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& \text { Applied Sciences } \\
& \text { Division of Continuing }
\end{aligned}
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AFFILIATE
INSTITUTIONS
-Harvard College Library
-Athletics
$\square$
—Harvard Forest

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& \text { Additional information regarding each School's academic and } \\
& \text { research programs can be found at the following website: } \\
& \text { www.harvard.edu/academics } \\
& \text { A list of research and academic centers affiliated with the } \\
& \text { Schools can be found on pages } 4-5 \text { of the Fact Book. } \\
& \text { *The American Repertory Theatre is separately incorporated. }
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& \text { Center for Hellenic } \\
& \text { Studies } \\
& \text { Dumbarton Oaks }
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\text { GSAS Publishing Division } \\
\text { School of Engineering and }
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Harvard University Research and Academic Centers

FACULTY of ARTS and SCIENCES
Aga Khan Program for Islamic Architecture
Carpenter Center for the Visual Arts
Center for American Political Studies
Center for Brain Science*
Center for Hellenic Studies
Center for Jewish Studies
Center for Middle Eastern Studies
Center for Nanoscale Systems
Center for Systems Biology
Davis Center for Russian and Eurasian Studies
W.E.B. Du Bois Institute for African and African-American Research
Dumbarton Oaks
Fairbank Center for Chinese Studies
Film Study Center
Minda de Gunzburg Center for European Studies
Harvard College Observatory
Harvard Forest
Harvard Smithsonian Center for Astrophysics
Harvard University Asia Center***
Harvard University Center for the Environment***
Harvard University Committee on African Studies***
Harvard-Yenching Institute
Institute for Quantitative Social Science***
Center for Geographic Analysis ${ }^{(1)}$
Harvard-MIT Data Center ${ }^{(1)}$
Institute for Theory and Computation
Korea Institute
Mahindra Humanities Center***
Program for Evolutionary Dynamics
Edwin O. Reischauer Institute of Japanese Studies
David Rockefeller Center for Latin American Studies***
South Asia Initiative at Harvard ${ }^{\star * *}$
Prince Alwaleed Bin Talal Islamic Studies Program***
Ukrainian Research Institute
Charles Warren Center for Studies in American History
Weatherhead Center for International Affairs
Harvard Academy for International and Area Studies ${ }^{(2)}$
Program on U.S. - Japan Relations ${ }^{(2)}$

## BUSINESS

C. Roland Christensen Center for Teaching and Learning

Global Initiative
Asia-Pacific Research Center
Europe Research Center
India Research Center Japan Research Center
Latin America Research Center
Harvard Center Shanghai**
Harvard Innovation Lab**
Healthcare Initiative
Institute for Strategy and Competitiveness*
Leadership Initiative

BUSINESS (cont.)
Arthur M. Rock Center for Entrepreneurship California Research Center
Social Enterprise Initiative
DESIGN
Aga Khan Program at the Graduate School of Design
Joint Center for Housing Studies*
Real Estate Academic Initiative***
Research Advancement Initiative
DIVINITY
Center for the Study of World Religions
Women's Studies in Religion Program

## EDUCATION

Achievement Gap Initiative*
Center for Education Policy Research
Collaborative on Academic Careers in Higher Education
Executive Leadership Program for Educators at Harvard University (ExEL)*
Harvard Family Research Project
Programs in Professional Education/The Principals' Center
Project Zero
Public Education Leadership Project*
Three-to-Third
WIDE World ${ }^{(3)}$
ENGINEERING AND APPLIED SCIENCES
Center for Research on Computation and Society Institute for Quantum Science and Engineering Kavli Institute for Bionano Science and Engineering
Materials Research Science and Engineering Center
Nanoscale Science and Engineering Center ${ }^{(4)}$
Rowland Institute
GOVERNMENT
Roy and Lila Ash Center for Democratic Governance and Innovation
Robert and Renee Belfer Center for Science and International Affairs
Carr Center for Human Rights Policy
Center for International Development **
Center for Public Leadership
Harvard Environmental Economics Program**
Hauser Center for Nonprofit Organizations**
Institute of Politics
Joint Center for Housing Studies*
Mossavar-Rahmani Center for Business and Government
Rappaport Institute for Greater Boston
Joan Shorenstein Center on the Press, Politics and Public Policy
(1) These Programs are housed and administered within the Institute for Quantitative Social Science.
(2) These Programs are housed and administered within the Weatherhead Center.
(3) WIDE is the Wide-scale Interactive Development for Educators.
(4) The Nanoscale Science and Engineering Center is a joint program with M.I.T., U.C.S.B., and the Boston Museum of Science.

* These Programs represent collaborations between two or more Schools.
** These Programs are housed in particular Schools and report to a dean, but have been granted University-Wide Status.
*** These initiatives have a joint reporting structure to the Provost and to the dean of their home School.
SOURCE: SCHOOLS, OFFICE OF THE PROVOST


## GOVERNMENT (cont.)

A. Alfred Taubman Center for State and Local Government Malcolm Wiener Center for Social Policy
Women and Public Policy Program

## MEDICINE

Center for Biomedical Informatics
Center for Genetics and Genomics, Harvard Medical SchoolPartners Healthcare*
Center for Health and the Global Environment
Center for Hereditary Deafness*
Center for Immunodeficiency
Center for Integration of Medicine and Innovative Technology
Center for Magnetic Resonance*
Center for Mental Health and Media*
Center for Neurofibromatosis and Allied Disorders*
Center for Palliative Care
Center for Primary Care
Dana Farber/Harvard Cancer Center*
Division for Research and Education in
Complementary and Integrative Medical Therapies
Division of AIDS*
Division of Emergency Medicine
Division of Health Policy Research and Education*
Division of Health Sciences and Technology
Division of Medical Ethics*
Division of Nutrition*
Division of Service Learning
Division of Sleep Medicine
Harvard Catalyst: The Harvard Clinical and Translational Science Center
Harvard Clinical Research Institute
Harvard-Mahoney Neuroscience Institute*
Harvard NeuroDiscovery Center
Harvard Skin Disease Research Center
Institute of Chemistry and Cell Biology - Longwood Screening Facility*
Institute of Proteomics
JDRF Center for Immunological Tolerance at Harvard ${ }^{(1)}$
New England Primate Research Center
New England Regional Center of Excellence for Biodefense and Emerging Infectious Diseases*
LAW
Berkman Center for Internet and Society ${ }^{* * *}$
Child Advocacy Program
East Asian Legal Studies Program
Environmental Law and Policy Program
Foundations of Private Law
Charles Hamilton Houston Institute for Race and Justice
Human Rights Program
Institute for Global Law and Policy
Islamic Legal Studies Program
Labor and Worklife Program
Legal History Program

LAW (cont.)
John M. Olin Center for Law, Economics and Business
Petrie-Flom Center for Health Law Policy, Biotechnology, and Ethics*
Program on Corporate Governance
Program on International Financial Systems
Program on Negotiation
Program on the Legal Profession
Project on Disability
Project on Law and Mind Sciences
Edmond J. Safra Foundation Center for Ethics ${ }^{* * *}$
Tax Law Program
PUBLIC HEALTH
Francois-Xavier Bagnoud Center for Health and Human Rights***
Center for Health Communication
Center for Health Decision Science
Harvard Center for Population and Development Studies***
Harvard Injury Control Center
Harvard School of Public Health AIDS Initiative
RADCLIFFE INSTITUTE FOR ADVANCED STUDY
Radcliffe Institute Fellowship Program
Arthur and Elizabeth Schlesinger Library on the History of Women in America
UNIVERSITY INTERFACULTY INITIATIVES ${ }^{(2)}$
Advanced Leadership Initiative
Francois-Xavier Bagnoud Center for Health and Human Rights***
Berkman Center for Internet and Society ${ }^{* * *}$
Center on the Developing Child
Harvard Center for Population and Development Studies***
Harvard China Fund
Harvard Humanitarian Initiative
Harvard Global Health Institute
Harvard Stem Cell Institute
Harvard University Asia Center***
Harvard University Center for the Environment***
Harvard University Committee on African Studies ${ }^{* * *}$
Harvard University Native American Program
Institute for Quantitative Social Science***
Mahindra Humanities Center***
Microbial Sciences Initiative
Mind/Brain/Behavior Initiative
Origins of Life Initiative
Program in Health Policy
Real Estate Academic Initiative ${ }^{* * *}$
David Rockefeller Center for Latin American Studies***
Edmond J. Safra Foundation Center for Ethics ${ }^{\star * \star}$
South Asia Initiative at Harvard ${ }^{\star \star *}$
Prince Alwaleed Bin Talal Islamic Studies Program***
Hansjörg Wyss Institute for Biologically Inspired Engineering
(2) These Initiatives report to the Provost.

* These Programs represent collaborations between two or more Schools.
** These Programs are housed in particular Schools and report to a dean, but have been granted University-Wide status.
*** These initiatives have a joint reporting structure to the Provost and to the dean of their home School.
SOURCE: SCHOOLS, OFFICE OF THE PROVOST

Degree Student Head Count: Fall 2010
Counts taken of October 15, 2010

|  | Male | Female | Total | Full-Time | Part-Time | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| College ${ }^{(1,4)}$ |  |  |  |  |  |  |
| Freshmen | 839 | 831 | 1,670 | 1,670 | - | 1,670 |
| Sophomores | 854 | 854 | 1,708 | 1,706 | 2 | 1,708 |
| Juniors ${ }^{(2)}$ | 792 | 839 | 1,631 | 1,628 | 3 | 1,631 |
| Seniors | 833 | 799 | 1,632 | 1,629 | 3 | 1,632 |
| Subtotal | 3,318 | 3,323 | 6,641 | 6,633 | 8 | 6,641 |
| GSAS ${ }^{(3,4)}$ |  |  |  |  |  |  |
| Division of Medical Science | 251 | 325 | 576 | 576 | - | 576 |
| All Other | 1,946 | 1,420 | 3,366 | 3,349 | 17 | 3,366 |
| Subtotal | 2,197 | 1,745 | 3,942 | 3,925 | 17 | 3,942 |
| Business | 1,218 | 694 | 1,912 | 1,912 | - | 1,912 |
| Dental | 116 | 133 | 249 | 249 | - | 249 |
| Design | 347 | 344 | 691 | 690 | 1 | 691 |
| Divinity | 171 | 191 | 362 | 350 | 12 | 362 |
| Education | 277 | 720 | 997 | 902 | 95 | 997 |
| Government | 535 | 385 | 920 | 892 | 28 | 920 |
| Law | 1,056 | 928 | 1,984 | 1,983 | 1 | 1,984 |
| Medical | 420 | 368 | 788 | 788 | - | 788 |
| Public Health | 286 | 528 | 814 | 648 | 166 | 814 |
| Extension | 1,004 | 925 | 1,929 | 402 | 1527 | 1,929 |
| Undergraduate | 324 | 290 | 614 | 276 | 338 | 614 |
| Graduate | 680 | 635 | 1,315 | 126 | 1189 | 1,315 |
| Subtotal, All Degree Students | 10,945 | 10,284 | 21,229 | 19,374 | 1,855 | 21,229 |
| Adjustment for Joint Degree Students | (44) | (26) | (70) |  |  | (70) |
| TOTAL | 10,901 | 10,258 | 21,159 |  |  | 21,159 |



[^0]Historical Enrollments: Fall 2005-2010 ${ }^{(1)}$
Degree Student Head Count by School
Counts taken as of October 15

|  | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| College ${ }^{(2,4)}$ | 6,613 | 6,715 | 6,648 | 6,678 | 6,655 | 6,641 |
| GSAS ${ }^{(3,4)}$ | 3,753 | 3,750 | 3,682 | 3,720 | 3,738 | 3,942 |
| Business | 1,851 | 1,855 | 1,854 | 1,852 | 1,911 | 1,912 |
| Dental | 240 | 243 | 250 | 210 | 245 | 249 |
| Design | 579 | 618 | 602 | 610 | 662 | 691 |
| Divinity | 423 | 439 | 453 | 433 | 384 | 362 |
| Education | 975 | 971 | 905 | 902 | 992 | 997 |
| Government | 944 | 1,029 | 930 | 940 | 967 | 920 |
| Law | 1,948 | 1,966 | 1,966 | 1,952 | 1,987 | 1,984 |
| Medical | 784 | 818 | 809 | 782 | 756 | 788 |
| Public Health | 787 | 771 | 797 | 834 | 831 | 814 |
| Extension |  |  |  |  |  |  |
| Undergraduate | 389 | 385 | 433 | 478 | 526 | 614 |
| Graduate | 599 | 590 | 700 | 929 | 1,461 | 1,315 |
| Subtotal, All Degree Students | 19,885 | 20,150 | 20,029 | 20,320 | 21,115 | 21,229 |
| Adjustment for Joint Degree Students | (58) | (65) | (72) | (74) | (98) | (70) |
| TOTAL | 19,827 | 20,085 | 19,957 | 20,246 | 21,017 | 21,159 |


| Enrollment Level ${ }^{(5)}$ | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Undergraduates |  |  |  |  |  |  |
| Full-Time | 6,792 | 6,880 | 6,837 | 6,890 | 6,869 | 6,909 |
| Part-Time | 210 | 220 | 244 | 266 | 312 | 346 |
| Subtotal | 7,002 | 7,100 | 7,081 | 7,156 | 7,181 | 7,255 |

Graduate and Professional Students

| Full-Time | 11,840 | 12,070 | 12,006 | 11,972 | 12,338 | 12,465 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Part-Time | 1,043 | 980 | 942 | 1,192 | 1,596 | 1,509 |
| Subtotal | $\mathbf{1 2 , 8 8 3}$ | $\mathbf{1 3 , 0 5 0}$ | $\mathbf{1 2 , 9 4 8}$ | $\mathbf{1 3 , 1 6 4}$ | $\mathbf{1 3 , 9 3 4}$ | $\mathbf{1 3 , 9 7 4}$ |
|  | $\mathbf{1 9 , 8 8 5}$ | $\mathbf{2 0 , 1 5 0}$ | $\mathbf{2 0 , 0 2 9}$ | $\mathbf{2 0 , 3 2 0}$ | $\mathbf{2 1 , 1 1 5}$ | $\mathbf{2 1 , 2 2 9}$ |

(1) Several Harvard schools enrolled students displaced by Hurricane Katrina during Fall 2005. These students are included
in the counts for non-degree students on page 17.
(2) College totals exclude students who were studying abroad.
(3) Graduate School of Arts and Sciences. Candidates for the Ph.D. are enrolled in GSAS but may cross register for courses in other faculties.
(4) Counts for GSAS and College include engineering students.
(5) Includes degree candidates from the Extension School. Not adjusted for joint degree students.

SOURCE: REGISTRAR OFFICES

Student Enrollment by Degree: Fall 2010
Counts taken as of October 15, 2010

(1) College total excludes students who are studying abroad and includes Engineering students.
(2) Graduate School of Arts and Sciences. Counts include Engineering students.
(3) M.P.A. Program includes the two-year M.P.A. program and the one-year M.P.A. Mid-Career program.
(4) Not adjusted for joint degree students.

