6 | 9.4 | 177.9 | 44.6 | 16.8 | - | 509.3 |
| Law | 222.4 | 3.0 | 195.8 | 15.7 | 8.9 | - | 445.8 |
| Medical | 451.3 | 82.4 | 429.7 | $122.5 \quad 331.7$ | 256.0 | 35.3 | 1,708.9 |
| Public Health | 149.4 | 40.2 | 165.1 | $174.1 \quad 190.1$ | 188.3 | - | 907.2 |
| Radcliffe Institute for |  |  |  |  |  |  |  |
| Advanced Study | 67.4 | - | 54.8 | 2.8 | 7.0 | - | 132.0 |
| Subtotal Faculties | 3,288.4 | 377.8 | 2,719.0 | 503.7 849.3 | 596.6 | 44.8 | 8,379.6 |

[^9]
# Staff in the Allied Institutions, Central Administration and Service Departments ${ }^{(1)}$ 

Counts are Full-Time Equivalent Figures as of September 30, 2002
Allied Institutions
American Repertory Theatre
Arnold Arboretum
Art Museums
Harvard Magazine
Inter-Faculty Initiatives
Joint Center for Housing Studies
Memorial Church
Nieman Foundation
University Press
Villa I Tatti
Subtotal

| University Funding |  |  | Sponsored Funding |  | Service \& |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Administrative | Other Teaching/ | Clerical \& | Administrative | Other Teaching/ Clerical \& |  |  |
| \& Professional | Research Appts. | Technical | \& Professional | Research Appts. Technical | Trades | Total |
| 44.1 | - | 22.8 | - | - - | - | 66.9 |
| 28.1 | - | 19.2 | - | - - | 15.0 | 62.3 |
| 81.2 | 9.0 | 67.5 | 1.0 | 1.0 | 37.8 | 197.5 |
| 14.8 | - | 2.5 | - | - - | - | 17.3 |
| 9.2 | 2.3 | 9.9 | 0.5 | - - | - | 21.9 |
| 6.0 | - | 8.8 | - | - - | - | 14.8 |
| 7.8 | 0.5 | 6.3 | - | - - | - | 14.6 |
| 7.9 | - | 4.1 | - | - - | - | 12.0 |
| 55.2 | - | 23.1 | - | - - | - | 78.3 |
| 6.6 | - | - | - | - - | - | 6.6 |
| 260.9 | 11.8 | 164.2 | 1.5 | 0.01 .0 | 52.8 | 492.2 |


| Central Administration - Core and Service Departments <br> Core departments in bold, service departments in italics |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| President \& Provost, University Marsha |  |  |  |  |  |  |  |  |
| and Office of the Governing Boards | 32.6 | - | 19.8 | - | - | - | 1.0 | 53.4 |
| University Information Services ${ }^{(4)}$ | 246.7 | - | 116.3 | - | - | - | 12.7 | 375.7 |
| University Health Services | 117.4 | 2.6 | 130.4 | 1.6 | 0.2 | - | - | 252.2 |
| VP Administration | 92.1 | - | 56.7 | - | - | - | - | 148.8 |
| Harvard Planning and Real Estate | 79.2 | - | 60.1 | - | - | - | - | 139.3 |
| Dining Services | 74.0 | - | 18.9 | - | - | - | 357.0 | 449.9 |
| Faculty Club | 15.0 | - | 6.6 | - | - | - | 56.4 | 78.0 |
| University Operations Services | 96.1 | 1.0 | 58.1 | - | - | - | 418.7 | 573.9 |
| VP Development \& Alumni Affairs | 110.4 | - | 62.9 | - | - | - | - | 173.3 |
| Fund Raising Campaigns | 53.7 | - | 34.1 | - | - | - | - | 87.8 |
| VP Finance | 163.2 | - | 149.5 | - | - | - | - | 312.7 |
| VP General Counsel | 51.3 | - | 28.2 | - | - | - | 56.0 | 135.5 |
| Security | - | - | - | - | - | - | 11.7 | 11.7 |
| VP Government, Community and |  |  |  |  |  |  |  |  |
| Public Affairs | 25.8 | - | 18.7 | - | - | - | - | 44.5 |
| University Library | 66.3 | - | 38.2 | - | - | 3.5 | - | 108.0 |
| Subtotal | 1,223.8 | 3.6 | 798.5 | 1.6 | 0.2 | 3.5 | 913.5 | 2,944.7 |
| Non-Departmental \& Special ${ }^{(5)}$ | 49.5 | - | 48.4 | - | - | - | - | 97.9 |

(1) Administrative and Professional figures include some persons on faculty payrolls who hold administrative positions. Figures do not include temporary employees (except limited regular guards and custodians), students or teaching fellows. Counts include only filled positions.
(2) Additional personnel on local data systems are not included in this count.
(3) Core departments provide central functions of the University (accounts payable, HR benefits etc.) and are supported through funds from the President, Faculties, and departments. Service departments derive their revenue on a fee-for-service basis from internal customers.
(4) University Information Services includes Harvard Printing and Publishing Services.
(5) Non-Departmental and Special include Signet Society, Credit Union, Harvard Student Agencies, LASPAU and some interdepartmental personnel.
SOURCE: HUMAN RESOURCE PERSONNEL/PAYROLL DATABASE

## Tuition Charges: FY1983 - FY2003 ${ }^{(1)}$

| Fiscal Year | College | GSAS | Business | Design | Divinity | Education | Government ${ }^{(2)}$ | Law | Medical/ Dental (3) | Public <br> Health |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1983 | \$7,931 | \$7,931 | \$8,000 | \$7,700 | \$5,310 | \$7,680 | \$7,636 | \$6,900 | \$10,250 | \$7,086 |
| 1984 | 8,752 | 8,752 | 9,000 | 8,600 | 5,790 | 8,320 | 8,367 | 7,900 | 11,200 | 7,667 |
| 1985 | 9,500 | 9,500 | 10,000 | 9,500 | 6,200 | 8,928 | 9,200 | 8,800 | 12,100 | 8,300 |
| 1986 | 10,266 | 10,266 | 10,750 | 10,165 | 6,640 | 9,552 | 9,840 | 9,650 | 13,100 | 8,826 |
| 1987 | 11,040 | 11,040 | 11,900 | 10,850 | 7,100 | 10,176 | 10,440 | 10,700 | 14,000 | 9,600 |
| 1988 | 11,645 | 11,645 | 13,300 | 11,500 | 7,600 | 10,752 | 11,075 | 11,400 | 14,850 | 10,575 |
| 1989 | 12,310 | 12,310 | 14,250 | 12,250 | 8,100 | 11,440 | 11,800 | 12,307 | 15,750 | 11,470 |
| 1990 | 13,085 | 13,085 | 15,350 | 13,110 | 8,630 | 12,232 | 12,570 | 13,400 | 16,850 | 12,515 |
| 1991 | 13,960 | 13,960 | 16,400 | 14,300 | 9,200 | 13,152 | 13,390 | 14,475 | 18,030 | 13,570 |
| 1992 | 14,860 | 14,860 | 17,500 | 15,450 | 9,940 | 14,192 | 14,662 | 15,560 | 19,110 | 14,790 |
| 1993 | 15,870 | 15,870 | 18,550 | 16,650 | 10,540 | 15,044 | 15,690 | 16,730 | 20,257 | 15,675 |
| 1994 | 16,856 | 16,856 | 19,750 | 17,483 | 11,070 | 15,796 | 16,631 | 17,750 | 21,260 | 16,775 |
| 1995 | 17,851 | 17,851 | 21,000 | 18,360 | 11,630 | 16,664 | 17,710 | 19,080 | 22,300 | 17,770 |
| 1996 | 18,838 | 18,838 | 22,700 | 19,276 | 12,220 | 17,581 | 18,650 | 20,500 | 23,192 | 18,840 |
| 1997 | 19,770 | 19,770 | 23,840 | 20,240 | 12,830 | 18,460 | 19,770 | 21,700 | 24,150 | 19,800 |
| 1998 | 20,600 | 20,600 | 25,000 | 21,252 | 13,480 | 19,476 | 20,720 | 22,800 | 25,200 | 20,890 |
| 1999 | 21,342 | 21,342 | 26,260 | 22,208 | 14,160 | 20,430 | 21,656 | 23,900 | 26,000 | 21,895 |
| 2000 | 22,054 | 22,054 | 27,250 | 23,163 | 14,870 | 21,410 | 22,520 | 25,000 | 27,000 | 22,950 |
| 2001 | 22,694 | 22,694 | 28,500 | 24,159 | 15,620 | 22,600 | 23,400 | 26,000 | 28,000 | 23,980 |
| 2002 | 23,457 | 23,370 | 30,050 | 25,195 | 16,400 | 23,720 | 24,320 | 27,500 | 29,000 | 25,050 |
| 2003 | \$24,630 | \$24,630 | \$31,800 | \$26,330 | \$17,220 | \$25,144 | \$26,488 | \$29,500 | \$30,500 | \$26,300 |