SOURCE: REGISTRAR OFFICES


## Percentage of Minority and International Students by Enrollment Level


(1) Graduate School of Arts and Sciences.
(2) Counts for College and GSAS include Engineering students. Not adjusted for joint degrees.

Note: Changes to federal guidelines for race/ethnicity reporting were incorporated in academic year 2010. Therefore, figures from Fall 2010 and beyond may

## Degrees Conferred by School <br> Academic Year 2009-2010

| Male | Female | Total |  |
| ---: | ---: | ---: | ---: |
|  |  | 878 | $\mathbf{1 , 6 7 4}$ |
| 470 | 385 | $\mathbf{8 5 5}$ |  |
| 570 | 346 | $\mathbf{9 1 6}$ |  |
| 29 | 40 | $\mathbf{6 9}$ |  |
| 127 | 107 | $\mathbf{2 3 4}$ |  |
| 67 | 88 | $\mathbf{1 5 5}$ |  |
| 174 | 511 | $\mathbf{6 8 5}$ |  |
| 343 | 233 | $\mathbf{5 7 6}$ |  |
| 408 | 353 | $\mathbf{7 6 1}$ |  |
| 86 | 94 | $\mathbf{1 8 0}$ |  |
| 186 | 293 | $\mathbf{4 7 9}$ |  |
|  | 68 | $\mathbf{1 3 3}$ |  |
| 65 | 315 | $\mathbf{5 9 8}$ |  |
| 283 | $\mathbf{3 , 7 1 1}$ | $\mathbf{7 , 3 1 5}$ |  |
| $\mathbf{3 , 6 0 4}$ |  |  |  |



Graduate and Professional (Non-Extension)


Extension

Undergraduate (College)

Female
Male
(1) Not adjusted for joint degree students.
(2) Graduate School of Arts and Sciences SOURCE: REGISTRAR OFFICES

Degrees Conferred by Program: Academic Year 2009-2010 ${ }^{(1)}$

|  |  | Male | Female | Total |
| :---: | :---: | :---: | :---: | :---: |
| College | A.B. | 785 | 875 | 1,660 |
|  | S.B. | 11 | 3 | 14 |
| GSAS ${ }^{(2)}$ | A.M. | 160 | 157 | 317 |
|  | M.E. | 1 | 1 | 2 |
|  | S.M. | 38 | 20 | 58 |
|  | Ph.D. | 271 | 207 | 478 |
| Business | M.B.A. | 567 | 342 | 909 |
|  | D.B.A. | 3 | 4 | 7 |
| Dental | D.M.D. | 12 | 22 | 34 |
|  | M.M.Sc. | 8 | 5 | 13 |
|  | D.M.Sc. | 5 | 2 | 7 |
|  | Certificate | 4 | 11 | 15 |
| Design | M.Arch. | 56 | 48 | 104 |
|  | M.A.U.D., M.L.A.U.D. | 21 | 11 | 32 |
|  | M.Des. | 14 | 11 | 25 |
|  | M.L.A. | 16 | 21 | 37 |
|  | M.U.P. | 15 | 12 | 27 |
|  | D.Des. | 5 | 4 | 9 |
| Divinity | M.Div. | 22 | 34 | 56 |
|  | M.T.S. | 35 | 51 | 86 |
|  | Th.M. | 6 | 2 | 8 |
|  | Th.D. | 4 | 1 | 5 |
| Education | Ed.M. | 153 | 472 | 625 |
|  | Ed.D. | 20 | 34 | 54 |
|  | C.A.S. | 1 | 5 | 6 |
| Government | M.P.A. | 191 | 105 | 296 |
|  | M.P.A.I.D. | 46 | 19 | 65 |
|  | M.P.P. | 104 | 106 | 210 |
|  | M.U.P. | 2 | 3 | 5 |
| Law | J.D. | 310 | 279 | 589 |
|  | LL.M. | 89 | 72 | 161 |
|  | S.J.D. | 9 | 2 | 11 |
| Medical | M.D. | 75 | 78 | 153 |
|  | M.M.Sc. | 11 | 16 | 27 |
| Public Health | M.P.H. | 117 | 151 | 268 |
|  | S.M. | 57 | 100 | 157 |
|  | D.P.H. | 1 | 2 | 3 |
|  | D.S. | 11 | 40 | 51 |
| Extension | A.A. | 5 | 1 | 6 |
|  | A.L.B. | 60 | 67 | 127 |
|  | A.L.M. | 253 | 270 | 523 |
|  | Graduate Certificates | 30 | 45 | 75 |
|  | TOTAL | 3,604 | 3,711 | 7,315 |

(1) Not adjusted for joint degree students.
(2) Graduate School of Arts and Sciences

SOURCE: REGISTRAR OFFICES

Harvard College Undergraduate Degrees Conferred by Concentration ${ }^{(1)}$
Academic Year 2009-2010

|  | Concentration | Male | Female | Total |
| :---: | :---: | :---: | :---: | :---: |
| Humanities | English and American Literature and Language | 23 | 62 | 85 |
|  | History and Literature | 14 | 39 | 53 |
|  | Visual and Environmental Studies | 14 | 28 | 42 |
|  | Philosophy | 13 | 7 | 20 |
|  | East Asian Studies | 3 | 15 | 18 |
|  | History of Art and Architecture | 1 | 17 | 18 |
|  | Music | 11 | 7 | 18 |
|  | Literature | 3 | 12 | 15 |
|  | Classics | 8 | 6 | 14 |
|  | Comparative Study of Religion | 6 | 5 | 11 |
|  | Folklore and Mythology | 3 | 8 | 11 |
|  | Linguistics | 5 | 4 | 9 |
|  | Romance Languages and Literatures | 1 | 8 | 9 |
|  | Near Eastern Languages and Civilizations | 3 | 3 | 6 |
|  | German | 2 | 2 | 4 |
|  | Sanskrit and Indian Studies | - | 1 | 1 |
|  | Slavic Languages and Literature | - | 1 | 1 |
|  | Humanities Subtotal | 110 | 225 | 335 |
| Natural Sciences | Molecular and Cellular Biology | 29 | 33 | 62 |
|  | Neurobiology | 18 | 37 | 55 |
|  | Applied Mathematics | 29 | 17 | 46 |
|  | Human Evolutionary Biology | 16 | 27 | 43 |
|  | Mathematics | 33 | 8 | 41 |
|  | Computer Science | 33 | 7 | 40 |
|  | Chemistry | 20 | 10 | 30 |
|  | Physics | 24 | 3 | 27 |
|  | Organismic and Evolutionary Biology | 8 | 16 | 24 |
|  | Chemical and Physical Biology | 11 | 11 | 22 |
|  | Engineering Sciences (A.B. and S.B.) | 25 | 11 | 36 |
|  | Environmental Science and Public Policy | 3 | 11 | 14 |
|  | Earth and Planetary Sciences | 7 | 4 | 11 |
|  | Chemistry and Physics | 6 | 4 | 10 |
|  | Statistics | 8 | 1 | 9 |
|  | Astrophysics | 4 | 2 | 6 |
|  | Biochemical Sciences | 2 | 3 | 5 |
|  | Biology | 2 | 1 | 3 |
|  | Natural Sciences Subtotal | 278 | 206 | 484 |
| Social Sciences | Economics | 188 | 107 | 295 |
|  | Government | 68 | 72 | 140 |
|  | History | 56 | 49 | 105 |
|  | Psychology | 28 | 67 | 95 |
|  | Social Studies | 40 | 54 | 94 |
|  | Anthropology | 12 | 46 | 58 |
|  | Sociology | 15 | 29 | 44 |
|  | History of Science | 11 | 25 | 36 |
|  | African and African American Studies | 4 | 9 | 13 |
|  | Studies of Women, Gender and Sexuality | 1 | 4 | 5 |
|  | Social Sciences Subtotal | 423 | 462 | 885 |
|  | Special Concentrations Subtotal | 5 | 6 | 11 |
|  | Grand Total ${ }^{(1)}$ | 816 | 899 | 1,715 |
|  | Joint Concentrators | (20) | (21) | (41) |
|  | Unduplicated Student Count | 796 | 878 | 1,674 |

[^1]Degrees Conferred by Student Ethnicity: Academic Year 2009-2010 ${ }^{(1)}$

|  |  | $0^{58}$ | $80^{5}$ | $0^{e^{x}}$ |  |  |  | $0^{0}$ |  |  | Q |  | $\alpha_{0}^{20}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Asian/Pacific Islander |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Male | 108 | 46 | 62 | 5 | 12 | 1 | 14 | 14 | 22 | 30 | 19 | 48 | 381 |
| Female | 156 | 34 | 58 | 12 | 16 | 3 | 49 | 22 | 27 | 18 | 23 | 36 | 454 |
| Subtotal | 264 | 80 | 120 | 17 | 28 | 4 | 63 | 36 | 49 | 48 | 42 | 84 | 835 |
| Percent | 16\% | 9\% | 13\% | 25\% | 12\% | 3\% | 9\% | 6\% | 6\% | 27\% | 9\% | 11\% | 11.4\% |
| Black/Non-Hispanic |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Male | 46 | 5 | 17 | 1 | 2 | 5 | 20 | 10 | 26 | 4 | 6 | 13 | 155 |
| Female | 86 | 13 | 24 | 1 | - | 5 | 27 | 14 | 41 | 13 | 16 | 18 | 258 |
| Subtotal | 132 | 18 | 41 | 2 | 2 | 10 | 47 | 24 | 67 | 17 | 22 | 31 | 413 |
| Percent | 8\% | 2\% | 4\% | 3\% | 1\% | 6\% | 7\% | 4\% | 9\% | 9\% | 5\% | 4\% | 5.6\% |
| Hispanic |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Male | 50 | 16 | 26 | - | 5 | 1 | 7 | 20 | 18 | 6 | 4 | 22 | 175 |
| Female | 66 | 12 | 6 | - | 5 | 6 | 23 | 13 | 14 | 6 | 8 | 26 | 185 |
| Subtotal | 116 | 28 | 32 | - | 10 | 7 | 30 | 33 | 32 | 12 | 12 | 48 | 360 |
| Percent | 7\% | 3\% | 3\% | 0\% | 4\% | 5\% | 4\% | 6\% | 4\% | 7\% | 3\% | 7\% | 4.9\% |
| International Students |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Male | 91 | 173 | 199 | 10 | 49 | 4 | 17 | 157 | 110 | 8 | 91 | 55 | 964 |
| Female | 50 | 108 | 86 | 8 | 37 | 6 | 86 | 81 | 89 | 12 | 109 | 63 | 735 |
| Subtotal | 141 | 281 | 285 | 18 | 86 | 10 | 103 | 238 | 199 | 20 | 200 | 118 | 1,699 |
| Percent | 8\% | 33\% | 31\% | 26\% | 37\% | 6\% | 15\% | 41\% | 26\% | 11\% | 42\% | 16\% | 23.2\% |
| Native American |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Male | 9 | 2 | 4 | - | - | 2 | - | 3 | 1 | 1 | 1 | - | 23 |
| Female | 8 | 1 | 1 | - | - | - | 3 | 4 | 2 | - | 2 | 2 | 23 |
| Subtotal | 17 | 3 | 5 | - | - | 2 | 3 | 7 | 3 | 1 | 3 | 2 | 46 |
| Percent | 1\% | 0\% | 1\% | 0\% | 0\% | 1\% | 0\% | 1\% | 0\% | 1\% | 1\% | 0\% | 0.6\% |
| Two or More Races |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Male | - | - | - | - | - | - | - | - | - | - | - | 8 | 8 |
| Female | - | - | - | - | - | - | - | - | - | - | - | 2 | 2 |
| Subtotal | - | - | - | - | - | - | - | - | - | - | - | 10 | 10 |
| Percent | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 0\% | 1\% | 0\% |
| White/Non-Hispanic |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Male | 378 | 178 | 189 | 11 | 44 | 42 | 92 | 97 | 176 | 35 | 43 | 185 | 1,470 |
| Female | 373 | 172 | 122 | 15 | 38 | 57 | 272 | 69 | 134 | 42 | 87 | 224 | 1,605 |
| Subtotal | 751 | 350 | 311 | 26 | 82 | 99 | 364 | 166 | 310 | 77 | 130 | 409 | 3,075 |
| Percent | 45\% | 41\% | 34\% | 38\% | 35\% | 64\% | 53\% | 29\% | 41\% | 43\% | 27\% | 56\% | 42.0\% |
| Unknown/Other |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Male | 114 | 50 | 73 | 2 | 15 | 12 | 24 | 42 | 55 | 2 | 22 | 17 | 428 |
| Female | 139 | 45 | 49 | 4 | 11 | 11 | 51 | 30 | 46 | 3 | 48 | 12 | 449 |
| Subtotal | 253 | 95 | 122 | 6 | 26 | 23 | 75 | 72 | 101 | 5 | 70 | 29 | 877 |
| Percent | 15\% | 11\% | 13\% | 9\% | 11\% | 15\% | 11\% | 13\% | 13\% | 3\% | 15\% | 4\% | 12.0\% |
| TOTAL | 1,674 | 855 | 916 | 69 | 234 | 155 | 685 | 576 | 761 | 180 | 479 | 731 | 7,315 |

Percentage of Degrees Conferred to Minority and International Students


[^2]Degrees Conferred: Academic Year 2005-2010 ${ }^{(1)}$

|  |  | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| College | A.B. | 1,672 | 1,629 | 1,671 | 1,631 | 1,647 | 1,660 |
|  | S.B. | 17 | 11 | 25 | 13 | 17 | 14 |
|  | Subtotal | 1,689 | 1,640 | 1,696 | 1,644 | 1,664 | 1,674 |
| GSAS ${ }^{(2)}$ | A.M. | 331 | 402 | 342 | 380 | 334 | 317 |
|  | M.E. | - | - | - | 1 | - | 2 |
|  | M.F.S. | - | 4 | 1 | - | - | - |
|  | S.M. | 66 | 56 | 59 | 67 | 66 | 58 |
|  | Ph.D. | 413 | 473 | 541 | 534 | 512 | 478 |
|  | Subtotal | 810 | 935 | 943 | 982 | 912 | 855 |
| Business | M.B.A. | 884 | 903 | 901 | 907 | 889 | 909 |
|  | D.B.A. | 6 | 3 | 5 | 5 | 7 | 7 |
|  | Subtotal | 890 | 906 | 906 | 912 | 896 | 916 |
| Dental | D.M.D. | 34 | 32 | 30 | 40 | 30 | 34 |
|  | M.M.Sc. | 12 | 9 | 13 | 14 | 9 | 13 |
|  | D.M.S. | 11 | 4 | 8 | 5 | 5 | 7 |
|  | Cert. | 12 | 36 | 20 | 40 | 21 | 15 |
|  | Subtotal | 69 | 81 | 71 | 99 | 65 | 69 |
| Design | M. Arch. | 87 | 81 | 100 | 116 | 97 | 104 |
|  | M.A.U.D., M.L.A.U.D. | 28 | 23 | 24 | 21 | 17 | 32 |
|  | M.Des. | 55 | 45 | 11 | 33 | 33 | 25 |
|  | M.L.A. | 47 | 25 | 37 | 25 | 32 | 37 |
|  | M.U.P. | 32 | 21 | 24 | 29 | 21 | 27 |
|  | D.Des. | 7 | 12 | 9 | 12 | 6 | 9 |
|  | Subtotal | 256 | 207 | 205 | 236 | 206 | 234 |
| Divinity | M.Div. | 58 | 42 | 47 | 43 | 62 | 56 |
|  | M.T.S. | 94 | 97 | 96 | 116 | 113 | 86 |
|  | Th.M. | 4 | 9 | 4 | 3 | 7 | 8 |
|  | Th.D. | 10 | 9 | 1 | 11 | 6 | 5 |
|  | Subtotal | 166 | 157 | 148 | 173 | 188 | 155 |
| Education | Ed.M. | 643 | 580 | 591 | 552 | 538 | 625 |
|  | Ed.D. | 53 | 70 | 53 | 40 | 41 | 54 |
|  | C.A.S. | 3 | 11 | 19 | 15 | 18 | 6 |
|  | Subtotal | 699 | 661 | 663 | 607 | 597 | 685 |
| Government | M.P.A. | 298 | 275 | 309 | 276 | 269 | 296 |
|  | M.P.A.I.D. | 64 | 63 | 71 | 83 | 53 | 65 |
|  | M.P.P. | 194 | 175 | 205 | 214 | 190 | 210 |
|  | M.U.P. | 6 | 5 | 7 | 4 | - | 5 |
|  | Subtotal | 562 | 518 | 592 | 577 | 512 | 576 |
| Law | J.D. | 547 | 582 | 574 | 588 | 567 | 589 |
|  | LL.M. | 161 | 159 | 154 | 168 | 151 | 161 |
|  | S.J.D. | 3 | 7 | 14 | 10 | 13 | 11 |
|  | Subtotal | 711 | 748 | 742 | 766 | 731 | 761 |
| Medicine | M.D. | 147 | 152 | 189 | 174 | 175 | 153 |
|  | MMSc. | 26 | 22 | 23 | 22 | 26 | 27 |
|  | Subtotal | 173 | 174 | 212 | 196 | 201 | 180 |
| Public Health | M.P.H. | 213 | 214 | 220 | 262 | 246 | 268 |
|  | S.M., M.O.H. | 162 | 164 | 125 | 143 | 125 | 157 |
|  | D.P.H., D.S. | 54 | 49 | 52 | 49 | 56 | 54 |
|  | Subtotal | 429 | 427 | 397 | 454 | 427 | 479 |
| Extension | A.A. | 20 | 15 | 9 | 7 | 18 | 6 |
|  | A.L.B. | 118 | 108 | 106 | 111 | 115 | 127 |
|  | A.L.M. | 112 | 140 | 189 | 311 | 430 | 523 |
|  | Grad. Cert. | 184 | 202 | 113 | 85 | 74 | 75 |
|  | Subtotal | 434 | 465 | 417 | 514 | 637 | 731 |
|  | TOTAL | 6,888 | 6,919 | 6,992 | 7,160 | 7,036 | 7,315 |

(1) Not adjusted for joint degree students.
(2) Graduate School of Arts and Sciences.

SOURCE: REGISTRAR OFFICES

|  | Africa | Asia | Europe | Caribbean, Central, and South America | Middle East | North America | Oceania | Stateless | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| College | 60 | 173 | 203 | 25 | 43 | 162 | 28 | 1 | 695 |
| GSAS ${ }^{(2)}$ | 20 | 665 | 436 | 53 | 105 | 183 | 32 | - | 1,494 |
| Business | 25 | 203 | 203 | 47 | 35 | 82 | 17 | - | 612 |
| Dental | - | 25 | 1 | 2 | 8 | 9 | - | - | 45 |
| Design | 2 | 128 | 42 | 10 | 7 | 26 | 5 | - | 220 |
| Divinity | 3 | 15 | 8 | - | - | 10 | - | - | 36 |
| Education | 3 | 58 | 6 | 13 | 2 | 13 | 6 | - | 101 |
| Government | 29 | 147 | 99 | 49 | 32 | 22 | 9 | - | 387 |
| Law | 29 | 110 | 144 | 39 | 23 | 62 | 14 | - | 421 |
| Medical | 8 | 10 | 4 | 2 | - | 18 | - | - | 42 |
| Public Health | 25 | 113 | 37 | 16 | 13 | 35 | 9 | - | 248 |
| Extension | - | 12 | 3 | - | 3 | 2 | - | - | 20 |
| TOTAL | 204 | 1,659 | 1,186 | 256 | 271 | 624 | 120 | 1 | 4,321 |

(1) Counts are for full-time students only, and include transfer and special students, visiting undergraduates, and

Extension School enrollees. Counts exclude students whose affiliation is listed as other, executive education and professional development programs.
(2) Graduate School of Arts and Sciences.

SOURCE: HARVARD INTERNATIONAL OFFICE

Historical Enrollment of International Students: Fall 2005-2010 ${ }^{(1)}$

|  | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | Africa Other: Angola, Botswana, Cameroon, Djibouti, Egypt, Ethiopia, Lesotho, Libya, |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Africa |  |  |  |  |  |  |  |
| Ghana | 17 | 25 | 24 | 25 | 21 | 24 |  |
| Kenya | 18 | 21 | 17 | 20 | 21 | 28 | Madagascar, Mali, Mauritius, Morocco, |
| Nigeria | 25 | 22 | 27 | 35 | 41 | 38 | Namibia, Rwanda, Senegal, Sierra Leone, Sudan, Swaziland, Tanzania, Tunisia, |
| South Africa | 22 | 22 | 21 | 23 | 29 | 24 | Uganda, Zambia. |
| Zimbabwe | 16 | 13 | 10 | 15 | 13 | 17 |  |
| Other | 64 | 60 | 78 | 60 | 60 | 73 |  |
| Subtotal | 162 | 163 | 177 | 178 | 185 | 204 |  |
| Asia |  |  |  |  |  |  | Asia Other: Azerbaijan, Bangladesh, Bhutan, Brunei, Burma (Myanmar), Cambodia, Hong Kong, Indonesia, Kazakhstan, Malaysia, Mongolia, Nepal, Pakistan, Philippines, Sri Lanka, Taiwan, Thailand, Vietnam. |
| China | 378 | 403 | 400 | 421 | 463 | 541 |  |
| India | 189 | 193 | 216 | 225 | 235 | 231 |  |
| Japan | 135 | 130 | 127 | 107 | 101 | 100 |  |
| Singapore | 75 | 71 | 66 | 89 | 114 | 133 |  |
| South Korea | 244 | 269 | 297 | 305 | 314 | 304 |  |
| Other | 298 | 313 | 307 | 328 | 341 | 350 |  |
| Subtotal | 1,319 | 1,379 | 1,413 | 1,475 | 1,568 | 1,659 |  |


| Europe |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| France | 76 | 82 | 81 | 84 | 77 | 88 |
| Germany | 159 | 149 | 158 | 159 | 159 | 199 |
| Greece | 49 | 49 | 56 | 46 | 46 | 44 |
| Italy | 53 | 53 | 67 | 64 | 69 | 64 |
| Spain | 44 | 52 | 52 | 66 | 67 | 60 |
| United Kingdom | 177 | 194 | 201 | 209 | 227 | 242 |
| Other | 464 | 473 | 465 | 467 | 452 | 489 |
| Subtotal | $\mathbf{1 , 0 2 2}$ | $\mathbf{1 , 0 5 2}$ | $\mathbf{1 , 0 8 0}$ | $\mathbf{1 , 0 9 5}$ | $\mathbf{1 , 0 9 7}$ | $\mathbf{1 , 1 8 6}$ |


| Caribbean, Central, and South America |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
|  |  |  |  |  |  |  |
| $\quad$ Argentina | 35 | 44 | 42 | 32 | 35 | 34 |
| Brazil | 64 | 61 | 71 | 72 | 76 | 62 |
| Chile | 32 | 33 | 32 | 27 | 32 | 37 |
| Colombia | 40 | 50 | 35 | 41 | 43 | 40 |
| Peru | 20 | 28 | 24 | 16 | 19 | 20 |
| Other | 58 | 72 | 73 | 82 | 78 | 63 |
| Subtotal | $\mathbf{2 4 9}$ | $\mathbf{2 8 8}$ | $\mathbf{2 7 7}$ | $\mathbf{2 7 0}$ | $\mathbf{2 8 3}$ | $\mathbf{2 5 6}$ |


| Middle East |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| $\quad$ Iran | 8 | 13 | 11 | 15 | 15 | 19 |
| Israel | 71 | 81 | 77 | 86 | 85 | 77 |
| Lebanon | 13 | 16 | 22 | 21 | 23 | 29 |
| Saudi Arabia | 10 | 10 | 10 | 14 | 14 | 12 |
| Turkey | 71 | 80 | 90 | 96 | 96 | 97 |
| Other | 42 | 37 | 41 | 35 | 38 | 37 |
| Subtotal | $\mathbf{2 1 5}$ | $\mathbf{2 3 7}$ | $\mathbf{2 5 1}$ | $\mathbf{2 6 7}$ | $\mathbf{2 7 1}$ | $\mathbf{2 7 1}$ |
| North America |  |  |  |  |  |  |
| $\quad$ Canada | 481 | 471 | 489 | 530 | 538 | 541 |
| $\quad$ Mexico | 78 | 98 | 83 | 76 | 79 | 83 |
| Subtotal | 559 | 569 | $\mathbf{5 7 2}$ | $\mathbf{6 0 6}$ | $\mathbf{6 1 7}$ | $\mathbf{6 2 4}$ |
| Oceania |  |  |  |  |  |  |
| $\quad$ Australia | 82 | 68 | 67 | 78 | 88 | 98 |
| $\quad$ New Zealand | 20 | 21 | 24 | 19 | 17 | 22 |
| Other | 1 | - | - | 1 | 1 | - |
| $\quad$ Subtotal | $\mathbf{1 0 3}$ | $\mathbf{8 9}$ | $\mathbf{9 1}$ | $\mathbf{9 8}$ | $\mathbf{1 0 6}$ | $\mathbf{1 2 0}$ |
| Stateless | 2 | 2 | 1 | 4 | 1 | 1 |
| TOTAL | $\mathbf{2 , 6 3 1}$ | $\mathbf{3 , 7 7 9}$ | $\mathbf{3 , 8 6 2}$ | $\mathbf{3 , 9 9 3}$ | $\mathbf{4 , 1 2 8}$ | $\mathbf{4 , 3 2 1}$ |

Europe Other: Albania, Armenia, Austria,
Belarus, Belgium, Bosnia and Herzegovina, Bulgaria, Croatia, Cyprus, Czech Republic, Denmark, Estonia, Finland, Georgia, Hungary, Iceland, Ireland, Latvia, Liechtenstein, Lithuania, Luxembourg, Macedonia, Moldova, Montenegro, Netherlands, Norway, Poland, Portugal, Romania, Russia, Serbia, Slovakia, Slovenia, Sweden, Switzerland, Ukraine.

Caribbean, Central, and South America
Other: The Bahamas, Barbados, Bolivia,
Costa Rica, Dominica, Dominican Republic, Ecuador, El Salvador, Guatemala, Haiti, Jamaica, Nicaragua, Panama, Paraguay, St. Lucia, Trinidad and Tobago, Uruguay, Venezuela.

Middle East Other: Afghanistan, Bahrain, Iraq, Jordan, Kuwait, Syria, United Arab Emirates, West Bank.

[^3]Harvard Students by School ${ }^{(1)}$

|  | 2005 | $\mathbf{2 0 0 6}$ | $\mathbf{2 0 0 7}$ | $\mathbf{2 0 0 8}$ | $\mathbf{2 0 0 9}$ | $\mathbf{2 0 1 0}$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
|  |  |  |  |  |  | 58 |
| College | 435 | 497 | 594 | 642 | 620 | 585 |
| GSAS | 76 | 57 | 77 | 61 | 57 | 50 |
| Education | 10 | 3 | 5 | 6 | 3 | 4 |
| Extension | 354 | 339 | 387 | 484 | 600 | 660 |
| Other Harvard Schools | 11 | 16 | 14 | 17 | 12 | 9 |
| Subtotal | $\mathbf{8 8 6}$ | $\mathbf{9 1 2}$ | $\mathbf{1 , 0 7 7}$ | $\mathbf{1 , 2 1 0}$ | $\mathbf{1 , 2 9 2}$ | $\mathbf{1 , 3 0 8}$ |

Other Students by Educational Level ${ }^{(2)(3)}$

| Secondary School | 1,156 | 1,444 | 1,362 | 1,502 | 1,303 | 1,236 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Graduate | 1,656 | 1,831 | 2,002 | 2,303 | 2,033 | 2,055 |
| Undergraduate | 1,109 | 1,286 | 1,409 | 1,650 | 1,499 | $\mathbf{1 , 3 1 7}$ |
| Unknown | 71 | 67 | 70 | 72 | $\mathbf{7 3}$ | $\mathbf{4 5}$ |
| Subtotal | $\mathbf{3 , 9 9 2}$ | $\mathbf{4 , 6 2 8}$ | $\mathbf{4 , 8 4 3}$ | $\mathbf{5 , 5 2 7}$ | $\mathbf{4 , 9 0 8}$ | $\mathbf{4 , 6 5 3}$ |
| TOTAL | $\mathbf{4 , 8 7 8}$ | $\mathbf{5 , 5 4 0}$ | $\mathbf{5 , 9 2 0}$ | $\mathbf{6 , 7 3 7}$ | $\mathbf{6 , 2 0 0}$ | $\mathbf{5 , 9 6 1}$ |

Non-Degree Head Count: Fall 2005-2010 ${ }^{(4)}$

|  | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | Male | Female | Total |
| College | 36 | - | - | - | - | - | - | - |
| GSAS | 220 | 184 | 160 | 167 | 165 | 95 | 89 | 184 |
| Design | 6 | 2 | 3 | 3 | 3 | 2 | 1 | 3 |
| Divinity | 7 | 8 | 14 | 6 | 4 | 1 | - | 1 |
| Education | 89 | 104 | 107 | 104 | 63 | 15 | 44 | 59 |
| Government | 8 | 11 | 21 | 33 | 32 | 23 | 6 | 29 |
| Law | 68 | 49 | 48 | 35 | 18 | 24 | 22 | 46 |
| Medical | 1 | - | - | - | - | - | - | - |
| Public Health | 22 | 5 | 8 | 4 | 11 | 8 | 3 | 11 |
| Extension ${ }^{(5)}$ | 4,675 | 5,265 | 5,300 | 5,859 | 6,240 | 2,856 | 3,176 | 6,032 |
| TOTAL | 5,132 | 5,628 | 5,661 | 6,211 | 6,536 | 3,024 | 3,341 | 6,365 |