## Average Annual Growth Rates

| College | GSAS | Business | Design Divinity Education | Government | Law | Medical/ <br> Dental | Public <br> Health |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| $\mathbf{2 0}$ | YEAR | $5.8 \%$ | $5.8 \%$ | $7.1 \%$ | $6.3 \%$ | $6.1 \%$ | $6.1 \%$ | $6.4 \%$ | $7.5 \%$ | $5.6 \%$ | $6.8 \%$ |
| $\mathbf{1 0}$ | YEAR | $4.5 \%$ | $4.5 \%$ | $5.5 \%$ | $4.7 \%$ | $5.0 \%$ | $5.3 \%$ | $5.4 \%$ | $5.8 \%$ | $4.2 \%$ | $5.3 \%$ |
| $\mathbf{5}$ | YEAR | $3.6 \%$ | $3.6 \%$ | $4.9 \%$ | $4.4 \%$ | $5.0 \%$ | $5.2 \%$ | $5.0 \%$ | $5.3 \%$ | $3.9 \%$ | $4.7 \%$ |
| $\mathbf{1}$ | YEAR | $5.0 \%$ | $5.4 \%$ | $5.8 \%$ | $4.5 \%$ | $5.0 \%$ | $6.0 \%$ | $8.9 \%$ | $7.3 \%$ | $5.2 \%$ | $5.0 \%$ |

[^10]Comparative Undergraduate Tuition and Fees ${ }^{(1)}$ Ranked in descending order for FY2003

| Institution | Actual |  | Change FY2002-2003 |  | Notes |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY2002 | FY2003 | Percent | Nominal | FY2002 | FY2003 |
| Columbia Total | \$35,190 | \$36,752 | 4.4\% | \$1,562 |  |  |
| Tuition | 26,446 | 27,706 | 4.8\% | 1,260 |  |  |
| Mandatory Fees | 462 | 500 | 8.2\% | 38 | Student Life Fee: \$462 | Student Life Fee: \$500 |
| Room \& Board | 8,282 | 8,546 | 3.2\% | 264 |  |  |
| Penn. Total | \$34,762 | \$36,368 | 4.6\% | \$1,606 |  |  |
| Tuition | 24,146 | 25,234 | 4.5\% | 1,088 | General Fee: \$2,144 | General Fee: $\$ 2,222$ |
| Mandatory Fees | 2,632 | 2,910 | 10.6\% | 278 | Tech Fee: \$488 | Tech Fee: \$488 |
| Room \& Board | 7,984 | 8,224 | 3.0\% | 240 |  | Rec Fee: \$200 |
| Brown Total | \$34,750 | \$36,356 | 4.6\% | \$1,606 |  |  |
| Tuition | 27,048 | 28,352 | 4.8\% | 1,304 |  |  |
| Mandatory Fees | 124 | 128 | 3.2\% | 4 | Activity Fee: \$124 | Activity Fee: \$128 |
| Room \& Board | 7,578 | 7,876 | 3.9\% | 298 |  |  |
| Cornell Total | \$34,614 | \$36,322 | 4.9\% | \$1,708 |  |  |
| Tuition | 25,970 | 27,270 | 5.0\% | 1,300 |  |  |
| Mandatory Fees | 92 | 124 | 34.8\% | 32 | Activity Fee: \$92 | Activity Fee: \$124 |
| Room \& Board | 8,552 | 8,928 | 4.4\% | 376 |  |  |
| Stanford Total | \$34,430 | \$36,123 | 4.9\% | \$1,693 |  |  |
| Tuition | 25,917 | 27,204 | 5.0\% | 1,287 | Associated Students | Associated Students |
| Mandatory Fees | 209 | 239 | 14.4\% | 30 | of Stanford Univ. \$209 | of Stanford Univ. \$239 |
| Room \& Board | 8,304 | 8,680 | 4.5\% | 376 |  |  |
| MIT Total | \$34,460 | \$36,060 | 4.6\% | \$1,600 |  |  |
| Tuition | 26,960 | 28,030 | 4.0\% | 1,070 |  |  |
| Mandatory Fees | - | 200 | - | 200 |  | Activity Fee: \$200 |
| Room \& Board | 7,500 | 7,830 | 4.4\% | 330 |  |  |
| Dartmouth Total | \$34,458 | \$35,988 | 4.4\% | \$1,530 |  |  |
| Tuition | 26,400 | 27,600 | 4.5\% | 1,200 |  |  |
| Mandatory Fees | 162 | 171 | 5.6\% | 9 | Activity Fee: \$162 | Activity Fee: \$171 |
| Room \& Board | 7,896 | 8,217 | 4.1\% | 321 |  |  |
| Harvard Total | \$34,269 | \$35,950 | 4.9\% | \$1,681 |  |  |
| Tuition | 24,273 | 25,650 | 5.7\% | 1,377 | Student Services | Student Services |
| Mandatory Fees | 1,746 | 1,798 | 3.0\% | 52 | Fee: \$1,746 | Fee: \$1,798 |
| Room \& Board | 8,250 | 8,502 | 3.1\% | 252 |  |  |
| Princeton Total ${ }^{(2)}$ | \$34,193 | \$35,572 | 4.0\% | \$1,379 |  |  |
| Tuition | 26,160 | 27,230 | 4.1\% | 1,070 |  |  |
| Mandatory Fees | 450 | 500 | 11.1\% | 50 | Activity Fee: \$450 | Activity Fee: \$500 |
| Room \& Board | 7,583 | 7,842 | 3.4\% | 259 | (Fresh, Soph \& some Jr.) | (Fresh, Soph \& some Jr.) |
| Yale Total | \$34,030 | \$35,370 | 3.9\% | \$1,340 |  |  |
| Tuition | 26,100 | 27,130 | 3.9\% | 1,030 |  |  |
| Room \& Board | 7,930 | 8,240 | 3.9\% | 310 |  |  |

(1) For comparative purposes, the health service fee is included in the tuition amount shown for all schools, with the following exception: Cornell's health fee (\$955 in FY02 and \$1,041 in FY03), is optional and excluded.
(2) Princeton does not include its mandatory fee as part of its announced package. The mandatory fee has been included in the FY02 and FY03 totals for consistency and comparison.
SOURCE: INTERNAL SURVEY

Undergraduate Tuition Over Time: FY1983 - FY2003

|  | Undergraduate Package |  |  |  |  | Economic Indicators ${ }^{(1)}$ |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fiscal <br> Year | Tuition ${ }^{(2)}$ | Room | Board | Student Services Fee | Total | $\begin{aligned} & \text { U.S. } \\ & \text { CPI -U } \end{aligned}$ | Boston CPI -U | GDP IP Deflator (1996=100) | $\begin{aligned} & \text { HEPI } \\ & (\mathbf{1 9 8 3}=\mathbf{1 0 0 )} \end{aligned}$ | Disposable <br> Personal Income | Median Family Income Ages 45-54 |
| 1983 | \$8,195 | \$1,430 | \$1,850 | \$625 | \$12,100 | 98.2 | 98.0 | 68.0 | 100.0 | \$10,364 | \$30,727 |
| 1984 | 9,035 | 1,555 | 1,895 | 665 | 13,150 | 101.8 | 102.0 | 70.5 | 104.8 | 11,036 | 32,592 |
| 1985 | 9,800 | 1,635 | 1,925 | 740 | 14,100 | 105.8 | 106.6 | 73.0 | 110.8 | 12,215 | 34,482 |
| 1986 | 10,590 | 1,750 | 1,980 | 780 | 15,100 | 108.8 | 111.2 | 74.8 | 116.3 | 12,941 | 36,653 |
| 1987 | 11,390 | 1,885 | 2,035 | 835 | 16,145 | 111.2 | 113.9 | 76.6 | 120.9 | 13,555 | 38,861 |
| 1988 | 12,015 | 2,065 | 2,145 | 875 | 17,100 | 115.8 | 120.2 | 79.0 | 126.2 | 14,246 | 41,413 |
| 1989 | 12,715 | 2,400 | 2,145 | 950 | 18,210 | 121.2 | 127.8 | 82.1 | 132.8 | 15,312 | 42,192 |
| 1990 | 13,545 | 2,560 | 2,275 | 1,015 | 19,395 | 127.0 | 134.3 | 85.1 | 140.8 | 16,235 | 46,101 |
| 1991 | 14,450 | 2,700 | 2,425 | 1,080 | 20,655 | 133.9 | 142.3 | 88.5 | 148.1 | 17,176 | 47,164 |
| 1992 | 15,410 | 2,900 | 2,620 | 1,150 | 22,080 | 138.2 | 146.6 | 90.8 | 153.4 | 17,664 | 49,606 |
| 1993 | 16,454 | 3,075 | 2,765 | 1,220 | 23,514 | 142.5 | 151.1 | 92.9 | 157.9 | 18,524 | 50,079 |
| 1994 | 17,470 | 3,225 | 2,910 | 1,275 | 24,880 | 146.2 | 153.5 | 95.2 | 163.3 | 18,979 | 52,034 |
| 1995 | 18,485 | 3,370 | 3,040 | 1,335 | 26,230 | 150.4 | 156.7 | 97.2 | 168.3 | 19,624 | 54,379 |
| 1996 | 19,472 | 3,510 | 3,200 | 1,393 | 27,575 | 154.5 | 160.6 | 99.7 | 173.3 | 20,358 | 55,029 |
| 1997 | 20,424 | 3,659 | 3,336 | 1,477 | 28,896 | 158.9 | 165.7 | 100.8 | 178.6 | 21,069 | 57,161 |
| 1998 | 21,266 | 3,808 | 3,470 | 1,536 | 30,080 | 161.7 | 169.6 | 102.6 | 184.9 | 21,887 | 59,959 |
| 1999 | 22,028 | 3,940 | 3,574 | 1,590 | 31,132 | 164.5 | 173.2 | 103.9 | 189.1 | 23,037 | 61,833 |
| 2000 | 22,765 | 4,072 | 3,685 | 1,642 | 32,164 | 169.3 | 179.3 | 105.8 | 196.9 | 23,749 | 65,303 |
| 2001 | 23,439 | 4,190 | 3,792 | 1,689 | 33,110 | 175.1 | 187.6 | 108.2 | 206.5 | 25,237 | 68,082 |
| 2002 | 24,273 | 4,331 | 3,919 | 1,746 | 34,269 | 178.2 | 193.3 | 110.1 | 216.4 | 25,957 | 68,114 |
| 2003 | \$25,650 | \$4,461 | \$4,041 | \$1,798 | \$35,950 | 182.1 | 200.0 | 111.5 | 221.9 | \$27,170 | n/a |