(1) Counts include matriculating Harvard students enrolled in Harvard courses during the summer session.
(2) Beginning with 2004 , high school graduates enrolled in secondary school programs are counted as undergraduates instead of Secondary School students.
(3) Previous versions of this page erroneously reversed counts for "Undergraduate" and "Secondary School" students in 2007 and 2008.
(4) Non-degree enrollments include all students enrolled on October 15 in at least one class that is creditable toward a degree or formal award. 2005 counts include 58 graduate students and 36 College students displaced by Hurricane Katrina.
(5) Counts are for the first semester only. This significantly undercounts yearly enrollment in the Extension School as approximately the same number of new students might be enrolled in the second semester.
SOURCE: HARVARD UNIVERSITY EXTENSION SCHOOL AND REGISTRAR OFFICES

University-Wide Faculty and Staff as of October 31, 2010

| Full-Time Equivalent | Faculty ${ }^{(1)}$ | Other <br> Academic ${ }^{(3)}$ | Administrative <br> \& Professional | Clerical \& Technical | Service \& Trades | Grand Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Faculties | 2,242.5 | 2,101.9 | 3,888.6 | 3,455.6 | 65.6 | 11,754.2 |
| Arts and Sciences | 882.6 | 726.0 | 1,465.0 | 1,253.4 | - | 4,327.1 |
| Engineering and Applied Science | 78.8 | 168.5 | 84.2 | 66.5 | 8.5 | 406.6 |
| Business | 216.5 | 7.5 | 495.6 | 259.9 | - | 979.4 |
| Dental ${ }^{(4)}$ | 60.4 | 29.0 | 25.3 | 69.2 | - | 183.9 |
| Design | 58.9 | 4.3 | 49.0 | 48.9 | - | 161.0 |
| Divinity | 45.8 | 2.9 | 53.5 | 35.1 | - | 137.2 |
| Education | 74.4 | 18.7 | 189.6 | 127.8 | - | 410.5 |
| Government | 124.7 | 76.0 | 265.4 | 193.5 | - | 659.6 |
| Law | 115.0 | 45.1 | 257.5 | 216.4 | - | 633.9 |
| Medical ${ }^{(4)}$ | 423.3 | 698.1 | 589.7 | 749.5 | 57.1 | 2,517.8 |
| Public Health | 162.2 | 323.8 | 356.0 | 408.2 | - | 1,250.1 |
| Radcliffe | - | 2.0 | 58.0 | 27.1 | - | 87.1 |
| Allied Institutons | 1.0 | 11.5 | 270.8 | 141.0 | 38.6 | 462.9 |
| Central Administration | 18.7 | 12.2 | 1,336.0 | 715.6 | 890.3 | 2,972.7 |
| Core Departments ${ }^{(2)}$ | 18.7 | 5.5 | 700.2 | 384.2 | 63.0 | 1,171.6 |
| Service Departments | - | 6.7 | 635.8 | 331.4 | 827.3 | 1,801.2 |
| Non-Departmental and Special | - | - | 316.3 | 70.3 | 10.5 | 397.1 |
| University Total | 2,262.2 | 2,125.6 | 5,811.6 | 4,382.6 | 1,005.0 | 15,587.0 |
| Head Count | Faculty ${ }^{(1)}$ | Other Academic ${ }^{(3)}$ | Administrative <br> \& Professional |  <br> Technical | Service \& Trades | Grand Total |
| Faculties | 2,415 | 2,307 | 4,020 | 3,636 | 81 | 12,459 |
| Arts and Sciences | 921 | 867 | 1,505 | 1,356 | - | 4,649 |
| Engineering and Applied Science | 84 | 183 | 87 | 68 | 9 | 431 |
| Business | 223 | 8 | 521 | 267 | - | 1,019 |
| Dental ${ }^{(4)}$ | 68 | 29 | 27 | 73 | - | 197 |
| Design | 81 | 5 | 51 | 51 | - | 188 |
| Divinity | 57 | 9 | 57 | 37 | - | 160 |
| Education | 81 | 36 | 199 | 136 | - | 452 |
| Government | 138 | 85 | 271 | 197 | - | 691 |
| Law | 127 | 46 | 271 | 224 | - | 668 |
| Medical ${ }^{(4)}$ | 450 | 701 | 604 | 776 | 72 | 2,603 |
| Public Health | 185 | 337 | 368 | 423 | - | 1,313 |
| Radcliffe | - | 1 | 59 | 28 | - | 88 |
| Allied Institutons | 1 | 12 | 279 | 153 | 44 | 489 |
| Central Administration | 20 | 14 | 1,386 | 741 | 994 | 3,155 |
| Core Departments ${ }^{(2)}$ | 20 | 5 | 711 | 395 | 63 | 1,194 |
| Service Departments | - | 9 | 675 | 346 | 931 | 1,961 |
| Non-Departmental and Special | - | - | 319 | 72 | 11 | 402 |
| University Total | 2,436 | 2,333 | 6,004 | 4,602 | 1,130 | 16,505 |

[^4]
## University-Wide Faculty and Staff as of October 31, 2010

| By Gender (Head Count) | Faculty ${ }^{(1)}$ | Other Academic ${ }^{(2)}$ | Administrative \& Professional | Clerical \& Technical | Service \& Trades | Grand Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Men | 1,687 | 1,409 | 2,524 | 1,430 | 770 | 7,820 |
| Women | 749 | 924 | 3,480 | 3,172 | 360 | 8,685 |
| University Total | 2,436 | 2,333 | 6,004 | 4,602 | 1,130 | 16,505 |
| By Race/Ethnicity (Head Count) | Faculty ${ }^{(1)}$ | Other Academic ${ }^{(2)}$ | Administrative \& Professional | Clerical \& Technical | Service \& Trades | Grand Total |
| American Indian or Alaska Native | 2 | 2 | 7 | 7 |  | 18 |
| Asian | 277 | 734 | 427 | 329 | 44 | 1,811 |
| Black or African American | 77 | 54 | 210 | 420 | 205 | 966 |
| Hispanic of any Race | 83 | 111 | 201 | 335 | 312 | 1,042 |
| Native Hawaiian or Other Pacific Islander | 2 | 3 | 2 | 5 | 3 | 15 |
| Two or More Races | 24 | 15 | 67 | 75 | 9 | 190 |
| Unknown | 13 | 52 | 53 | 54 | 3 | 175 |
| White | 1,958 | 1,362 | 5,037 | 3,377 | 554 | 12,288 |
| University Total | 2,436 | 2,333 | 6,004 | 4,602 | 1,130 | 16,505 |
| By Location (Head Count) | Faculty ${ }^{(1)}$ | Other Academic ${ }^{(2)}$ | Administrative \& Professional | Clerical \& Technical | Service \& Trades | Grand <br> Total |
| Cambridge | 1,533 | 1,250 | 3,926 | 2,856 | 967 | 10,532 |
| Boston | 860 | 1,046 | 1,716 | 1,527 | 163 | 5,312 |
| Allston | 223 | 28 | 721 | 365 | 61 | 1,398 |
| Longwood Medical Area | 569 | 993 | 938 | 1,107 | 84 | 3,691 |
| Other Boston | 68 | 25 | 57 | 55 | 18 | 223 |
| Other | 43 | 37 | 362 | 219 | - | 661 |
| University Total | 2,436 | 2,333 | 6,004 | 4,602 | 1,130 | 16,505 |
| By Funding Type (Full-Time Equivalent) | Faculty ${ }^{(1)}$ | Other Academic ${ }^{(2)}$ | Administrative \& Professional | Clerical \& Technical | Service \& Trades | Grand Total |
| Sponsored Funding | 260.9 | 1,365.2 | 446.5 | 562.4 |  | 2,634.9 |
| University Funding | 2,001.3 | 760.4 | 5,365.1 | 3,820.2 | 1,005.0 | 12,952.0 |
| Total | 2,262.2 | 2,125.6 | 5,811.6 | 4,382.6 | 1,005.0 | 15,587.0 |

(1) See page 20 for definition of faculty.
(2) Most University Professors are appointed in the Office of the President and Provost.
(3) "Other Academic" includes Senior Academic Leaders, Researchers, and other non-instructional academic titles.
(4) The Dental and Medical School "Faculty" counts include all faculty paid by those schools, whether or not they are located on the HMS Quad.
-Counts reflect active, paid appointments as of $10 / 31 / 2010$. Head Counts are reported by primary appointment.
-Counts are consistent with Harvard's IPEDS Human Resources submission, excluding Graduate Assistants.
SOURCE: HARVARD HUMAN RESOURCES.

## Faculty Overview

Faculty by Harvard School and Tenure/Ladder Category, Fall 2010

| Category | University (excludes affilates) | Arts and Sciences | Engineering | Design | Education | Business | Divinity |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Tenured | 1,012 | 484 | 56 | 30 | 25 | 92 | 21 |
| Pre-Tenure Ladder | 485 | 158 | 19 | 23 | 21 | 86 | 9 |
| Core Non-Ladder | 714 | 369 | 9 | 54 | 37 | 51 | 8 |
| Other Non-Ladder | 509 | 32 | 2 | 1 | 42 | 7 | 28 |
| Total | 2,720 | 1,043 | 86 | 108 | 125 | 236 | 66 |
| Category | Government | Law | Medical | Dental | Public <br> Health | Other | Medical Affiliates |
| Tenured | 54 | 86 | 112 | 6 | 75 | 10 | 796 |
| Pre-Tenure Ladder | 19 | 9 | 65 | 19 | 65 | - | 3,019 |
| Core Non-Ladder | 45 | 52 | 67 | 49 | 86 | 2 | 4,884 |
| Other Non-Ladder | 55 | 15 | 77 | 146 | 163 | - | 2,264 |
| Total | 173 | 162 | 321 | 220 | 389 | 12 | 10,963 |

The following jobs are included as Faculty (with some exceptions to the categorizations shown):

| Tenured Faculty | Core Non-Ladder Faculty | Other Non-Ladder Faculty |
| :--- | :--- | :--- |
| Professor, Chaired | Professor of Practice | Professor of Practice, Visiting |
| Professor, University | Professor of Practice, Chaired | Professor, Visiting |
| Professor | Professor, Clinical | Professor, Visiting Assistant |
|  | Professor, Associate Clinical | Professor, Visiting Associate |
| Pre-Tenure Ladder Faculty | Professor, Assistant Clinical | Professor, Associate Adjunct |
| Professor, Associate | Lecturer, Senior | Professor, Assistant Adjunct |
| Professor, Associate Chaired | Lecturer (Faculty) | Professor, Adjunct |
| Professor, Assistant | Lecturer | Instructor, Adjunct |
| Professor, Assistant Chaired Instructor (HMS Only) |  |  |
| Instructor, Convertible Critic | Lecturer, Annual |  |
|  | Preceptor | Lecturer, Visiting |

## Ladder Faculty Demographics

For more information on faculty diversity, view the complete FD\&D annual report: www.faculty.harvard.edu.
Ladder Faculty by Gender, Fall 2010

|  | Total | Men | Women |
| :--- | ---: | ---: | ---: |
| Faculty of Arts and Sciences - All | 642 | 471 | 171 |
| $\quad$ Humanities | 201 | 134 | 67 |
| $\quad$ Natural Sciences | 213 | 172 | 41 |
| $\quad$ Social Sciences | 228 | 165 | 63 |
| Engineering and Applied Sciences | 75 | 65 | 10 |
| Business | 178 | 134 | 44 |
| Dental | 25 | 21 | 4 |
| Design | 53 | 37 | 16 |
| Divinity | 30 | 19 | 11 |
| Education | 46 | 23 | 23 |
| Government | 73 | 57 | 16 |
| Law | 95 | 76 | 19 |
| Medical | 177 | 138 | 39 |
| Public Health | 140 | 94 | 46 |
| Other | 10 | 6 | 4 |
| University (Unduplicated) | 1,497 | 1,100 | 397 |

Ladder Faculty by Race/Ethnicity, Fall 2010

|  | Black or <br> African |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Faculty of Arts and Sciences - All | Total | Asian | Native <br> American | Hispanic | American | White |
| $\quad$ Humanities | 642 | 61 | 21 | 19 | 3 | 538 |
| $\quad$ Natural Sciences | 201 | 16 | 1 | 8 | 1 | 175 |
| $\quad$ Social Sciences | 213 | 32 | 3 | 7 | 1 | 170 |
| Engineering and Applied Sciences | 228 | 13 | 17 | 4 | 1 | 193 |
| Business | 75 | 17 | - | 2 | - | 56 |
| Dental | 178 | 35 | 3 | 9 | - | 131 |
| Design | 25 | 6 | - | 1 | - | 18 |
| Divinity | 53 | 4 | 1 | 6 | - | 42 |
| Education | 30 | - | 2 | 3 | - | 25 |
| Government | 46 | 7 | 4 | 1 | - | 34 |
| Law | 73 | 10 | 2 | 5 | - | 56 |
| Medical | 95 | 3 | 7 | 1 | 1 | 83 |
| Public Health | 177 | 12 | 2 | 5 | - | 158 |
| Other | 140 | 23 | 4 | 3 | - | 110 |
| University (Unduplicated) | 10 | - | 3 | - | - | 7 |

[^5]Tuition at Harvard Schools: FY1991 - FY2011 ${ }^{(1)}$

| Academic <br> Year | College | GSAS | Business | Design | Divinity | Education | Government ${ }^{(2)}$ | Law | Medical/ <br> Dental ${ }^{(3)}$ | Public <br> Health ${ }^{(4)}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1991 | 13,960 | 13,960 | 16,400 | 14,300 | 9,200 | 13,152 | 13,390 | 14,475 | 18,030 | 13,570 |
| 1992 | 14,860 | 14,860 | 17,500 | 15,450 | 9,940 | 14,192 | 14,662 | 15,560 | 19,110 | 14,790 |
| 1993 | 15,870 | 15,870 | 18,550 | 16,650 | 10,540 | 15,044 | 15,690 | 16,730 | 20,257 | 15,675 |
| 1994 | 16,856 | 16,856 | 19,750 | 17,483 | 11,070 | 15,796 | 16,631 | 17,750 | 21,260 | 16,775 |
| 1995 | 17,851 | 17,851 | 21,000 | 18,360 | 11,630 | 16,664 | 17,710 | 19,080 | 22,300 | 17,770 |
| 1996 | 18,838 | 18,838 | 22,700 | 19,276 | 12,220 | 17,581 | 18,650 | 20,500 | 23,192 | 18,840 |
| 1997 | 19,770 | 19,770 | 23,840 | 20,240 | 12,830 | 18,460 | 19,770 | 21,700 | 24,150 | 19,800 |
| 1998 | 20,600 | 20,600 | 25,000 | 21,252 | 13,480 | 19,476 | 20,720 | 22,800 | 25,200 | 20,890 |
| 1999 | 21,342 | 21,342 | 26,260 | 22,208 | 14,160 | 20,430 | 21,656 | 23,900 | 26,000 | 21,895 |
| 2000 | 22,054 | 22,054 | 27,250 | 23,163 | 14,870 | 21,410 | 22,520 | 25,000 | 27,000 | 22,950 |
| 2001 | 22,694 | 22,694 | 28,500 | 24,159 | 15,620 | 22,600 | 23,400 | 26,000 | 28,000 | 23,980 |
| 2002 | 23,457 | 23,370 | 30,050 | 25,195 | 16,400 | 23,720 | 24,320 | 27,500 | 29,000 | 25,050 |
| 2003 | 24,630 | 24,630 | 31,800 | 26,330 | 17,220 | 25,144 | 26,488 | 29,500 | 30,500 | 26,300 |
| 2004 | 26,066 | 26,066 | 33,650 | 27,910 | 18,080 | 26,628 | 28,580 | 31,250 | 32,000 | 27,670 |
| 2005 | 27,448 | 27,448 | 35,600 | 29,500 | 18,984 | 28,092 | 30,272 | 33,120 | 34,250 | 29,300 |
| 2006 | 28,752 | 28,752 | 37,500 | 30,916 | 19,920 | 29,360 | 31,752 | 35,100 | 35,800 | 30,620 |
| 2007 | 30,275 | 30,275 | 39,600 | 32,152 | 20,712 | 30,544 | 33,276 | 37,100 | 37,200 | 31,800 |
| 2008 | 31,456 | 31,456 | 41,900 | 33,438 | 21,544 | 31,696 | 34,807 | 39,325 | 38,600 | 34,085 |
| 2009 | 32,557 | 32,556 | 43,800 | 34,608 | 22,080 | 32,896 | 36,168 | 41,500 | 39,900 | 35,403 |
| 2010 | 33,696 | 33,696 | 46,150 | 35,992 | 22,856 | 34,208 | 37,576 | 43,900 | 42,500 | 36,125 |
| 2011 | \$34,976 | \$34,976 | \$48,600 | \$37,432 | \$23,544 | \$35,568 | \$39,041 | \$45,450 | \$45,050 | \$37,230 |

Compound Annual Growth Rates

|  | College | GSAS | Business | Design | Divinity | Education | Government | Law | Medical/ Dental | Public <br> Health |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 20 YEAR | 4.7\% | 4.7\% | 5.6\% | 4.9\% | 4.8\% | 5.1\% | 5.5\% | 5.9\% | 4.7\% | 5.2\% |
| 10 YEAR | 4.4\% | 4.4\% | 5.5\% | 4.5\% | 4.2\% | 4.6\% | 5.3\% | 5.7\% | 4.9\% | 4.5\% |
| 5 YEAR | 4.0\% | 4.0\% | 5.3\% | 3.9\% | 3.4\% | 3.9\% | 4.2\% | 5.3\% | 4.7\% | 4.0\% |
| 1 YEAR | 3.8\% | 3.8\% | 5.3\% | 4.0\% | 3.0\% | 4.0\% | 3.9\% | 3.5\% | 6.0\% | 3.1\% |

(1) All amounts exclude the University Health Service fee.
(2) For FY2003 and FY2004, the School of Government implemented two tuition rate increases: one for first-year students (shown above) and one for returning students (FY2003 is $\$ 25,440$ and FY2004 is $\$ 27,704$ ).
(3) Dental School tuition is $\$ 35,790$ for FY2006 and $\$ 26,050$ for FY1999.
(4) Beginning in FY2008, HSPH implemented different full-time tuition amounts for one-year programs (MPH, MS 1-year) and multiple-year programs (MS 2-year and DS). Amount shown in table is for one-year programs.
Full-time tuition for two-year Master's programs for FY2010 is $\$ 34,000$ and for FY2011 is $\$ 35,040$.
SOURCE: ANNUAL TUITION PROPOSALS APPROVED BY THE CORPORATION.

| Academic <br> Year | Undergraduate Package |  |  |  |  |  | Economic Indicators |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Health Services |  |  | Student Services |  |  | CPI-U (1982-84=100) |  | $\begin{gathered} \text { HEPI } \\ (1983=100) \end{gathered}$ | Median <br> Family Income <br> Ages 45-54 |
|  |  |  |  |  |  |  |  |  |  |  |
|  | Tuition | Fee | Room | Board | Fee | Total | us | Boston |  |  |
| 1990-91 | 13,960 | 490 | 2,700 | 2,425 | 1,080 | 20,655 | 130.7 | 138.9 | 140.8 | 46,101 |
| 1991-92 | 14,860 | 550 | 2,900 | 2,620 | 1,150 | 22,080 | 136.2 | 145.0 | 148.1 | 47,164 |
| 1992-93 | 15,870 | 584 | 3,075 | 2,765 | 1,220 | 23,514 | 140.3 | 148.6 | 153.4 | 49,606 |
| 1993-94 | 16,856 | 614 | 3,225 | 2,910 | 1,275 | 24,880 | 144.5 | 152.9 | 157.9 | 50,079 |
| 1994-95 | 17,851 | 634 | 3,370 | 3,040 | 1,335 | 26,230 | 148.2 | 154.9 | 163.3 | 52,034 |
| 1995-96 | 18,838 | 634 | 3,510 | 3,200 | 1,393 | 27,575 | 152.4 | 158.6 | 168.3 | 54,379 |
| 1996-97 | 19,770 | 654 | 3,659 | 3,336 | 1,477 | 28,896 | 156.9 | 163.3 | 173.3 | 55,029 |
| 1997-98 | 20,600 | 666 | 3,808 | 3,470 | 1,536 | 30,080 | 160.5 | 167.9 | 178.6 | 57,161 |
| 1998-99 | 21,342 | 686 | 3,940 | 3,574 | 1,590 | 31,132 | 163.0 | 171.7 | 184.9 | 59,959 |
| 1999-00 | 22,054 | 711 | 4,072 | 3,685 | 1,642 | 32,164 | 166.6 | 176.0 | 189.1 | 61,833 |
| 2000-01 | 22,694 | 745 | 4,190 | 3,792 | 1,689 | 33,110 | 172.2 | 183.6 | 196.9 | 65,303 |
| 2001-02 | 23,457 | 816 | 4,331 | 3,919 | 1,746 | 34,269 | 177.1 | 191.5 | 206.5 | 68,082 |
| 2002-03 | 24,630 | 1,020 | 4,461 | 4,041 | 1,798 | 35,950 | 179.9 | 196.5 | 212.7 | 68,114 |
| 2003-04 | 26,066 | 1,142 | 4,706 | 4,162 | 1,852 | 37,928 | 184.0 | 203.9 | 223.5 | 69,180 |
| 2004-05 | 27,448 | 1,264 | 4,974 | 4,286 | 1,908 | 39,880 | 188.9 | 209.5 | 231.7 | 70,149 |
| 2005-06 | 28,752 | 1,370 | 5,148 | 4,430 | 1,975 | 41,675 | 195.3 | 216.4 | 240.8 | 71,002 |
| 2006-07 | 30,275 | 1,390 | 5,328 | 4,618 | 2,044 | 43,655 | 201.6 | 223.1 | 253.1 | 72,881 |
| 2007-08 | 31,456 | 1,426 | 5,856 | 4,766 | 2,116 | 45,620 | 207.3 | 227.4 | 260.3 | 75,692 |
| 2008-09 | 32,557 | 1,426 | 6,060 | 4,982 | 2,190 | 47,215 | 215.3 | 235.4 | 273.2 | 77,440 |
| 2009-10 | 33,696 | 1,126 | 7,248 | 4,608 | 2,190 | 48,868 | 214.5 | 233.8 | 279.3 | 75,651 |
| 2010-11 | \$34,976 | \$1,166 | \$7,525 | \$4,783 | \$2,273 | \$50,723 | 218.1 | 237.4 | 281.8 | \$75,707 |

Compound Annual Growth Rates

|  | Undergraduate Package |  |  |  |  |  | Economic Indicators ${ }^{(1)}$ |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Health <br> Services |  |  | Student <br> Services |  |  | CPI-U (1982-84=100) |  | $\begin{gathered} \text { HEPI } \\ (1983=100) \end{gathered}$ | MedianFamily IncomeAges 45-54 |
|  | Tuition | Fee | Room | Board | Fee | Total | US | Boston |  |  |
| 20 YEAR | 4.7\% | 4.4\% | 5.3\% | 3.5\% | 3.8\% | 4.6\% | 2.6\% | 2.7\% | 3.5\% | 2.5\% |
| 10 YEAR | 4.4\% | 4.6\% | 6.0\% | 2.3\% | 3.0\% | 4.4\% | 2.4\% | 2.6\% | 3.7\% | 1.5\% |
| 5 YEAR | 4.0\% | -3.2\% | 7.9\% | 1.5\% | 2.9\% | 4.0\% | 2.2\% | 1.9\% | 3.2\% | 1.3\% |
| 1 YEAR | 3.8\% | 3.6\% | 3.8\% | 3.8\% | 3.8\% | 3.8\% | 1.6\% | 1.6\% | 0.9\% | 0.1\% |

[^6]Degree Student Financial Assistance: FY2010 ${ }^{(1)}$
Expressed in thousands of dollars

|  | GRANTS |  |  |  |  | Grants <br> Institutional grants are from University unrestricted and restricted monies. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Institutional | Federal | Other Outside | Total | Grants as a $\%$ of Total School Aid |  |
| College | \$140,887 | \$8,974 | \$10,755 | \$160,616 | 88.6\% |  |
| GSAS | 88,033 | \$21,733 | \$12,635 | 122,402 | 75.3\% |  |
| Business ${ }^{(2)}$ | 28,391 | \$1,692 | \$2,072 | 32,155 | 41.5\% | Federal grants include all Federal programs in each school including programs such as the Pell grant, SEOG or graduate training grants. |
| Dental | 1,312 | \$26 | \$50 | 1,388 | 14.4\% |  |
| Design | 8,635 | \$5 | \$946 | 9,585 | 47.3\% |  |
| Divinity | 9,210 | \$7 | \$246 | 9,462 | 72.9\% |  |
| Education | 11,279 | \$189 | \$1,799 | 13,267 | 48.4\% | Outside grants include state and private support of students. In some schools, these numbers may include corporate sponsorship or other sponsored billing. |
| Government | 17,792 | \$902 | \$6,712 | 25,406 | 62.6\% |  |
| Law | 17,680 | \$605 | \$3,130 | 21,415 | 26.0\% |  |
| Medical | 13,948 | \$2,616 | \$2,054 | 18,619 | 58.9\% |  |
| Public Health | 9,652 | \$2,905 | \$3,561 | 16,117 | 67.7\% |  |
| Extension | 1,020 | \$493 | \$66 | 1,579 | 15.2\% |  |
| TOTAL | \$347,839 | \$40,147 | \$44,025 | \$432,011 | 63.5\% |  |
| LOANS |  |  |  |  |  |  |
|  |  |  |  |  | Loans as a |  |
|  |  |  | Other |  | \% of Total |  |
|  | Institutional | Federal | Outside | Total | School Aid |  |
| College ${ }^{(3)}$ | \$4,403 | \$7,955 | \$1,967 | \$14,325 | 7.9\% | Loans <br> Institutional loans are made to students from University capital without Federal guarantee. |
| GSAS | - | 1,410 | 191 | 1,601 | 1.0\% |  |
| Business | - | 26,550 | 18,808 | 45,358 | 58.5\% |  |
| Dental | 153 | 7,417 | 683 | 8,253 | 85.6\% | Federal loan programs may involve capital from Harvard, or other private or Federal sources, loaned under Federal sponsorship such as Perkins, Direct Loans and FFEL programs. |
| Design | 47 | 9,120 | 899 | 10,067 | 49.6\% |  |
| Divinity | 34 | 2,921 | - | 2,955 | 22.8\% |  |
| Education | 99 | 13,123 | 240 | 13,462 | 49.2\% |  |
| Government | 275 | 12,277 | 1,168 | 13,720 | 33.8\% |  |
| Law | 1,882 | 54,662 | 3,455 | 59,999 | 72.7\% | Outside loans include private capital loaned to students or parents. It excludes personal loans. |
| Medical | 3,501 | 9,147 | 313 | 12,961 | 41.0\% |  |
| Public Health | 126 | 5,306 | 2,190 | 7,623 | 32.0\% |  |
| Extension | - | 7,308 | 1,483 | 8,792 | 84.8\% |  |
| TOTAL | \$10,521 | \$157,195 | \$31,398 | \$199,114 | 29.3\% |  |


|  | EMPLOYMENT |  |  |  | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Employment as |  |  |  |  |
|  | Federal Work-Study | Other Term | Total | a \% of Total School Aid | Grant, Loans \& Employment |
| College | \$887 | \$5,458 | \$6,345 | 3.5\% | \$181,286 |
| GSAS | 479 | 38,143 | 38,622 | 23.7\% | 162,625 |
| Business | - | - | - | 0.0\% | 77,513 |
| Dental | - | - | - | 0.0\% | 9,640 |
| Design | 475 | 156 | 631 | 3.1\% | 20,283 |
| Divinity | 565 | - | 565 | 4.4\% | 12,982 |
| Education | 658 | - | 658 | 2.4\% | 27,387 |
| Government | 261 | 1,172 | 1,433 | 3.5\% | 40,559 |
| Law | 645 | 453 | 1,098 | 1.3\% | 82,511 |
| Medical | 33 | - | 33 | 0.1\% | 31,612 |
| Public Health | 54 | - | 54 | 0.2\% | 23,794 |
| Extension | - | - | - | 0.0\% | 10,371 |
| TOTAL | \$4,056 | \$45,383 | \$49,439 | 7.3\% | \$680,564 |

## Employment

Work-Study is a Federally- sponsored partnership with colleges and universities to provide students with the opportunity to work while in school.

Other term earnings reflect on-campus earnings by students who are not part of the work-study program. Jobs include casual employment (to the extent known), teaching fellowships, research assistantships and resident tutors.
(1) Amounts do not include the Business School, Law School, Medical School or the School of Government funding for graduates in the Low Income Protection Plan/Loan Repayment Assistance Programs. As of FY10, data for Federal Loans excludes the loan fee.
(2) Total excludes students receiving $\$ 10,572,794$ in financial aid through employee assistance or sponsored billing.
(3) College total for loans includes $\$ 9,213,512$ in PLUS Loans and other Parental Loans.