## Average Annual Growth Rates

|  | Undergraduate Package |  |  |  |  | Economic Indicators ${ }^{(1)}$ |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Tuition ${ }^{(2)}$ | Room | Board | tudent ervices <br> Fee | Total | $\begin{aligned} & \text { U.S. } \\ & \text { CPI -U } \end{aligned}$ | Boston <br> CPI -U | $\begin{gathered} \text { GDP IP } \\ \text { Deflator } \\ (\mathbf{1 9 9 6 = 1 0 0 )} \end{gathered}$ | $\begin{gathered} \text { HEPI } \\ (1983=100) \\ \hline \end{gathered}$ | Disposable <br> Personal <br> Income | Median <br> Family Income <br> Ages 45-54 |
| 20 YEAR | 5.9\% | 5.9\% | 4.0\% | 5.4\% | 5.6\% | 3.1\% | 3.6\% | 2.5\% | 4.1\% | 4.9\% | $\mathrm{n} / \mathrm{a}$ |
| 10 YEAR | 4.5\% | 3.8\% | 3.9\% | 4.0\% | 4.3\% | 2.5\% | 2.8\% | 1.8\% | 3.5\% | 3.9\% | $\mathrm{n} / \mathrm{a}$ |
| 5 YEAR | 3.8\% | 3.2\% | 3.1\% | 3.2\% | 3.6\% | 2.4\% | 3.4\% | 1.7\% | 3.7\% | 4.4\% | n/a |
| 1 YEAR | 5.7\% | 3.0\% | 3.1\% | 3.0\% | 4.9\% | 2.2\% | 3.5\% | 1.3\% | 2.5\% | 4.7\% | $\mathrm{n} / \mathrm{a}$ |

[^11]Degree Student Financial Assistance: FY2002 ${ }^{(1)}$
Expressed in thousands of dollars

|  | GRANTS |  |  |  |  | Grants Institutional grants are from University unrestricted and restricted monies. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Institutional | Federal | Other Outside | Total | As a \% of Total for School |  |
| College | \$57,811 | \$5,460 | \$11,041 | \$74,312 | 75\% |  |
| GSAS | 41,826 | 14,454 | 5,019 | 61,299 | 68\% |  |
| Business | 9,438 | - | 1,395 | 10,832 | 18\% | Federal grants include all Federal programs in |
| Dental | 426 | - | 411 | 837 | 14\% | ach school including programs such as the |
| Design | 3,352 | - | 198 | 3,550 | 35\% | Pell grant, SEOG or graduate training grants. |
| Divinity | 4,746 | - | 144 | 4,890 | 55\% | Outside grants include state and private |
| Education | 5,912 | 98 | 1,034 | 7,044 | 38\% | support of students. In some schools, these |
| Government | 9,104 | - | 7,755 | 16,859 | 65\% | numbers may include corporate sponsorship |
| Law | 10,402 | - | 551 | 10,953 | 23\% | or other sponsored billing. |
| Medical | 5,437 | 324 | 4,727 | 10,488 | 50\% |  |
| Public Health | 3,023 | 3,358 | 2,595 | 8,976 | 68\% |  |
| Extension | 463 | 100 | 36 | 599 | 22\% |  |
| ART | 120 | - | - | 120 | 11\% |  |
| TOTAL | \$152,060 | \$23,794 | \$34,904 | \$210,758 | 52\% |  |
|  | LOANS |  |  |  |  |  |
|  |  |  | Other |  | As a \% of | Loans |
|  | Institutional | Federal | Outside | Total | Total for School | Institutional loans are made to students from |
| College | \$2,219 | \$8,096 | \$6,872 | \$17,187 | 17\% | w |
| GSAS | - | 1,147 | 97 | 1,244 | 1\% | Federal loan programs may involve capital |
| Business | 4,012 | 15,298 | 30,806 | 50,117 | 82\% | from Harvard, or other private or Federal |
| Dental | 255 | 4,196 | 651 | 5,102 | 85\% | sources, loaned under Federal sponsorship. |
| Design | - | 5,009 | 328 | 5,336 | 53\% |  |
| Divinity | - | 3,126 | - | 3,126 | 35\% | Outside loans include private capital loaned to |
| Education | 50 | 9,248 | 1,442 | 10,740 | 58\% | students or parents. Personal loans are not |
| Government | - | 5,937 | 2,436 | 8,372 | 32\% | included here. |
| Law | 2,652 | 23,789 | 8,580 | 35,021 | 74\% |  |
| Medical | 1,305 | 8,828 | 361 | 10,494 | 50\% |  |
| Public Health | - | 3,756 | 354 | 4,111 | 31\% |  |
| Extension | - | 1,685 | 503 | 2,187 | 78\% |  |
| ART | 166 | 596 | 234 | 996 | 87\% |  |
| TOTAL | \$10,659 | \$90,711 | \$52,663 | \$154,033 | 38\% |  |
|  | EMPLOYMENT |  |  |  | TOTAL |  |
|  | Work-Study (CWSP) | Other Term | Total | As a \% of Total for School | Grant, Loans \& Employment | Employment |
| College | \$1,517 | \$6,724 | \$8,240 | 8\% | \$99,739 | Work-Study is a Federally-sponsored |
| GSAS | 587 | 26,894 | 27,481 | 31\% | 90,024 | partnership with colleges and universities to |
| Business | - | - | - | 0\% | 60,949 | provide students with the |
| Dental | 7 | 53 | 60 | 1\% | 5,998 | opportunity to work while in school. |
| Design | 1,044 | 87 | 1,131 | 11\% | 10,018 |  |
| Divinity | 815 | - | 815 | 9\% | 8,831 | Other term earnings reflect on-campus |
| Education | 587 | 46 | 632 | 3\% | 18,416 | earnings by students who are not part of the |
| Government | 239 | 546 | 785 | 3\% | 26,016 | work-study program. Jobs include casual |
| Law | 595 | 624 | 1,219 | 3\% | 47,193 | employment, teaching fellowships, research |
| Medical | 69 | - | 69 | 0\% | 21,051 | assistantships and resident tutors. |
| Public Health | 69 | - | 69 | 1\% | 13,155 |  |
| Extension | - | - | - | 0\% | 2,787 |  |
| ART | - | 25 | 25 | 2\% | 1,141 |  |
| TOTAL | \$5,528 | \$34,999 | \$40,527 | 10\% | \$405,318 |  |