SOURCE: INTERNAL SURVEY

Federal Sponsored Research: FY2009- FY2010
Expressed in thousands of dollars

| FACULTIES | FY2009 |  |  | FY2010 |  |  | Change in Total Exp. 2009/2010 | FY2010 Eff. Indirect Cost Rate ${ }^{(1)}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Direct <br> Costs | Indirect <br> Costs | Total <br> Costs | Direct <br> Costs | Indirect Costs | Total <br> Costs |  |  |
| Faculty of Arts \& Sciences ${ }^{(2)}$ | \$62,472 | \$28,265 | \$90,737 | \$72,935 | \$34,381 | \$107,316 | 18.3\% | 47.1\% |
| Engineering and Applied Sciences ${ }^{(3)}$ | 19,978 | 8,790 | 28,768 | 22,698 | 11,077 | 33,775 | 17.4\% | 48.8\% |
| Business | - | - | - | 8 | - | 8 |  |  |
| Dental | 4,076 | 2,169 | 6,245 | 5,218 | 2,938 | 8,156 | 30.6\% | 56.3\% |
| Design | - | - | - | 19 | - | 19 | - | - |
| Education | 2,575 | 797 | 3,372 | 4,356 | 1,379 | 5,735 | 70.1\% | 31.7\% |
| Government | 3,829 | 1,107 | 4,936 | 3,777 | 1,273 | 5,050 | 2.3\% | 33.7\% |
| Law School | 745 | 354 | 1,099 | 576 | 144 | 720 | (34.5\%) | 25.0\% |
| Medical | 153,443 | 59,204 | 212,647 | 172,781 | 67,475 | 240,256 | 13.0\% | 39.1\% |
| Public Health | 167,868 | 38,116 | 205,984 | 169,344 | 38,444 | 207,788 | 0.9\% | 22.7\% |
| Faculties Subtotal | \$414,987 | \$138,801 | \$553,788 | \$451,712 | \$157,111 | \$608,823 | 9.9\% | 34.8\% |
| Other Departments ${ }^{(4)}$ | \$551 | \$203 | \$754 | \$2,877 | \$404 | \$3,281 | 335.1\% | 14.0\% |
| GRAND TOTAL ${ }^{(5)}$ | \$415,538 | \$139,004 | \$554,542 | \$454,589 | \$157,515 | \$612,104 | 10.4\% | 34.6\% |

(1) The effective rate is the indirect costs as a percentage of total direct costs.
(2) Includes FAS Interfaculty Initiatives.
(3) Includes SEAS Interfaculty Initiatives
(4) Includes Arnold Arboretum, College Library, Central Administration, Harvard University Art Museums,

Joint Center for Housing Studies, President's Initiatives, and University Interfaculty Initatives.
(5) Totals include both Federal and Federal Once-Removed (Federal Once-Removed total cost for FY2009
is $\$ 55,444$ and for FY2010 is $\$ 62,277$ ). Totals exclude financial aid and agency funds.
SOURCE: OFFICE FOR SPONSORED PROGRAMS - ANNUAL REPORT

Federal Research by Agency: FY2009 - FY2010
Expressed in thousands of dollars

|  | FY2009 | FY2010 | \% Change | FY2010 Total as \% of Federal Total |
| :---: | :---: | :---: | :---: | :---: |
| Department of Health \& Human Services |  |  |  |  |
| National Institutes of Health | \$380,767 | \$431,176 | 13.2\% | 70.4\% |
| Other DHHS | 82,165 | 78,397 | (4.6\%) | 12.8\% |
| Subtotal | \$462,932 | \$509,573 | 10.1\% | 83.2\% |
| Department of Defense |  |  |  |  |
| Defense Advanced Research Projects Agency ${ }^{(1)}$ | 9,768 | 10,387 | 6.3\% | 1.7\% |
| Department of the Army | 4,784 | 3,104 | (35.1\%) | 0.5\% |
| Department of the Navy | 1,342 | 3,257 | 142.7\% | 0.5\% |
| Department of the Air Force ${ }^{(2)}$ | 5,847 | 7,860 | 34.4\% | 1.3\% |
| Subtotal | \$21,741 | \$24,608 | 13.2\% | 4.0\% |
| National Science Foundation | 38,304 | 42,074 | 9.8\% | 6.9\% |
| Department of Energy | 7,436 | 9,499 | 27.7\% | 1.6\% |
| National Aeronautics \& Space Administration | 7,209 | 9,482 | 31.5\% | 1.5\% |
| Department of Education | 3,035 | 5,114 | 68.5\% | 0.8\% |
| Environmental Protection Agency | 3,917 | 3,403 | (13.1\%) | 0.6\% |
| Department of State | 2,664 | 2,326 | (12.7\%) | 0.4\% |
| Agency for International Development | 1,123 | 1,034 | (7.9\%) | 0.2\% |
| Department of Veterans Affairs | 1,251 | 767 | (38.7\%) | 0.1\% |
| Department of Transportation | 829 | 732 | (11.7\%) | 0.1\% |
| Central Intelligence Agency | 876 | 565 | (35.5\%) | 0.1\% |
| Department of Justice | 484 | 528 | 9.1\% | 0.1\% |
| Department of Commerce | 396 | 427 | 7.8\% | 0.1\% |
| National Endowment for the Humanities | 351 | 274 | (21.9\%) | 0.0\% |
| Department of Homeland Security | 204 | 262 | 28.4\% | 0.0\% |
| Neighborhood Reinvestment Corporation | 395 | 210 | (46.8\%) | 0.0\% |
| Department of Interior | 334 | 120 | (64.1\%) | 0.0\% |
| Smithsonian Institution | 226 | 117 | (48.2\%) | 0.0\% |
| Department of Agriculture | 166 | 108 | (34.9\%) | 0.0\% |
| Department of Housing and Urban Development | 232 | 69 | (70.3\%) | 0.0\% |
| Library of Congress | 28 | 66 | 135.7\% | 0.0\% |
| Other Federal Agencies | 410 | 746 | 82.0\% | 0.1\% |
| GRAND TOTAL ${ }^{(3)}$ | \$554,542 | \$612,104 | 10.4\% | 100.0\% |

[^7]
## Non-Federal Sponsored Research: FY2009 - FY2010

Expressed in thousands of dollars

| FACULTIES | FY2009 |  |  | FY2010 |  |  | Change in Total Exp. 2009/2010 | FY2010 Eff. Indirect Cost Rate ${ }^{(1)}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Direct Costs | Indirect Costs | Total Costs | Direct Costs | Indirect Costs | Total Costs |  |  |
| Faculty of Arts \& Sciences ${ }^{(2)}$ | \$31,860 | \$3,249 | \$35,109 | \$35,473 | \$3,891 | \$39,364 | 12.1\% | 11.0\% |
| Engineering and Applied Sciences | 5,685 | 1,859 | 7,543 | 6,007 | 2,445 | 8,452 | 12.0\% | 40.7\% |
| Business | 6 | - | 6 | 23 | - | 23 | 269.3\% | 0.0\% |
| Dental | 629 | 86 | 715 | 148 | 10 | 158 | (77.9\%) | 6.8\% |
| Design | 347 | 38 | 385 | 367 | 59 | 426 | 10.7\% | 16.1\% |
| Divinity | 202 | 20 | 222 | 104 | 10 | 114 | (48.7\%) | 9.6\% |
| Education | 8,934 | 983 | 9,917 | 10,894 | 1,047 | 11,941 | 20.4\% | 9.6\% |
| Government | 18,337 | 2,647 | 20,984 | 17,611 | 2,662 | 20,273 | (3.4\%) | 15.1\% |
| Law | 4,819 | 274 | 5,093 | 5,190 | 327 | 5,517 | 8.3\% | 6.3\% |
| Medical | 30,755 | 4,418 | 35,173 | 31,571 | 4,949 | 36,520 | 3.8\% | 15.7\% |
| Public Health | 28,790 | 3,719 | 32,509 | 28,229 | 3,996 | 32,225 | (0.9\%) | 14.2\% |
| Radcliffe Institute for Advanced Study | 16 | - | 16 | 32 | - | 32 | 100.1\% | 0.0\% |
| Faculties Subtotal | \$130,379 | \$17,294 | \$147,673 | \$135,649 | \$19,396 | \$155,045 | 5.0\% | 14.3\% |
| Other Departments ${ }^{(3)}$ | \$2,722 | \$137 | \$2,859 | \$2,299 | \$97 | \$2,396 | (16.2\%) | 4.2\% |
| GRAND TOTAL ${ }^{(4)}$ | \$133,101 | \$17,431 | \$150,532 | \$137,948 | \$19,493 | \$157,441 | 4.6\% | 14.1\% |

Non-Federal Expenditures by Sponsor Type: FY2010
Expressed in thousands of dollars

|  | Corporations | Foundations | Hospitals \& Other Universities | Research <br> Institutes | State, Local, \& Foreign Government | Other <br> Sources | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Faculty of Arts \& Sciences ${ }^{(1)}$ | \$6,992 | \$25,145 | \$1,361 | \$2,027 | \$1,838 | \$2,001 | \$39,364 |
| Engineering and Applied Sciences | 4,663 | 1,167 | 1,503 | 486 | 418 | 215 | 8,452 |
| Business | - | 23 | - | - | - | - | 23 |
| Dental | 59 | 98 | - | - | - | - | 157 |
| Design | 3 | 96 | - | 113 | 15 | 199 | 426 |
| Divinity | - | 114 | - | - | - | - | 114 |
| Education | 93 | 10,980 | - | 24 | 98 | 746 | 11,941 |
| Government | 2,121 | 10,455 | 212 | 1,378 | 3,310 | 2,797 | 20,273 |
| Law | 80 | 5,337 | 0 | 83 | 8 | 10 | 5,518 |
| Medical | 7,924 | 20,766 | 1,893 | 1,554 | 1,655 | 2,728 | 36,520 |
| Public Health | 3,968 | 15,690 | 3,122 | 3,169 | 3,201 | 3,075 | 32,225 |
| Radcliffe Institute for Advanced Study | - | 32 | - | - | - | - | 32 |
| Faculties Subtotal | \$25,903 | \$89,903 | \$8,091 | \$8,834 | \$10,543 | \$11,771 | \$155,045 |
| Other Departments ${ }^{(2)}$ | \$0 | \$2,038 | (\$16) | \$138 | \$7 | \$229 | \$2,396 |
| GRAND TOTAL ${ }^{(3)}$ | \$25,903 | \$91,941 | \$8,075 | \$8,972 | \$10,550 | \$12,000 | \$157,441 |


(1) Includes FAS Interfaculty Initiatives
(2) Includes Arnold Arboretum, Harvard University Art Museums, Joint Center for Housing Studies, Nieman Foundation,Villa I Tatti, University Interfaculty Initiatives, University Health Services, and University Library
(3) Total excludes financial aid expenditures and agency funds.

SOURCE: OFFICE FOR SPONSORED PROGRAMS

## Historical Funding of Research by Sponsor

Expressed in thousands of dollars
Federal (Prime and Once-Removed)

|  | Fiscal Year |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | $\mathbf{2 0 0 6}$ | $\mathbf{2 0 0 7}$ | $\mathbf{2 0 0 8}$ | $\mathbf{2 0 0 9}$ | $\mathbf{2 0 1 0}$ |
| National Institutes of Health | $\$ 362,878$ | $\$ 344,832$ | $\$ 351,206$ | $\$ 380,767$ | $\$ 431,176$ |
| Other DHHS | 41,560 | 66,529 | 82,578 | 82,165 | 78,397 |
| National Science Foundation | 38,162 | 35,886 | 36,931 | 38,304 | 42,074 |
| Department of Defense | 23,059 | 19,451 | 19,891 | 21,741 | 24,608 |
| Department of Energy | 11,747 | 12,037 | 8,513 | 7,436 | 9,499 |
| Nat'l. Aeronautics \& Space Administration | 9,324 | 10,170 | 9,934 | 7,209 | 9,482 |
| Department of Education | 6,242 | 4,157 | 2,503 | 3,035 | 5,114 |
| Environmental Protection Agency | 5,983 | 5,011 | 4,230 | 3,917 | 3,403 |
| Department of State | 1,796 | 1,658 | 2,603 | 2,664 | 2,326 |
| Agency for International Development | 7,598 | 5,963 | 3,626 | 1,123 | $\mathbf{1 , 0 3 4}$ |
| Department of Commerce | 1,164 | 1,258 | 396 | 395 | 427 |
| Other ${ }^{\boldsymbol{1})}$ | 4,178 | 4,305 | 6,289 | 5,786 | $\mathbf{4 , 5 6 4}$ |
| Federal Total | $\$ 513,692$ | $\$ 511,255$ | $\mathbf{\$ 5 2 8 , 7 0 0}$ | $\mathbf{\$ 5 5 4 , 5 4 2}$ | $\mathbf{\$ 6 1 2 , 1 0 4}$ |

## Non-Federal

|  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2006 | 2007 | 2008 | 2009 | 2010 |
| Foundations | \$74,129 | \$72,906 | \$81,456 | \$91,836 | \$91,941 |
| Corporations | 9,147 | 15,588 | 19,786 | 24,339 | 25,903 |
| Other Sources | 5,195 | 8,879 | 9,144 | 9,386 | 12,000 |
| State, Local \& Foreign Government | 12,154 | 13,142 | 10,585 | 11,120 | 10,550 |
| Research Institutes | 6,773 | 3,825 | 4,801 | 6,532 | 8,972 |
| Hospitals \& Other Universities | 2,868 | 4,537 | 5,609 | 7,319 | 8,075 |
| Non-Federal Total | \$110,266 | \$118,878 | \$131,381 | \$150,532 | \$157,441 |
| GRAND TOTAL ${ }^{(2)}$ | \$623,958 | \$630,133 | \$660,081 | \$705,074 | \$769,545 |

## Growth in Sponsored Projects

Expressed in millions of dollars

| Fiscal <br> Year | Expenditure <br> Actual \$ | \% <br> Change | Expressed <br> as <br> FY10 \$ | \% Change <br> in FY10 \$ |
| :---: | :---: | :---: | :---: | :---: |
| 2006 | $\$ 624.0$ | - | $\$ 679.6$ | - |
| 2007 | 630.1 | $1.0 \%$ | 669.0 | $(1.6 \%)$ |
| 2008 | 660.1 | $4.8 \%$ | 675.8 | $1.0 \%$ |
| 2009 | 705.1 | $6.8 \%$ | 711.9 | $5.3 \%$ |
| 2010 | $\$ 769.5$ | $9.1 \%$ | $\$ 769.5$ | $8.1 \%$ |

[^8]
## Harvard Library: FY2010

Harvard's library system now includes more than 70 separate library units, which are operated by nearly 1,000 fulltime employees who provide a range of services that ensure access to 16.8 million volumes, 15.8 million digital files, 100,000 serial titles, 8 million photographs, and an estimated 400 million manuscript items.

Even these impressive numbers fail to do justice to the importance of the library system for Harvard. For many students, faculty members, and departments, Harvard library collections are at the core of their intellectual experience. Harvard's libraries are not only a local strength, but also a global treasure that supports the scholarly work of an untold number of researchers worldwide.

The Harvard Library's annual report for 1919-1920 established the combined count of books and pamphlets as the essential metric for the University's library holdings. For generations, Harvard has supplied this and other statistics requested by the Association of Research Libraries, which compiles them from its entire membership and prepares the annual "rankings" of the member libraries. By several metrics, including the volume count, Harvard's Library is the largest of the ARL member libraries.

Throughout the ARL assessment community, there is a growing conviction that titles (or bibliographic records) provide a clearer, more accurate, more replicable statistic than volumes.

For the 2009-2010 academic year, we can estimate the Harvard Library's volume count at 16.8 million, and we can document the Library's title count at 11.1 million. In the interest of clear metrics, accountability, and best practices, the Harvard Library will shift its statistical emphasis from volumes to titles beginning in the 2010-2011 academic year.

## Volumes, Records, Titles, and Digital Files



## Total Expenditures


*Digital Repository Service
SOURCE: HARVARD LIBRARY OFFICE OF THE EXECUTIVE DIRECTOR

## Harvard Library: FY2010

Collections as of June 30, 2010
Expressed in thousands unless otherwise noted

## Formats

| Metric | FY 2009 | FY 2010 | Change |
| :--- | ---: | ---: | ---: |
| Manuscript items | - | 400,000 | $0 \%$ |
| Volumes | 16,500 | 16,800 | $2 \%$ |
| Bibliographic records | 11,800 | 12,400 | $5 \%$ |
| Titles | 10,800 | 11,100 | $3 \%$ |
| Microforms | - | $10,000 *$ | $0 \%$ |
| Photographs | - | $8,000 *$ | $0 \%$ |
| Items circulated | 2,000 | 1,500 | $-33 \%$ |
| E-Resources | 370 | 607 | $64 \%$ |
| Serial titles | 132 | 158 | $19 \%$ |

* Numbers provided for manuscript items, microforms, and photographs are estimated based on prior surveys.


## Digital Repository Service (DRS)

| Metric | FY 2009 | FY 2010 | Change |
| :--- | ---: | ---: | ---: |
| Files | 12,415 | 15,888 | $28 \%$ |
| Disk storage (gigabytes) | 96,467 | 115,308 | $20 \%$ |

Harvard Online Library Information System (HOLLIS)

| Metric | FY 2009 | FY 2010 | Change |
| :--- | ---: | ---: | ---: |
| Records | 11,862 | 13,421 | 13\% |
| Searches | 5,334 | 5,053 | $-6 \%$ |

Based on a new, user-centric discovery platform, Harvard launched a new version of the HOLLIS union catalog in 2009.

## Visual Information Access (VIA)

| Metric | FY 2009 | FY 2010 | Change |
| :--- | ---: | ---: | ---: |
| Records | 589 | 678 | $15 \%$ |
| Records including digital images | 457 | 545 | $19 \%$ |
| Searches | 153 | 138 | $-10 \%$ |
| Number of images | 2,019 | 3,109 | $54 \%$ |

Online Archival Search Information System (OASIS)

| Metric | FY 2009 | FY 2010 | Change |
| :--- | ---: | ---: | ---: |
| Records (finding aids) | 4.2 | 4.5 | $6 \%$ |
| Sessions | 588.4 | 480.4 | $-18 \%$ |
| Searches | 61.4 | 58.5 | $-5 \%$ |
| Finding aids displayed | 66.3 | 104.8 | $58 \%$ |

## Physical Plant: FY2010

The University owns and operates more than six hundred buildings of varying sizes and characteristics, spread over a wide geographic area. They encompass approximately 25.8 million gross square feet of space. The physical plant provides living space for students and faculty, research facilities to advance our base of knowledge, classroom and library spaces for the dissemination of knowledge, and space for administrative and support services.

| Location ${ }^{(1)}$ | Acres | Gross Square Footage ${ }^{(2)}$ of Buildings (in 000's) | Principal Activity on Site |
| :---: | :---: | :---: | :---: |
| Cambridge, MA | 210 | 15,456 | Main Campus |
| Boston, MA | 22 | 3,182 | Medical \& Dental Schools; School of Public Health |
| Boston (Allston) | 359 | 5,135 | Business School; University Publisher; Athletics, Other |
| Boston (Jamaica Plain) | 238 | 54 | Arnold Arboretum |
| Watertown MA | 14 | 1,118 | Arsenal Buildings |
| Weston, MA | 69 | 11 | Case Estates (Arnold Arboretum) |
| Somerville, MA | 2 | 96 | Affiliated Housing |
| Medford, MA | 1 |  |  |
| Bedford, MA | 79 | 11 | Concord Field Station |
| Carlisle,MA | 69 |  | Concord Field Station |
| Concord, MA | 605 |  | Field Station (Museum of Comparative Zoology) |
| Marlborough, MA | 43 |  | Animal Research Center (NERPC) |
| Southborough, MA | 87 | 308 | Harvard Depository |
| Petersham, MA | 2857 | 73 | Harvard Forest (Forestry, Botany) |
| Hamilton, MA | 98 |  | Harvard Forest |
| Phillipston, MA | 204 |  | Harvard Forest |
| Royalston, MA | 57 |  | Harvard Forest |
| Harvard, MA | 37 | 19 | Agassiz Cottage (Observatory) |
| Shrewsbury, MA | 6 | 16 | Artemas Ward Homestead (Museum) |
| Kittery Point, ME | 2 | 6 | Howells Memorial |
| Ledyard, CT | n/a | 21 | Red Top Crew Quarters |
| Washington, DC | 17 | 225 | Dumbarton Oaks \& Center for Hellenic Studies |
| Florence \& Fiesole, Italy | n/a | 94 | Villa I Tatti (Center for Italian Renaissance Studies) |
| Sardis, Turkey | n/a | 6 | HUAM Archaeological Site |
| TOTAL | 5,076 | 25,832 |  |

(1) In addition to locations listed above, Harvard has numerous smaller holdings.
(2) As of FY2007, square footage figures are reported according to National Center for Education Statistics Postsecondary Education Facilities Inventory and Classification Manual (FICM) standards. Therefore, values may differ from previous years.
SOURCE: HARVARD REAL ESTATE SERVICES

## Building Ownership

|  | Number of Buildings | Gross Square Footage |  |  | Gross Square Footage |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{gathered} \hline \begin{array}{c} \text { of Buildings } \\ \text { (in } 000 \text { 's) } \end{array} \\ \hline \end{gathered}$ | As a \% of Total |  | $\begin{aligned} & \hline \text { of Buildings } \\ & \text { (in } 000 \text { 's) } \end{aligned}$ | As a \% of Total |
| FAS ${ }^{(1)}$ | 258 | 9,273 | 35.9\% | Residential/Dormitory | 7,656 | 29.6\% |
| SEAS ${ }^{(2)}$ | 5 | 337 | 1.3\% | Lab/Studio | 4,966 | 19.2\% |
| Business | 33 | 1,554 | 6.0\% | Office/Classroom | 4,771 | 18.5\% |
| Dental | 2 | 102 | 0.4\% | Commercial | 3,081 | 11.9\% |
| Design | 3 | 181 | 0.7\% | Support | 1,604 | 6.2\% |
| Divinity | 7 | 189 | 0.7\% | Library | 1,537 | 6.0\% |
| Education | 6 | 223 | 0.9\% | Assembly/Museum | 1,253 | 4.9\% |
| Government | 6 | 275 | 1.1\% | Athletic | 847 | 3.3\% |
| Law | 21 | 926 | 3.6\% | Health Care | 118 | 0.5\% |
| Medical | 26 | 2,529 | 9.8\% | TOTAL | 25,832 | 100.0\% |
| Radcliffe | 15 | 286 | 1.1\% |  |  |  |
| Public Health | 7 | 589 | 2.3\% |  |  |  |
| Real Estate | 223 | 7,919 | 30.7\% |  |  |  |
| Central Administration | 48 | 1,451 | 5.6\% |  |  |  |
| TOTAL | 660 | 25,832 | 100.0\% |  |  |  |

## Additions to the Physical Plant


(1) Faculty of Arts and Sciences.
(2) School of Engineering and Applied Sciences.

SOURCE: HARVARD REAL ESTATE SERVICES

## Summary of Environmental Performance at Harvard

Greenhouse Gas Emissions from Harvard University by Location: FY2010

|  | $2010$ <br> Baseline Emissions (MTCDE) ${ }^{(1)}$ | \% Change <br> Baseline Emissions (MTCDE) FY06-10 | 2010 Total Emissions (MTCDE) | \% Change <br> Total Emissions (MTCDE) FY06-10 |
| :---: | :---: | :---: | :---: | :---: |
| Faculty of Arts and Sciences | 70,127 | -23.0\% | 87,553 | -5.1\% |
| Engineering and Applied Sciences | 5,466 | -5.4\% | 5,466 | -5.4\% |
| Business | 14,123 | -37.1\% | 14,150 | -37.0\% |
| Design | 1,605 | -13.7\% | 1,605 | -13.7\% |
| Divinity | 1,019 | -25.7\% | 1,019 | -25.7\% |
| Education* | 1,717 | -16.1\% | 1,847 | -9.8\% |
| Government | 2,232 | -17.0\% | 2,232 | -17.0\% |
| Law | 6,242 | -29.5\% | 7,217 | -20.8\% |
| Radcliffe* | 1,629 | -16.2\% | 1,629 | -16.2\% |
| Public Health* | 12,227 | -18.6\% | 12,231 | -18.6\% |
| Medical School (Including Dental)* | 53,465 | -3.4\% | 58,700 | -6.1\% |
| HRES/UOS/Others ${ }^{(2)}$ | 52,991 | -25.6\% | 59,908 | -18.1\% |
| TOTAL - North America Campus only | 222,843 | -20.3\% | 253,556 | -10.4\% |

The 2010 Harvard University Greenhouse Gas Inventory represents the full breadth of the University's GHG footprint in North America. The inventory covers more than 26 million square feet of space and reports on all of the critical Kyoto protocol gases from both direct (Scope 1) and indirect (Scope 2) sources.

Harvard's emissions are reported annually in two ways, 1) FY06 vs. FY10 for just our Baseline Buildings (e.g., Buildings that have remained constant since FY 2006) and 2) FY06 vs. FY10 for the Total Campus (including any growth in square footage or usage).

The data in the table indicate a 10.4\% decline in Harvard's overall GHG Emissions since Fiscal Year 2006, including growth, from a Fiscal Year 2006 baseline, with a 20.3\% decline in emissions if growth is excluded.

Adjustments to these emissions associated with Harvard's use of biofuels, biomass, Carbon uptake associated with the 3,500 acre Harvard Forest and Renewable Energy Certificates have not been made.

Additional GHG Inventory Reporting information can be found at www.green.harvard.edu/reporting.

* Schools include buildings that are not on the central utility plant and therefore do not see the benefits of emissions reductions associated with central utilities.

Harvard University Greenhouse Gas Emissions: FY2006-FY2010 ${ }^{(3)}$
Expressed in thousands of MTCDE



Cambridge Commute Type data is from UOS, Transportation Services Department.
Longwood Commute Data is from the Harvard Medical School Parking Office.

## Green Campus Loan Fund: FY2003 - FY2010

The Green Loan Fund is a revolving $\$ 12$ million fund that provides capital for high performance campus design, operations, maintenance and occupant behavior projects. Project eligibility guidelines state that projects must reduce the University's environmental impacts and meet specific payback requirements. Additional information can be found at green.harvard.edu/loanfund.

Total Amount Loaned per Faculty: FY2002 - FY2010*
Expressed in thousands of dollars


[^9]Waste and Recycling: FY2010

|  | $\begin{array}{c}\text { Recycling } \\ \text { Rate }\end{array}$ |  |
| :--- | ---: | ---: | \(\left.\begin{array}{c}Trash <br>

(in tons)\end{array}\right]\)

Harvard University Refuse: FY2010


Harvard University Refuse: FY1989-FY2010


Harvard University Trash and Recycling: FY1989 - FY2010


[^10](2) Harvard Real Estate Services recycling/trash data collected for University and Commerical Real Estate only. Does not include Residential Real Estate properties. SOURCE: HARVARD OFFICE FOR SUSTAINABILITY AND UNIVERSITY OPERATIONS SERVICES

|  | Water Use (CCF) | $\begin{gathered} \text { Per } 1,000 \\ \text { Sq Ft } \end{gathered}$ | \% Change Total Water Use (CCF) FY09-10 |
| :---: | :---: | :---: | :---: |
| Arts and Sciences | 237,362 | 25 | 1\% |
| Engineering and Applied |  |  |  |
| Sciences | 4,034 | 12 | -10\% |
| Business | 73,986 | 48 | 9\% |
| Design | 1,594 | 9 | 6\% |
| Divinity | 2,623 | 14 | -15\% |
| Education | 3,093 | 12 | -12\% |
| Government | 9,442 | 36 | 7\% |
| Law | 18,707 | 16 | -11\% |
| Radcliffe | 2,845 | 16 | -2\% |
| Medical (including Dental) | 144,402 | 54 | -10\% |
| Public Health | 25,612 | 32 | 33\% |
| Harvard Real Estate Services | 209,000 | n/a | -2\% |
| Other | 139,821 | n/a | 54\% |
| TOTAL | 872,521 | n/a | 5\% |

## Water Use: FY2006 - FY2010



Cambridge \& Allston data is from the University Operations Services Utility Reports.
Harvard Medical School and Dental School data is reported by HMS Facilities Operations.
Harvard School of Public Health data is reported by HSPH Facilities Operations. SOURCE: HARVARD OFFICE FOR SUSTAINABILITY AND UNIVERSITY OPERATIONS SERVICES

Leadership in Energy and Environmental Design (LEED) Projects as of FY2010
LEED is a rating system for green buildings and provides a nationally accepted third-party verification that a
building project meets the highest performance standards.
LEED Certified: The project has been third-party certified to meet the US Green Building Council LEED Standards.
LEED Registered: The project has registered for LEED Certification, but is not yet verified.

As of June 30, 2010, Harvard had 28 projects certified (10 since end of FY09) and 50 registered projects.
As of March 08, 2011, there have been 17 new LEED certifications and 9 new registrations in FY11.