[^12]Federal Sponsored Research: FY2001 - FY2002
Expressed in thousands of dollars

| ACADEMIC DEPARTMENTS | FY2001 |  |  | FY2002 |  |  | Change in <br> Total Exp. <br> 2001/2002 | FY2002 <br> Indirect as <br> \% of Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Direct <br> Costs | Indirect <br> Costs | Total <br> Costs | Direct Costs | Indirect <br> Costs | Total Costs |  |  |
| FAS |  |  |  |  |  |  |  |  |
| Arts \& Sciences | \$42,151 | \$17,347 | \$59,498 | \$44,603 | \$18,194 | \$62,797 | 5.5\% | 29.0\% |
| Division of Engineering and Applied Sciences | 15,885 | 6,409 | 22,294 | 19,181 | 7,990 | 27,171 | 21.9\% | 29.4\% |
| Harvard College Library | 71 | 5 | 75 | 89 | 7 | 96 | 27.8\% | 7.4\% |
| Museum of Comparative Zoology/Peabody Museum | 1,861 | 563 | 2,423 | 2,184 | 601 | 2,785 | 14.9\% | 21.6\% |
| College Life, Athletics, Grad Dorms | - | - | - | - | - | - | - | - |
| FAS Subtotal | \$59,967 | \$24,324 | \$84,291 | \$66,057 | \$26,791 | \$92,848 | 10.2\% | 28.9\% |
| School of Business Administration | - | - | - | - | - | - | - | - |
| School of Dental Medicine | 3,345 | 871 | 4,215 | 3,085 | 817 | 3,902 | (7.4\%) | 20.9\% |
| School of Design | 1,690 | 563 | 2,253 | 1,405 | 365 | 1,770 | (21.4\%) | 20.6\% |
| Divinity School | - | - | - | - | - | - | - | - |
| Graduate School of Education | 3,975 | 848 | 4,824 | 6,010 | 1,000 | 7,011 | 45.3\% | 14.3\% |
| JFK School of Government | 5,051 | 1,899 | 6,951 | 7,364 | 2,400 | 9,764 | 40.5\% | 24.6\% |
| Law School | 141 | 29 | 170 | 269 | 52 | 321 | 89.2\% | 16.1\% |
| Medical School | 95,494 | 42,259 | 137,753 | 114,168 | 48,160 | 162,328 | 17.8\% | 29.7\% |
| School of Public Health | 74,966 | 26,376 | 101,342 | 83,816 | 31,457 | 115,273 | 13.7\% | 27.3\% |
| Radcliffe Institute for Advanced Study | 150 | 55 | 206 | 220 | 108 | 328 | 59.6\% | 33.0\% |
| Other Faculties Subtotal | \$184,812 | \$72,900 | \$257,712 | \$216,338 | \$84,358 | \$300,696 | 16.7\% | 28.1\% |
| Other Academic Departments ${ }^{(1)}$ | \$5,078 | \$1,132 | \$6,209 | \$219 | \$41 | \$260 | (95.8\%) | 15.8\% |
| Service and Other Departments ${ }^{(2)}$ | \$459 | \$114 | \$573 | \$258 | \$72 | \$330 | (42.4\%) | 21.9\% |
| GRAND TOTAL ${ }^{(3)}$ | \$250,316 | \$98,470 | \$348,785 | \$282,872 | \$111,262 | \$394,135 | 13.0\% | 28.2\% |

[^13]Federal Research by Agency: FY2001 - FY2002
Expressed in thousands of dollars

|  | Total Expenditures |  |  | $\begin{aligned} & \text { FY2002 Total } \\ & \text { as } \% \text { of } \\ & \text { Federal Total } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: |
|  | FY2001 | FY2002 | \% Change |  |
| Department of Health \& Human Services |  |  |  |  |
| National Institutes of Health | \$241,567 | \$283,112 | 17.2\% | 71.8\% |
| Other DHHS | 19,109 | 18,549 | (2.9\%) | 4.7\% |
| Subtotal | \$260,676 | \$301,661 | 15.7\% | 76.5\% |
| Department of Defense |  |  |  |  |
| Department of the Navy | 5,476 | 5,246 | (4.2\%) | 1.3\% |
| Department of the Army | 4,285 | 5,926 | 38.3\% | 1.5\% |
| Department of the Air Force | 2,350 | 3,515 | 49.6\% | 0.9\% |
| Defense Advanced Research Projects Agency ${ }^{(1)}$ | 1,505 | 1,882 | 25.1\% | 0.5\% |
| Subtotal | \$13,615 | \$16,569 | 21.7\% | 4.2\% |
| National Science Foundation | 28,087 | 32,665 | 16.3\% | 8.3\% |
| Nat'l. Aeronautics \& Space Administration | 9,339 | 9,803 | 5.0\% | 2.5\% |
| Department of Energy | 8,428 | 8,751 | 3.8\% | 2.2\% |
| Department of Education | 5,514 | 6,634 | 20.3\% | 1.7\% |
| Agency for International Development | 8,490 | 4,286 | (49.5\%) | 1.1\% |
| Environmental Protection Agency | 4,398 | 4,025 | (8.5\%) | 1.0\% |
| Department of Justice | 3,544 | 2,884 | (18.6\%) | 0.7\% |
| Department of Housing and Urban Development | 1,842 | 1,964 | 6.6\% | 0.5\% |
| Department of State | 1,157 | 1,581 | 36.7\% | 0.4\% |
| Department of Commerce | 510 | 802 | 57.3\% | 0.2\% |
| Nat'l. Endowment for the Humanities | 981 | 613 | (37.5\%) | 0.2\% |
| Department of Agriculture | 503 | 336 | (33.3\%) | 0.1\% |
| Department of Veterans Affairs | 267 | 327 | 22.6\% | 0.1\% |
| Department of Transportation | 208 | 304 | 46.2\% | 0.1\% |
| Central Intelligence Agency | 448 | 284 | (36.6\%) | 0.1\% |
| General Services Administration | (16) | 14 | 182.3\% | 0.0\% |
| National Endowment for the Arts | 179 | 3 | (98.6\%) | 0.0\% |
| Other ${ }^{(2)}$ | 615 | 630 | 2.4\% | 0.2\% |
| GRAND TOTAL ${ }^{(3)}$ | \$348,785 | \$394,135 | 13.0\% | 100.0\% |

[^14]
## Non-Federal Sponsored Research: FY2001 - FY2002

Expressed in thousands of dollars

| ACADEMIC DEPARTMENTS | Costs | Costs | Costs | Costs | Costs | Costs | 2001/2002 | \% of Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FAS |  |  |  |  |  |  |  |  |
| Arts \& Sciences ${ }^{(1)}$ | \$10,700 | \$413 | \$11,113 | \$10,157 | \$378 | \$10,534 | (5.2\%) | 3.6\% |
| Division of Continuing Education | - | - | - | - | - | - | - | - |
| Division of Engineering and |  |  |  |  |  |  |  |  |
| Applied Sciences | 1,770 | 299 | 2,069 | 367 | 101 | 468 | (77.4\%) | 21.5\% |
| Harvard College Library | 21 | - | 21 | 54 | - | 54 | 153.6\% | 0.0\% |
| Museum of Comparative Zoologyl Peabody Museum | 184 | 6 | 190 | 202 | 6 | 207 | 9.3\% | 2.8\% |
| College Life, Athletics, Grad Dorms | 11 | 1 | 12 | 12 | 0 | 12 | 0.0\% | 1.7\% |
| FAS Subtotal | \$12,686 | \$719 | \$13,404 | \$10,790 | \$484 | \$11,275 | (15.9\%) | 4.3\% |
| School of Business Administration | - | - | - | 167 | 6 | 173 | - | 3.2\% |
| School of Dental Medicine | 619 | 232 | 851 | 344 | 115 | 459 | (46.1\%) | 25.1\% |
| School of Design | 138 | 19 | 157 | 111 | (2) | 109 | (30.8\%) | (1.7\%) |
| Divinity School | 774 | 56 | 830 | 304 | 37 | 341 | (59.0\%) | 10.9\% |
| Graduate School of Education | 9,043 | 647 | 9,690 | 9,242 | 674 | 9,916 | 2.3\% | 6.8\% |
| JFK School of Government | 20,213 | 2,483 | 22,696 | 20,780 | 2,750 | 23,530 | 3.7\% | 11.7\% |
| Law School | 3,055 | 171 | 3,225 | 2,802 | 139 | 2,940 | (8.8\%) | 4.7\% |
| Medical School | 54,948 | 5,420 | 60,368 | 42,273 | 4,923 | 47,197 | (21.8\%) | 10.4\% |
| School of Public Health | 20,603 | 3,069 | 23,672 | 26,089 | 3,438 | 29,526 | 24.7\% | 11.6\% |
| Radcliffe Institute for Advanced |  |  |  |  |  |  |  |  |
| Study | 531 | 19 | 550 | 756 | 46 | 802 | 45.9\% | 5.7\% |
| Other Faculties Subtotal | \$109,923 | \$12,117 | \$122,039 | \$102,867 | \$12,125 | \$114,992 | (5.8\%) | 10.5\% |
| Other Academic Departments ${ }^{(2)}$ | \$1,319 | \$421 | \$1,740 | \$735 | \$55 | \$790 | (54.6\%) | 6.9\% |
| Service and Other Departments ${ }^{(3)}$ | \$1,158 | \$122 | \$1,281 | \$809 | \$103 | \$912 | (28.8\%) | 11.3\% |
| GRAND TOTAL ${ }^{(4)}$ | \$125,086 | \$13,378 | \$138,464 | \$115,202 | \$12,768 | \$127,970 | (7.6\%) | 10.0\% |