Registered LEED Projects by School/Department

| Project Type | Gross Sq <br> Footage | Italics = New in FY10 <br> Project Name | Building Type | Level | Gross Sq <br> Footage |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Arts and Sciences |  | Arts and Sciences |  |  |  |
| Child Care | 7,000 | Littauer Fine Arts Library | Library | Gold | 23,300 |
| Dormitory | 57,869 | Holyoke Center 4th Floor | Office | Gold | 7,731 |
| Laboratory | 181,557 | Jacobsen Lab | Lab | Gold | 5,910 |
| Labs/Office | 1,700 | Zhuang Lab | Lab | Gold | 3,435 |
| Locker Room/Office | 5,150 | Schreiber Lab | Lab | Gold | 1,700 |
| Museum | 1,497 | Business |  |  |  |
| Office | 22,610 | Aldrich Hall | Classroom | Silver | 102,825 |
| Engineering and Applied Sciences |  | Gallatin Hall | Housing | Gold | 48,218 |
| Laboratory | 31,280 | Hamilton Hall | Housing | Gold | 48,194 |
| Office | 2,003 | McCulloch Hall | Housing | Platinum | 35,127 |
| Allston |  | McCollum Hall | Classroom | Gold | 8,165 |
| Labs/Office | 1,100,000 | Class of 1959 Memorial Chapel | Mixed Use | Gold | 6,932 |
| Arnold Arboretum |  | Wyss Hall | Office | Gold | 6,155 |
| Labs/Office | 43,500 | Education |  |  |  |
| Art Museum |  | Mather Dunster | Kitchen/Servery | Silver | 15,870 |
| Museum | 132,310 | Divinity |  |  |  |
| Storage | 66,101 | Rockefeller Hall | Mixed Use | Gold | 26,715 |
| Business |  | Harvard Credit Union |  |  |  |
| Classroom | 4,947 | Credit Union - 104 Mt. Auburn | Office | Silver | 6,826 |
| Gymnasium | 118,600 | Harvard Real Estate Services/Univer | sity Information | Systems |  |
| Education |  | 60 Oxford Street | IT | Certified | 93,923 |
| Classroom | 17,080 | Harvard Real Estate Services |  |  |  |
| Government |  | One Western Avenue | Housing | Silver | 229,000 |
| Classroom | 2,928 | 5 Cowperthwaite Street | Housing | Gold | 208,343 |
| Library | 9,762 | 10 Akron Street | Housing | Gold | 106,569 |
| Office | 6,019 | Zero Arrow Street | Theater/Office | Certified | 40,012 |
| Harvard Management Company |  | 90 Mount Auburn Street | Library | Gold | 30,405 |
| Office | 66,101 | 2 Grant Street | Housing | Platinum | 1,000 |
| Law |  | Law |  |  |  |
| Classroom/Office | 518,783 | 125 Mt. Auburn, 2nd Fl. | Office | Silver | 10,276 |
| Dormitory | 56,542 | Griswold | Office | Platinum | 2,078 |
| Library |  | Medical |  |  |  |
| Library | 126,899 | Depace Lab | Lab | Gold | 1,800 |
| Medical |  | Public Health |  |  |  |
| Laboratory | 40,427 | Landmark Center | Mixed Use | Certified | 42,000 |
| Office | 43,900 | Radcliffe |  |  |  |
| Public Health |  | Schlesinger Library | Library | Certified | 25,988 |
| Office | 2,387 | University Operations Services |  |  |  |
| Radcliffe |  | Blackstone South | Office | Platinum | 40,000 |
| Office | 42,732 | Total |  |  | 1,178,497 |
| Total | 2,709,684 | Total Registered and Certified LEED |  |  | 3,888,181 |

Harvard LEED Certified Projects: FY2004 - FY2010


[^11]Total University Income and Expenses for Fiscal Year Ended June 30, 2010 Expressed in thousands of dollars

Total Income: \$3,724,833


Total Expenses: \$3,729,582
(scholarship item excludes $\$ 318.9$ million in scholarships applied to student income)


Departmental Operating Expenses Year Ended June 30, 2010
Expressed in thousands of dollars

|  | Salaries <br> and <br> Wages | Employee <br> Benefits | Scholarships/ <br> Student |
| :--- | :---: | :---: | :---: |
| Awards |  |  |  |

(1) Includes expense credits and transfers.
(2) Includes Harvard University Library and other University funds.

SOURCE: OFFICE OF THE CONTROLLER

| Less: Financial Aid Applied against Income | Equipment and Supplies | Space and Occupancy | Depreciation | Other Expenses ${ }^{(1)}$ | Total Expenses |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $(\$ 181,135)$ | \$51,752 | \$165,483 | \$106,353 | \$121,859 | \$945,017 |
| $(9,507)$ | 1,420 | 3,301 | 924 | 17,217 | 55,391 |
| (355) | 2,478 | 3,362 | 1,244 | 6,359 | 30,823 |
| (\$190,997) | \$55,650 | \$172,146 | \$108,521 | \$145,435 | \$1,031,231 |
| $(\$ 6,042)$ | \$5,691 | \$8,197 | \$8,611 | \$11,625 | 83,813 |
| $(27,523)$ | 8,727 | 31,588 | 27,437 | 129,298 | 406,405 |
| $(1,470)$ | 3,062 | 3,811 | 1,918 | 6,861 | 33,286 |
| $(8,460)$ | 1,444 | 3,095 | 756 | 7,738 | 34,470 |
| $(7,614)$ | 723 | 2,593 | 1,636 | 3,985 | 29,187 |
| $(9,398)$ | 2,264 | 6,582 | 795 | 20,628 | 79,779 |
| $(15,361)$ | 5,730 | 12,978 | 3,004 | 26,081 | 135,132 |
| $(16,650)$ | 5,385 | 16,581 | 5,874 | 26,973 | 147,494 |
| $(25,769)$ | 42,325 | 78,462 | 46,520 | 157,476 | 585,642 |
| (15) | 367 | 1,743 | 2,047 | 2,936 | 19,246 |
| $(9,520)$ | 21,038 | 27,843 | 6,910 | 136,320 | 328,096 |
| $(\$ 127,822)$ | \$96,756 | \$193,473 | \$105,508 | \$529,921 | \$1,882,550 |
| (\$318,819) | \$152,406 | \$365,619 | \$214,029 | \$675,356 | \$2,913,781 |
| (12) | 496 | 1,263 | 331 | 2,380 | 10,890 |
| - | 3,202 | 4,912 | 1,930 | 4,844 | 29,637 |
| - | 22 | 163 | - | 382 | 1,926 |
| - | 84 | 291 | 39 | 1,079 | 5,017 |
| - | 908 | 912 | 369 | 2,069 | 10,036 |
| (\$12) | \$4,712 | \$7,541 | \$2,669 | \$10,754 | \$57,506 |
| - | \$48,861 | $(\$ 40,176)$ | \$14,653 | \$17,530 | \$204,733 |
| - | \$62 | \$719 | \$71 | \$393 | \$2,795 |
| (\$80) | \$11,708 | \$121,240 | \$46,938 | \$163,004 | \$550,767 |
| (\$318,911) | \$217,749 | \$454,943 | \$278,360 | \$867,037 | \$3,729,582 |

Market Value of Endowment Funds as of June 30, 2010
Expressed in millions of dollars, in descending order

|  | Endowment <br> Market Value | Market Value <br> $\%$ of Total |
| :--- | ---: | ---: |
| Arts and Sciences ${ }^{(1)}$ | $\$ 11,645$ | $42.3 \%$ |
| Medical | 3,320 | $12.0 \%$ |
| Business | 2,308 | $8.4 \%$ |
| Other Departments | 2,330 | $8.5 \%$ |
| President's Funds | 1,830 | $6.6 \%$ |
| Law | 1,426 | $5.2 \%$ |
| Public Health | 967 | $3.5 \%$ |
| Government ${ }^{(2)}$ | 858 | $3.1 \%$ |
| Engineering and Applied Sciences | 768 | $2.8 \%$ |
| Divinity | 481 | $1.7 \%$ |
| Radcliffe Institute for Advanced Study | 465 | $1.7 \%$ |
| Education | 417 | $1.5 \%$ |
| Design | 326 | $1.2 \%$ |
| Central Administration | 251 | $0.9 \%$ |
| Dental | 165 | $0.6 \%$ |
| Total Endowment | $\$ 27,557$ | $100 \%$ |

(1) Arts and Sciences includes: Continuing Education, College Library, FAS Museums, GSAS, Athletics, College Life and Student Services, and Dumbarton Oaks.
(2) Government includes Institute of Politics.

SOURCE: HARVARD ANNUAL FINANCIAL REPORT

| Fiscal Year | Market Value at End of Year (in 000's) | Return ${ }^{(1)}$ | Spending Rate ${ }^{(2)}$ | Endowment Income as <br> \% of University Operating Revenue |
| :---: | :---: | :---: | :---: | :---: |
| 1980 | 1,491,059 | 15.9\% | 5.4\% | 19.4\% |
| 1981 | 1,622,734 | 11.2\% | 5.2\% | 18.4\% |
| 1982 | 1,617,290 | 0.0\% | 5.1\% | 19.1\% |
| 1983 | 2,307,437 | 43.6\% | 5.8\% | 19.4\% |
| 1984 | 2,187,884 | -3.8\% | 4.3\% | 19.0\% |
| 1985 | 2,694,802 | 26.8\% | 4.9\% | 18.1\% |
| 1986 | 3,435,006 | 31.3\% | 4.3\% | 17.5\% |
| 1987 | 4,018,269 | 19.9\% | 3.6\% | 17.1\% |
| 1988 | 4,155,778 | 5.7\% | 3.3\% | 17.2\% |
| 1989 | 4,478,976 | 12.8\% | 3.9\% | 18.9\% |
| 1990 | 4,760,284 | 7.5\% | 3.8\% | 17.9\% |
| 1991 | 4,708,407 | 1.1\% | 4.2\% | 18.1\% |
| 1992 | 5,118,118 | 11.8\% | 4.5\% | 18.4\% |
| 1993 | 5,778,257 | 16.8\% | 4.8\% | 19.9\% |
| 1994 | 6,201,220 | 9.8\% | 4.5\% | 20.6\% |
| 1995 | 7,045,863 | 16.8\% | 4.6\% | 20.9\% |
| 1996 | 9,117,945 | 26.0\% | 4.3\% | 20.5\% |
| 1997 | 11,161,761 | 25.8\% | 4.1\% | 21.2\% |
| 1998 | 13,278,938 | 20.5\% | 3.7\% | 23.5\% |
| 1999 | 14,535,675 | 12.2\% | 3.3\% | 23.5\% |
| 2000 | 19,148,288 | 32.2\% | 4.0\% | 27.5\% |
| 2001 | 18,259,199 | -2.7\% | 3.3\% | 27.6\% |
| 2002 | 17,518,021 | -0.5\% | 4.8\% | 31.9\% |
| 2003 | 19,294,735 | 12.5\% | 5.2\% | 31.2\% |
| 2004 | 22,587,305 | 21.1\% | 4.9\% | 31.1\% |
| 2005 | 25,853,048 | 19.2\% | 4.5\% | 30.5\% |
| 2006 | 29,219,430 | 16.7\% | 4.2\% | 31.1\% |
| 2007 | 34,912,100 | 23.0\% | 4.6\% | 32.5\% |
| 2008 | 36,926,693 | 8.6\% | 4.8\% | 34.5\% |
| $2009{ }^{(3)}$ | 26,138,239 | -27.3\% | 4.5\% | 37.2\% |
| 2010 | \$27,557,404 | 11.0\% | 6.1\% | 35.5\% |

## Compound Annual Growth Rates and Average Rates of Return

| 30 | YEAR | $10.2 \%$ | $13.7 \%$ |
| :---: | ---: | ---: | ---: |
| 20 | YEAR | $9.2 \%$ | $12.7 \%$ |
| $\mathbf{1 0}$ YEAR | $3.7 \%$ | $8.2 \%$ |  |
| 5 | YEAR | $1.3 \%$ | $6.4 \%$ |
| $\mathbf{1}$ | YEAR | $5.4 \%$ | - |

(1) This is the total return percentage reported by the Harvard Management Company. It is calculated based on reinvestment of all earnings on a monthly basis.
(2) Prior to FYO4: Spending rate based upon the per unit distribution rate established by the Corporation for each fiscal year. Starting with FY04: Spending rate based upon actual endowment distributions in combination with approved decapitalizations of endowment principal made during the fiscal year.
(3) Values have been recast to conform with the Fiscal Year 2010 Annual Financial Report SOURCE: ANNUAL FINANCIAL REPORT AND INTERNAL REPORTS
Endnote


Stephanie Mitchell/Harvard Staff Photographer

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## About the Cover:

The cover is a detail from an image of a historic map of Cambridge, the Charles River, and the Harvard campus. The map is from Harvard University Archives. On the right is a Google Earth image of approximately the same location, as of 2010.

## About Harvard:

Harvard University is the oldest institution of higher learning in the United States. It was established in 1636 by vote of the Great and General Court of the Massachusetts Bay Colony and was named for its first benefactor, John Harvard of Charlestown, Massachusetts. Upon his death in 1638, the young minister left his library and half his estate to the new College. Founded 16 years after the arrival of the Pilgrims at Plymouth, the College has grown from nine students with a single master to an enrollment of more than 20,000 degree candidates.


[^0]:    (1) Students in the Advanced Standing Program are counted as Juniors in their second year and Seniors in their third and fourth year. College total excludes students who are studying abroad.
    (2) Counts for Juniors include 38 undergraduates unclassified by year.
    (3) Graduate School of Arts and Sciences. Candidates for the Ph.D. are enrolled in GSAS but may cross register for courses in other faculties.
    (4) GSAS and College include engineering students.

[^1]:    (1) Both concentrations for joint concentrators are included. An adjustment is provided to obtain the total unduplicated student count. SOURCE: REGISTRAR OFFICES

[^2]:    (1) Not adjusted for joint degree students.
    (2) Graduate School of Arts and Sciences.

    Note: Changes to federal guidelines for race/ethnicity reporting were incorporated in academic year 2010. Therefore, figures from 2010 and beyond may not be directly comparable to prior years. SOURCE: REGISTRAR OFFICES

[^3]:    (1) Counts are for full-time students only, and include transfer and special students, visiting undergraduates, and

    Extension School enrollees. Counts exclude students whose affiliation is listed as other, executive education and professional development programs. SOURCE: HARVARD INTERNATIONAL OFFICE

[^4]:    (1) See page 20 for definition of faculty.
    (2) Most University Professors are appointed in the Office of the President and Provost.
    (3) "Other Academic" includes Senior Academic Leaders, Researchers, and other non-instructional academic titles.
    (4) The Dental and Medical School "Faculty" counts include all faculty paid by those schools, whether or not they are located on the HMS Quad. -Counts reflect active, paid appointments as of $10 / 31 / 2010$. Head Counts are reported by primary appointment.
    -Counts are consistent with Harvard's IPEDS Human Resources submission, excluding Graduate Assistants.
    SOURCE: HARVARD HUMAN RESOURCES.

[^5]:    Includes primary and secondary appointments. Includes paid and non-paid appointments.
    -Faculty members are counted once in each School in which they hold an instructional faculty appointment.
    -The "University" column contains unduplicated totals and excludes HMS affiliates.
    -Counts in this section differ from pages 18-19 because of the inclusion of unpaid and secondary appointments and the distinction between Medical
    "Quad" and Affilate faculty.
    -SOURCE: Data compiled for Faculty Development and Diversity Annual Report.

[^6]:    (1) Economic Indicators are based on the most recent indicators available at time of publication. SOURCE: BUREAU OF LABOR STATISTICS, US CENSUS BUREAU, COMMONFUND INSTITUTE.

[^7]:    (1) Includes Other - Department of Defense.
    (2) Includes Air Force Office of Scientific Research
    (3) Totals include both Federal and Federal Once-Removed (Federal Once-Removed total cost for FY2009 is $\$ 55,444$ and for $\mathrm{F}^{\prime} 2010$ is $\$ 62,277$ ). Totals exclude tinancial aid and agency funds.
    SOURCE: OFFICE FOR SPONSORED PROGRAMS

[^8]:    (1) Agencies listed on this exhibit are based on FY2010 expenditures. Information on agencies in prior years can be obtained from the Office for Sponsored Programs.
    (2) Total excludes financial aid expenditures and agency funds.

    SOURCE: OFFICE FOR SPONSORED PROGRAMS - ANNUAL REPORT

[^9]:    * Total amount loaned FY2002 - FY2010 is $\$ 15,098,485$. This number includes all open, pending and closed loans
    (1) FAS refers to Faculty of Arts and Sciences.
    (2) HRES refers to Harvard Real Estate Services.

    SOURCE: HARVARD OFFICE FOR SUSTAINABILITY

[^10]:    (1) SEAS refers to Engineering and Applied Sciences.

[^11]:    SOURCE: HARVARD OFFICE FOR SUSTAINABILITY