[^15]Expenditures under Non-Federal Sponsored Research by Sponsor Source: FY2002
Expressed in thousands of dollars

|  | Hospitals \& Other Universities | State, Local, \& Foreign Government | Foundations | Corporations | Research Institutes | Other Sources | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FAS |  |  |  |  |  |  |  |
| Faculty of Arts \& Sciences | \$460 | \$135 | \$9,035 | \$238 | \$309 | \$357 | \$10,534 |
| Division of Engineering and Applied Sciences | 25 | - | 608 | 758 | (922) | - | 468 |
| Harvard College Library | - | - | 54 | - | - | - | 54 |
| Museum of Comp. Zoology/Peabody Museum | - | - | 208 | - | - | - | 208 |
| College Life, Athletics, Grad Dorms | 12 | - | - | - | - | - | 12 |
| FAS Subtotal | \$497 | \$135 | \$9,904 | \$995 | (\$613) | \$357 | \$11,275 |
| School of Business Administration | - | - | 173 | - | - | - | 173 |
| School of Dental Medicine | - | - | 99 | 335 | - | 25 | 459 |
| School of Design | - | 16 | 118 | - | - | (26) | 109 |
| Divinity School | 33 | - | 308 | - | - | - | 341 |
| Graduate School of Education | 233 | 997 | 8,079 | 207 | 178 | 222 | 9,916 |
| JFK School of Government | 64 | 2,646 | 15,939 | 1,269 | - | 3,613 | 23,530 |
| Law School | - | - | 2,716 | 218 | - | 6 | 2,940 |
| Medical School | 454 | 4,066 | 29,331 | 7,411 | 2,594 | 3,341 | 47,197 |
| School of Public Health | 891 | 1,966 | 20,776 | 3,044 | 1,593 | 1,257 | 29,526 |
| Radcliffe Institute for Advanced Study | - | - | 786 | 16 | - | - | 802 |
| Other Faculties Subtotal | \$1,675 | \$9,690 | \$78,324 | \$12,500 | \$4,364 | \$8,440 | \$114,992 |
| Other Academic Departments ${ }^{(1)}$ | - | \$15 | \$743 | - | - | \$32 | \$790 |
| Service and Other Departments ${ }^{(2)}$ | - | - | \$532 | \$380 | - | - | \$912 |
| GRAND TOTAL | \$2,172 | \$9,840 | \$89,503 | \$13,875 | \$3,751 | \$8,828 | \$127,969 |



[^16]
## Historical Funding of Research by Sponsor

Expressed in thousands of dollars
Federal (Prime and Once-Removed)
National Institutes of Health
National Science Foundation
Other DHHS
Department of Defense
Nat'l. Aeronautics \& Space Administration
Department of Energy
Department of Education
Agency for International Development
Environmental Protection Agency
Department of Justice
National Endowment for the Humanities
Other ${ }^{(1)}$
Federal Total

| Fiscal Year |  |  |  |  |
| ---: | ---: | ---: | ---: | ---: |
| $\mathbf{1 9 9 8}$ | $\mathbf{1 9 9 9}$ | $\mathbf{2 0 0 0}$ | $\mathbf{2 0 0 1}$ | $\mathbf{2 0 0 2}$ |
| $\$ 182,210$ | $\$ 199,681$ | $\$ 218,137$ | $\$ 241,567$ | $\$ 283,112$ |
| 24,176 | 23,904 | 25,587 | 28,087 | 32,665 |
| 10,223 | 12,705 | 14,308 | 19,109 | 18,549 |
| 12,616 | 14,436 | 15,962 | 13,615 | 16,569 |
| 8,421 | 9,524 | 10,246 | 9,339 | 9,803 |
| 8,267 | 8,178 | 8,649 | 8,428 | 8,751 |
| 4,093 | 5,246 | 6,045 | 5,514 | 6,634 |
| 25,502 | 18,660 | 15,650 | 8,490 | 4,286 |
| 2,839 | 3,218 | 4,446 | 4,398 | 4,025 |
| 2,483 | 2,666 | 3,187 | 3,544 | 2,884 |
| 1,077 | 1,264 | 1,212 | 981 | 613 |
| 6,689 | 5,610 | 5,130 | 5,713 | 6,244 |
| $\mathbf{\$ 2 8 8 , 5 9 7}$ | $\$ 305,092$ | $\mathbf{\$ 3 2 8 , 5 6 0}$ | $\$ 348,785$ | $\$ 394,135$ |

## Non-Federal

Foundations
Corporations
State, Local \& Foreign Government
Other Sources
Research Institutes
Hospitals \& Other Universities
Non-Federal Total

## Grand Total

| $\mathbf{1 9 9 8}$ | $\mathbf{1 9 9 9}$ | $\mathbf{2 0 0 0}$ | $\mathbf{2 0 0 1}$ | $\mathbf{2 0 0 2}$ |
| ---: | ---: | ---: | ---: | ---: |
| $\$ 41,517$ | $\$ 50,196$ | $\$ 56,950$ | $\$ 92,557$ | $\$ 89,503$ |
| 12,014 | 15,026 | 15,471 | 18,425 | 13,875 |
| 15,244 | 11,815 | 14,015 | 9,944 | 9,840 |
| 9,574 | 12,141 | 9,779 | 10,028 | 8,828 |
| 4,907 | 5,692 | 4,426 | 5,580 | 3,751 |
| 2,595 | 1,888 | 1,579 | 1,930 | 2,172 |
| $\$ 85,850$ | $\mathbf{\$ 9 6 , 7 5 8}$ | $\mathbf{\$ 1 0 2 , 2 2 0}$ | $\mathbf{\$ 1 3 8 , 4 6 4}$ | $\mathbf{\$ 1 2 7 , 9 7 0}$ |
|  |  |  |  |  |
| $\mathbf{\$ 3 7 4 , 4 4 7}$ | $\mathbf{\$ 4 0 1 , 8 4 9}$ | $\mathbf{\$ 4 3 0 , 7 8 0}$ | $\mathbf{\$ 4 8 7 , 2 4 9}$ | $\mathbf{\$ 5 2 2 , 1 0 4}$ |

## Growth in Sponsored Projects

Expressed in millions of dollars

| Fiscal Year | Expenditure Actual \$ | Expressed |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | $\%$ <br> Change | $\begin{gathered} \text { as } \\ \text { FY02 \$ } \end{gathered}$ | \% Change in FYO2 \$ |
| 1998 | \$374.4 | - | \$412.5 | - |
| 1999 | 401.8 | 7.3\% | 435.1 | 5.5\% |
| 2000 | 430.8 | 7.2\% | 453.4 | 4.2\% |
| 2001 | 487.2 | 13.1\% | 495.9 | 9.4\% |
| 2002 | \$522.1 | 7.2\% | \$522.1 | 5.3\% |

[^17]
## Harvard University Library System

Harvard's Library is a system or federation of more than 90 library units, ranging in collection size from a few hundred volumes to several million volumes. Its mission is to support the University's teaching and research activities by acquiring, organizing, preserving, and making available library collections in all media and formats; by providing intellectual access to materials and information outside the University; and by providing facilities and services for research and study. This system of separate institutions with shared responsibilities works cooperatively to serve the needs of teachers, researchers and students throughout the University.

The University Library (HUL) is a department of the Central Administration headed by the Pforzheimer University Professor and Director. It coordinates efforts and provides central services critical to the library system. The programs include:

Office for Information Systems - Oversees, plans and maintains the on-line catalog and other bibliographic databases
Weisman Preservation Center and Special Collections Conservation - Reformats brittle at-risk books and works to conserve and restore special collections
University Archives and Administrative Records Management - Holds the historical record of the University and other special collections
Harvard Depository - An off-site, state-of-the-art storage and retrieval facility in Southborough, MA
Digital Initiative - a multi-year effort to develop an operational infrastructure to integrate digital materials
HUL Administration - Provides administrative services to the departments of HUL, publishes internal organs, newsletters, and a quarterly scholarly journal, and addresses external relations

The books and pamphlets recorded here constitute only a portion of the Library's collections. Some of the other holdings throughout the library system include:
-Microfilm holdings - reels, microcards, microfiches, and microprint sheets - exceed 5.5 million
-Manuscripts make up most of the University Archives and there are large collections in other units, notably the Law School Library (1.5 million) and the Houghton Library (4 to 5 million items)
-Ephemera - the Theatre Collection contains more than 5 million items (playbills, photographs, etc.); other ephemera in the Houghton fill about 4,000 running feet of shelving
-Visual collections of the Fine Arts Library include over 1.6 million items and number over 5 million University wide
-Sound recordings in the Loeb Music Library number nearly 65,000
-Maps housed in the map collections of the Harvard College Library in Pusey and in the Kummel Geological Sciences Library exceed 500,000.
Summary of University Library Growth and Expenditures FY2002

[^18]| Increase FY2002 | Volumes <br> \& Pamphlets <br> Gross | Net |
| :---: | :---: | :---: | | FY2002 ${ }^{(1)}$ |
| :---: |

University Library
University Archives

Library of the Faculty of Arts \& Sciences (Harvard College Library)
Central Collections

| Cabot | 4,813 | $(873)$ | 214,840 |
| :--- | ---: | ---: | ---: |
| Fine Arts | 6,677 | 6,643 | 308,201 |
| Geological Sciences | 384 | 68,581 |  |
| Harvard - Yenching | 26,556 | 26,556 | $1,037,411$ |
| Hilles | 3,244 | $(2,497)$ | 186,596 |
| Houghton | 5,890 | 5,854 | 469,860 |
| Lamont | 5,213 | 4,760 | 197,232 |
| Littauer | 370 | $(6,208)$ | 425,568 |
| Loeb Music | 4,260 | 3,960 | 152,676 |
| Social Sciences Program | 1,729 | $(370)$ | 30,850 |
| Tozzer (Peabody Museum) | 3,725 | 3,712 | 234,127 |
| Widener | 116,335 | 116,290 | $5,706,291$ |
| House Libraries ${ }^{(2)}$ | 36 | $(17)$ | 151,863 |
| Departmental \& Divisional Libraries ${ }^{(3)}$ | 6,549 | 6,013 | 349,627 |
| Special Office and Research Libraries |  |  |  |
| Biblioteca Berenson | 5,445 | 5,445 | 132,569 |
| Botany Libraries | 3,352 | 3,349 | 278,147 |
| Career Reference | 205 | $(666)$ | 5,289 |
| Center for Astrophysics: Wolbach Library | 1,496 | 1,274 | 73,373 |
| Center for European Studies | 515 | 515 | 12,589 |
| Center for Hellenic Studies | 952 | 951 | 51,921 |
| Center for International Affairs | 515 | 515 | 12,589 |
| Center for Middle Eastern Studies ${ }^{(4)}$ | - | - | - |
| Dumbarton Oaks Research Library | 3,202 | 3,059 | 180,376 |
| Fairbank Research Center | 1,000 | 800 | 25,800 |
| Gibb Islamic Seminar | 34 | 34 | 7,536 |
| Grossman Library for University Extension | 202 | 105 | 6,376 |
| Harvard Forest in Petersham | - | - | 11,678 |
| Harvard Planning Information Research Center | 28 | 28 | 778 |
| Health Services: John Peabody Monks | - | - | 450 |
| Milman Parry Collection of Oral Literature | 2 | 1,802 |  |
| Museum of Comparative Zoology | 2,577 | 2,577 | 284,858 |
| Nieman Collection of Contemporary Journalism | 916 | 916 | 2,885 |
| Davis Center (formerly Russian Research Center) | 719 | $(1,127)$ | 18,306 |
| Ukrainian Research Institute: Reference | 32 | 32 | 3,268 |
| University Development Office | 60 | 56 | 5,253 |

Faculty Libraries
Business: Baker Library
Design: Frances L. Loeb

|  |  |  |
| ---: | ---: | ---: |
| 6,782 | 6,108 | 626,544 |
| 4,243 | 3,293 | 277,109 |
| 6,864 | 5,819 | 462,686 |
| 2,355 | 1,994 | 197,417 |
| 2,939 | 423 | 60,697 |
| 32,568 | 27,390 | $1,665,989$ |
|  |  |  |
| 376 | 374 | 15,127 |
| 12,099 | 11,163 | 695,203 |
| 314 | 314 | 14,152 |
| 17 | 17 | 277 |
|  | 2,392 | 80,223 |
| 2,392 | $\mathbf{2 4 2 , 0 2 4}$ | $\mathbf{1 4 , 8 5 7 , 4 1 5}$ |
| $\mathbf{2 7 8 , 6 4 7}$ |  |  |

TOTAL UNIVERSITY COLLECTION

Total University Income and Expenses Year Ended June 30, 2002
Expressed in thousands of dollars

Total Income - \$2,357,022


Total Expenses - \$2,286,586


## Departmental Operating Expenses Year Ended June 30, 2002

## Expressed in thousands of dollars

|  | Salaries and Wages | Employee Benefits | Scholarships/ Student Awards |
| :---: | :---: | :---: | :---: |
| Faculty of Arts and Sciences |  |  |  |
| Faculty of Arts and Sciences | \$252,703 | \$51,225 | \$110,260 |
| Division of Continuing Education | 14,241 | 2,519 | 3,291 |
| FAS Museums | 9,028 | 2,229 | 165 |
| FAS Subtotal | \$275,972 | \$55,973 | \$113,716 |
| School of Business Administration | 106,623 | 23,771 | 9,755 |
| School of Dental Medicine | 9,895 | 2,236 | 1,206 |
| Graduate School of Design | 13,129 | 2,718 | 3,752 |
| Divinity School | 9,408 | 2,090 | 4,916 |
| Graduate School of Education | 27,442 | 5,913 | 5,670 |
| School of Government | 53,047 | 12,017 | 10,886 |
| Law School | 45,832 | 10,183 | 11,450 |
| Medical School | 128,516 | 28,349 | 33,911 |
| Radcliffe Institute for Advanced Study | 8,733 | 2,107 | 2,317 |
| School of Public Health | 66,506 | 14,960 | 10,275 |
| Other Faculties Subtotal | \$469,131 | \$104,344 | \$94,138 |
| Total Faculties | \$745,103 | \$160,317 | \$207,854 |
| Arnold Arboretum | 3,331 | 829 | 3 |
| Harvard University Art Museums | 8,424 | 2,194 | 111 |
| Joint Center for Housing Studies | 775 | 199 | 74 |
| Nieman Foundation | 921 | 235 | 1,014 |
| Villa I Tatti | 1,558 | 726 | 636 |
| Other Academic Departments Subtotal | \$15,009 | \$4,183 | \$1,838 |
| Service Departments | \$97,639 | \$25,488 | - |
| Memorial Church | \$986 | \$213 | - |
| Central Administration ${ }^{(2)}$ | \$69,206 | \$11,690 | \$5,343 |
| TOTAL UNIVERSITY EXPENSES | \$927,943 | \$201,891 | \$215,035 |

(1) Includes expense credits and transfers.
(2) Includes FAS Fundraising and university funds.

SOURCE: FINANCIAL ADMINISTRATION FINANCE AND ACCOUNTING OFFICE

| Less: Financial <br> Aid Applied against Income | Equipment and Supplies | Space and Occupancy | Depreciation | Other Expenses ${ }^{(1)}$ | Total Expenses |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $(\$ 83,246)$ | \$47,393 | \$86,951 | \$41,689 | \$93,699 | \$600,674 |
| $(3,266)$ | 1,672 | 1,599 | 605 | 13,919 | 34,580 |
| (1) | 1,910 | 2,945 | 972 | 5,676 | 22,924 |
| $(\$ 86,513)$ | \$50,975 | \$91,495 | \$43,266 | \$113,294 | \$658,178 |
| $(8,227)$ | 24,213 | 20,450 | 11,962 | 90,013 | 278,560 |
| (720) | 2,127 | 1,392 | 990 | 4,954 | 22,080 |
| $(3,283)$ | 1,629 | 3,661 | 761 | 8,505 | 30,872 |
| $(4,143)$ | 1,173 | 1,908 | 957 | 4,078 | 20,387 |
| $(4,256)$ | 1,974 | 4,916 | 1,512 | 15,947 | 59,118 |
| $(7,690)$ | 5,852 | 10,450 | 1,911 | 30,334 | 116,807 |
| (9,763) | 6,165 | 12,125 | 4,215 | 23,538 | 103,745 |
| $(13,049)$ | 40,152 | 45,424 | 40,060 | 113,995 | 417,358 |
| (36) | 800 | 1,547 | 386 | 4,854 | 20,708 |
| $(4,755)$ | 11,019 | 22,753 | 9,231 | 59,628 | 189,617 |
| (\$55,922) | \$95,104 | \$124,626 | \$71,985 | \$355,846 | \$1,259,252 |
| $(\$ 142,435)$ | \$146,079 | \$216,121 | \$115,251 | \$469,140 | \$1,917,430 |
| - | 341 | 626 | 175 | 1,304 | 6,609 |
| (64) | 4,960 | 1,431 | 1,407 | 5,261 | 23,724 |
| - | 56 | 155 | - | 464 | 1,723 |
| - | 172 | 394 | 2 | 1,355 | 4,093 |
| - | 575 | 381 | 78 | 1,011 | 4,965 |
| (\$64) | \$6,104 | \$2,987 | \$1,662 | \$9,395 | \$41,114 |
| - | \$41,680 | $(\$ 6,657)$ | \$22,755 | \$35,682 | \$216,587 |
| - | \$243 | \$655 | \$178 | \$616 | \$2,891 |
| $(\$ 2,383)$ | \$6,759 | $(\$ 7,759)$ | \$14,673 | \$11,035 | \$108,564 |
| (\$144,882) | \$200,865 | \$205,347 | \$154,519 | \$525,868 | \$2,286,586 |

## Physical Plant: FY2002

The University owns and operates more than five hundred buildings of varying sizes and characteristics, spread over a wide geographic area. They encompass approximately 20.8 million gross square feet of space. The physical plant provides living space for students and faculty, research facilities to advance our base of knowledge, classroom and library spaces for the dissemination of knowledge, and space for administrative and support services.

| Location ${ }^{(1)}$ | Acres | Gross Square Footage of Buildings (in 000 's) | Principal Activity on Site |
| :---: | :---: | :---: | :---: |
| Cambridge, MA | 219 | 13,138 | Main Campus |
| Boston, MA | 22 | 2,409 | Medical \& Dental Schools, School of Public Health |
| Boston (Allston) | 250 | 3,739 | Business School; Printing and Publisher; Athletics; Other |
| Boston (Jamaica Plain) | 233 | 42 | Arnold Arboretum |
| Watertown, MA | 29 | 828 | Arsenal Buildings |
| Weston, MA | 66 | 11 | Case Estates (Arnold Arboretum) |
| Somerville, MA | 2 | 16 | Affiliated Housing |
| Medford, MA | 1 |  |  |
| Bedford, MA | 79 | 11 | Concord Field Station |
| Carlisle, MA | 69 |  | Concord Field Station |
| Concord, MA | 605 |  | Field Station (Museum of Comparative Zoology) |
| Marlborough, MA | 50 |  | Animal Research Center (NERPC) |
| Southborough, MA | 87 | 161 | Harvard Depository |
| Petersham, MA | 2,648 | 69 | Harvard Forest (Forestry, Botany) |
| Hamilton, MA | 99 |  | Harvard Forest |
| Phillipston, MA | 205 |  | Harvard Forest |
| Royalston, MA | 57 |  | Harvard Forest |
| Harvard, MA | 37 | 20 | Agassiz Cottage (Observatory) |
| Shrewsbury, MA | 6 | 16 | Artemas Ward Homestead (Museum) |
| Kittery Point \& Sutton Island, ME | n/a | 12 | Howells Memorial \& Kendall Houses |
| Ledyard, CT | n/a | 21 | Red Top, Crew Quarters |
| Washington, DC | n/a | 150 | Dumbarton Oaks \& Center for Hellenic Studies |
| Florence, Italy | n/a | 94 | Villa I Tatti - Ctr. for Italian Renaissance Studies |
| TOTAL | 4,764 | 20,738 |  |

[^19]
## Physical Plant: FY2002

## Building Ownership

|  | Number of Buildings | Gross Square Footage |  |
| :---: | :---: | :---: | :---: |
|  |  | of Buildings (in 000's) | As a \% of Total |
| FAS | 265 | 8,567 | 41.3\% |
| Radcliffe | 15 | 280 | 1.4\% |
| Business | 34 | 1,460 | 7.0\% |
| Dental | 2 | 52 | 0.3\% |
| Design | 2 | 179 | 0.9\% |
| Divinity | 7 | 180 | 0.9\% |
| Education | 6 | 215 | 1.0\% |
| Government | 4 | 264 | 1.3\% |
| Law | 19 | 920 | 4.4\% |
| Medical | 26 | 1,898 | 9.2\% |
| Public Health | 7 | 573 | 2.8\% |
| Real Estate | 160 | 5,310 | 25.6\% |
| Central Administration | 51 | 838 | 4.0\% |
| TOTAL | 598 | 20,738 | 100.0\% |

Primary Uses

|  | Gross Square Footage |  |
| :--- | ---: | ---: |
|  | of Buildings <br> (in 000's) | As a \% <br> of Total |
| Residential/Dormitory | 6,430 | $31.0 \%$ |
| Office/Classroom | 4,903 | $23.6 \%$ |
| Lab/Studio | 3,594 | $17.3 \%$ |
| Library | 1,581 | $7.6 \%$ |
| Assembly/Museum | 1,189 | $5.7 \%$ |
| Support | 990 | $4.8 \%$ |
| Commercial | 1,080 | $5.2 \%$ |
| Athletic | 891 | $4.3 \%$ |
| Health Care | 79 | $0.4 \%$ |
| TOTAL | $\mathbf{2 0 , 7 3 8}$ | $\mathbf{1 0 0 . 0 \%}$ |

Additions to the Physical Plant
Gross Square Footage

Cumulative Growth


[^20]
## Market Value of Endowment Funds as of June 30, $2002{ }^{(1)}$ <br> Expressed in thousands of dollars

Individual Unit Value: $\$ 914.78{ }^{(2)}$

Arts and Sciences ${ }^{(3)}$
Business
Dental
Design
Divinity
Education
Government ${ }^{(4)}$
Law
Medical
Radcliffe Institute for Advanced Study ${ }^{(5)}$
Public Health
Other Academic Departments ${ }^{(6)}$
Central Administration ${ }^{(7)}$
Subtotal
Pledge Balances
Interests in Perpetual Trusts held by Others

Total Endowment
$\left.\begin{array}{crc}\begin{array}{c}\text { Endowment } \\ \text { Market Value }\end{array}{ }^{(1)}\end{array} \begin{array}{c}\text { Participating } \\ \text { Units }\end{array} ~ \begin{array}{c}\text { Market Value } \\ \% \text { of Total }\end{array}\right\}$

## Historical Market Value of Endowment

|  | June 30, 1999 | June 30, 2000 June 30, 2001 |  |
| :--- | ---: | ---: | ---: |
| Arts and Sciences ${ }^{(3)}$ | $\$ 6,075,041$ | $\$ 7,991,004$ | $\$ 7,673,418$ |
| Business | 950,779 | $1,260,151$ | $1,214,511$ |
| Dental | 95,565 | 122,656 | 115,081 |
| Design | 196,755 | 251,413 | 236,345 |
| Divinity | 265,760 | 357,154 | 338,822 |
| Education | 215,422 | 286,659 | 284,855 |
| Government ${ }^{(4)}$ | 409,000 | 541,678 | 559,857 |
| Law | 717,799 | 926,076 | 877,192 |
| Medical | $1,607,976$ | $2,095,204$ | $1,993,657$ |
| Radcliffe Institute for Advanced Study ${ }^{(5)}$ | - | 313,376 | 304,942 |
| Public Health | 508,973 | 652,862 | 616,604 |
| Other Academic Departments ${ }^{(6)}$ | $1,667,139$ | $1,396,457$ | $1,214,162$ |
| Central Administration ${ }^{(7)}$ | $1,271,166$ | $2,324,960$ | $2,221,290$ |
| Subtotal | $\mathbf{\$ 1 3 , 9 8 1 , 3 7 5}$ | $\mathbf{\$ 1 8 , 5 1 9 , 6 5 0}$ | $\mathbf{\$ 1 7 , 6 5 0 , 7 3 6}$ |
| Pledge Balances | 279,679 | 303,950 | 308,356 |
| Interests in Perpetual Trusts held by |  |  |  |
| Others | 315,216 | 324,688 | 300,107 |
| Less: Funds for Construction ${ }^{(1)}$ | $(40,595)$ |  |  |
| Total Endowment | $\$ 14,535,675$ | $\$ 19,148, \mathbf{2 8 8}$ | $\mathbf{\$ 1 8 , 2 5 9 , 1 9 9}$ |

(1) As of July 1, 1999, Funds for Construction have been removed from individual departmental balances.
(2) Market value also includes endowment funds that are not unitized. This accounts for the difference between (unit price x number of units) and market value.
(3) Arts and Sciences includes: Continuing Education, DEAS, College Library, Museums, GSAS, Athletics, and College Life and Student Services. As of July 1, 2000, Center for Hellenic Studies is included in Arts and Sciences. As of July 1, 2001, Dumbarton Oaks is included in Arts and Sciences. (4) Government includes Institute of Politics.
(5) As of June 30, 2000, only a portion of Radcliffe's endowment participated in the General Investment Accounts.
(6) Other Academic Departments include: Arnold Arboretum, Center for Hellenic Studies (FY99 and FY00), Dumbarton Oaks (FY99, FY00 and FY01), Harvard Institute for International Development, Harvard University Art Museums, Nieman Foundation and Villa I Tatti.
(7) In addition to Central Administration, includes the President's Funds, University Professorships, University Press, University Health

Services and Memorial Church.
SOURCE: ANNUAL UNIVERSITY FINANCIAL REPORT

Historical Endowment Performance: FY1983-FY2003


## Average Annual Growth Rates

| 20 YEAR | $10.3 \%$ | - | - | - | - | - | - | $9.7 \%$ |
| :---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| 10 YEAR | $12.0 \%$ | - | - | - | - | - | - | $12.8 \%$ |
| 5 | YEAR | $9.2 \%$ | - | - | - | - | - | - |
| 1 | YEAR | $(2.7 \%)$ | - | - | - | - | - | - |

[^21]On the Cover Harvard Yard Gate

Harvard College is the oldest institution of higher learning in the United States. It was established in 1636 by vote of the Great and General Court of the Massachusetts Bay Colony and was named for its first benefactor, John Harvard of Charlestown, Massachusetts. Upon his death in 1638, the young minister left his library and half his estate to the new College. Founded 16 years after the arrival of the Pilgrims at Plymouth, the College has grown from nine students with a single master to an enrollment of more than 19,000 degree candidates, including undergraduates and students in 10 graduate and professional schools.


[^0]:    1) The Research and Academic Centers listed are those affiliated with the Schools.
    *These areas represent collaborations between two or more schools.
    ** Programs are located in FAS, but are considered University-Wide initiatives.
    SOURCE: SCHOOLS
[^1]:    (1) Students in the Advanced Standing Program are counted as Juniors in their second year and Seniors in their third and fourth year.
    (2) Counts for Juniors include 17 undergraduates unclassified by year.
    (3) Candidates for the Ph.D. are enrolled in GSAS but may cross register for courses in other faculties.
    (4) Clinical specialty students in the Dental School are not included in totals. See page 16 for Dental Clinical Specialty counts. SOURCE: FALL 2002 INTEGRATED POSTSECONDARY EDUCATION DATA SYSTEM (IPEDS)

[^2]:    (1) Candidates for the Ph.D. are enrolled in GSAS but may cross register for courses in other faculties.
    (2) Between January 1997 and January 2001, the Business School instituted a second matriculation date for its MBA Program. These students are not reflected in the counts above. Enrollments were 328 in January 1997, 325 in January 1998, 312 in January 1999, 301 in January 2000 and 341 in January 2001.
    (3) These figures exclude postdoctoral students enrolled in a clinical specialty. See page 16 for Dental Clinical Specialty counts.
    (4) Includes degree candidates from the Extension School. Not adjusted for joint degree candidates.
    (5) 1st-Professional degrees include DMD, JD, MDiv, and MD. SOURCE: IPEDS SURVEY

[^3]:    (1) Not adjusted for joint degree students.

    SOURCE: 2002 IPEDS SURVEY

[^4]:    (1) Degrees conferred by student ethnicity is not available for the Business School.

    SOURCE: 2002 IPEDS SURVEY

[^5]:    (1) Counts include full-time degree and non-degree students only, which include transfer and special students, visiting undergraduates,
    and Extension School enrollees. Counts exclude executive education and professional development programs.
    SOURCE: INTERNATIONAL OFFICE

[^6]:    (1) Counts include full-time degree and non-degree students only, which includes transfer and special students,
    visiting undergraduates, and Extension School enrollees. Counts exclude executive education and professional development programs.
    Countries listed above are for Fall 2002. Information on countries for enrollments in prior years can be obtained from the International Office.
    SOURCE: INTERNATIONAL OFFICE

[^7]:    (1) Counts include matriculating Harvard students enrolled in Harvard courses during the summer session.
    (2) Non-degree enrollments include all students enrolled on October 15 in at least one class that is creditable toward a degree or formal award.
    (3) Includes post-doctorate in clinical specialty certification programs.
    (4) Counts are for the first semester only. This significantly undercounts yearly enrollment in the Extension School as a roughly equal number of new students might be enrolled in the second semester.
    SOURCE: HARVARD UNIVERSITY EXTENSION SCHOOL AND 2002 IPEDS SURVEY

[^8]:    (1) Counts include all faculty currently appointed except for those on unpaid leave of absence. Other Faculty includes Visiting Professors,

    Visiting Associate Professors, Adjunct Faculty, Instructors, Lecturers, Critics, and Preceptors.
    (2) University total includes University Professors and faculty based in other academic units.
    (3) University Professors are special endowed positions and are the University's highest professorial distinction. These Professors were originally appointed to the following faculties: Arts and Sciences, eleven; Business, two; Government, two; Law, one; and Medical, one. They are not included in the individual School counts.
    SOURCE: INTERNAL SURVEY OF EACH FACULTY

[^9]:    (1) Administrative and Professional figures include some persons on faculty payrolls who hold administrative positions, and instructional and research support staff on the administrative payroll. Figures do not include temporary employees (except limited regular guards and custodians), students or teaching fellows. Counts include only filled positions.
    (2) Core departments provide central functions of the University (accounts payable, HR benefits etc.) and are supported through funds from the President, Faculties, and departments. Service departments derive their revenue on a fee-for-service basis from internal customers.
    (3) Signet Society, Credit Union, Harvard Student Agencies, LASPAU and some interdepartmental personnel.
    (4) DEAS refers to Division of Engineering and Applied Sciences.
    (5) Museums include Museum of Comparative Zoology, Peabody Museum and Semitic Museum. SOURCE: HUMAN RESOURCE PERSONNEL/PAYROLL DATABASE

[^10]:    (1) All amounts exclude the University Health Service fee.
    (2) In FY03, the School of Government implemented two tuition rate increases, one for 1st year students (shown above) and one for returning students ( $\$ 25,440$ ). (3) FY99 Dental School tuition is $\$ 26,050$.

    SOURCE: ANNUAL TUITION PROPOSALS APPROVED BY THE CORPORATION.

[^11]:    (1) Economic indicators are averages of all index figures for the fiscal year. HEPI is based on a fiscal year, all other indexes are based on the calendar year.
    (2) Tuition figure includes mandatory health service fee.

    SOURCE: BUREAU OF LABOR STATISTICS, BUREAU OF ECONOMIC ANALYSIS AND ECONOMIC INDICATORS PUBLICATION.

[^12]:    (1) Does not include the Law School, Business School or the School of Government funding for graduates in the Low Income Protection Plan/Loan Repayment Assistance Programs. SOURCE: INTERNAL SURVEY

[^13]:    (1) Includes Arnold Arboretum, Harvard Institute for International Development (FY01), Harvard University Art Museums, Nieman Foundation, Joint Center for Housing Studies and Villa I Tatti
    (2) Includes Central Administration, Memorial Church, University Library and University Health Services.
    (3) Totals include both Federal and Federal Once-Removed (Federal Once-Removed total cost for FY2001 is \$34,578
    and for FY2002 is $\$ 42,937$ ). Totals exclude financial aid.
    SOURCE: OFFICE OF SPONSORED RESEARCH - FINANCIAL SERVICES

[^14]:    (1) Includes Other - Department of Defense.
    (2) Other includes U.S. Information Agency, and 10 other Federal Agencies
    (3) Totals include both Federal and Federal Once-Removed (Federal Once-Removed total cost for FY2001 is \$34,578 and for FY2002 is $\$ 42,937$ ). Totals exclude financial aid.
    SOURCE: OFFICE OF SPONSORED RESEARCH - FINANCIAL SERVICES

[^15]:    (1) As of July 1, 2001, Dumbarton Oaks is included in Arts and Sciences.
    (2) Includes Arnold Arboretum, Dumbarton Oaks (FY01), Harvard Institute for International Development (FY01), Harvard University Art Museums,

    Nieman Foundation, Joint Center for Housing Studies and Villa I Tatti.
    (3) Includes Central Administration, Memorial Church, University Library and University Health Services.
    (4) Total excludes financial aid expenditures.

    SOURCE: OFFICE OF SPONSORED RESEARCH - FINANCIAL SERVICES

[^16]:    (1) Includes Arnold Arboretum, Harvard University Art Museums, Nieman Foundation, Joint Center for Housing Studies and Villa I Tatti.
    (2) Includes Central Administration, University Library and University Health Services.

    SOURCE: OFFICE OF SPONSORED RESEARCH - FINANCIAL SERVICES

[^17]:    (1) Other includes National Institute of Standards and Technology, National Oceanic \& Atmospheric Admin., U.S. Information Agency, and 10 other Federal Agencies. Agencies listed are for FY2002. Information on agencies in prior years can be obtained from the Office of Sponsored Research. SOURCE: OFFICE OF SPONSORED RESEARCH - FINANCIAL SERVICES

[^18]:    (1) Net increase refers to the increase in volumes after accounting for replacement of previously-owned volumes.
    (2) Due to rounding, expenditures may be slightly different than reported in the Library Annual Report.

    SOURCE: HARVARD UNIVERSITY LIBRARY ANNUAL REPORT 2001-2002

[^19]:    (1) In addition to locations listed above, Harvard has numerous smaller holdings. SOURCE: HARVARD PLANNING AND REAL ESTATE

[^20]:    SOURCE: HARVARD PLANNING AND REAL ESTATE

[^21]:    (1) Harvard's endowment comprises over 10,300 separate funds. Each fund has been unitized and the separate funds hold "units of the endowment" as their value. Column one shows the value of units as of July 1.
    (2) The total return percentage reported by the Harvard Management Company is slightly higher than the one listed above as it is calculated based on reinvestment of all earnings on a monthly basis.
    (3) As of July 1, from income earned the previous fiscal year.
    (4) Distribution per unit (actual or effective) divided by beginning of year unit value (actual or effective).
    (5) Net of the $\$ 1.28$ per unit fringe supplement, the FY97 payout is $\$ 18.56$, and the spending rate is $3.84 \%$.

    * Value not available at time of publication. SOURCE: INTERNAL ENDOWMENT REPORTS

